

Message

**From:** OToole, Meghan (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 1/20/2023 8:16:37 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** RE: RE: time week of the 22nd

Yes

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 3:16 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** RE: time week of the 22nd

Is this for the weekly DPC check in time?

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 3:07 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** FW: time week of the 22nd

Meena is going to brief on the (b)(5) on Wednesday, which will cover some of the (b)(5) – just flagging given our conversation with Kathleen. CCSQ will also talk about their (b)(5)  
(b)(5)

**From:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 12:56 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)  
(b)(6)  
**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** RE: time week of the 22nd

Thank you Stacy! I think (b)(5)

Here's my thinking for (b)(5)

(b)(5)

(b)(5)

We bring those together into a schedule of what we discuss.

My best,  
Meena

**Meena Seshamani, MD, PhD** (she/her)

Director, Center for Medicare

(b)(6) (cell)

[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)



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**From:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>

**Sent:** Friday, January 20, 2023 12:24 PM

**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Gerwin, Mikaela D. (b)(6)

**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6); (b)(6); Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>; OToole, Meghan (CMS/OA) <[Meghan.OToole1@cms.hhs.gov](mailto:Meghan.OToole1@cms.hhs.gov)>

**Subject:** RE: time week of the 22nd

Hi, all, looping Meena and Meghan here. We can stand down on this scheduling request.

Nisha, Clare, we are hoping to use the spreadsheet Clare created to establish agendas (short-term and long-term) for the Wednesday weekly meetings going forward. I will send that to you alongside CMS on Mondays with suggested items, which you can add to. We are going to add as many dates in advance as possible.

For next week, I believe we have all discussed the following:

(b)(5)

Please let me know if that tracks with everyone's understanding. Thanks much.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Sanders, Stacy (HHS/IOS)

**Sent:** Friday, January 20, 2023 9:55 AM

**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Gerwin, Mikaela D. (b)(6)

**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6); (b)(6)

**Subject:** RE: time week of the 22nd

Hi, all, please hold.

I need to circle up with CMS on this request.

Stacy Sanders (she/her)

Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Sent:** Friday, January 20, 2023 9:53 AM

**To:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)

(b)(6)

**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6)

(b)(6)

(b)(6)

**Subject:** RE: time week of the 22nd

Moving Stacy to bcc

From the times listed by Carie, Stacy can do Jan 27, 12:00 pm - 1

*Kind regards.*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)

Immediate Office Of the Secretary (IOS)

Office of Business Operations

200 Independence Ave., S.W.

Washington D. C. 20201

Email: serena.smith-goodwin@hhs.gov

Mobile: (b)(6)

**From:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>

**Sent:** Friday, January 20, 2023 9:47 AM

**To:** Gerwin, Mikaela D. (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6)

(b)(6)

(b)(6)

**Subject:** RE: time week of the 22nd

Here is what works

24<sup>th</sup> 430-530

27<sup>th</sup> 11-1

**From:** Gerwin, Mikaela D. EOP/WHO (b)(6)

**Sent:** Friday, January 20, 2023 9:44 AM

**To:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Cc:** Bhat, Nisha V. EOP/WHO (b)(6); Pierce-Wrobel, Clare A. EOP/WHO (b)(6)

(b)(6)

Panigrahi, Shreeya G. EOP/WHO

(b)(6)

**Subject:** RE: time week of the 22nd

Hi! Sorry for delay here and looping in others as well. Do the times below still work?

**From:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>

**Sent:** Friday, January 20, 2023 9:41 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gerwin, Mikaela D. EOP/WHO

(b)(6)

**Subject:** RE: time week of the 22nd

Hello,

Did this land? I cant seem to see anything on the calendar.

**From:** Spangler, Carrie (CMS/CM)

**Sent:** Tuesday, January 10, 2023 4:08 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gerwin, Mikaela D. EOP/WHO

(b)(6)

**Cc:** Labonte, Christiane (CMS/CM) <Christiane.Labonte@cms.hhs.gov>

**Subject:** time week of the 22nd

Hi! We need to find 45 more mins the week of the 22<sup>nd</sup> to brief you on the (b)(5)

Here are a few times –

23<sup>rd</sup> 12-130

24<sup>th</sup> 3-5

26<sup>th</sup> 930-11

27<sup>th</sup> 10-12

Message

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**From:** Hall, Hana E. EOP/WHO (b)(6)  
**Sent:** 5/4/2023 10:57:20 PM  
**To:** Tesfaye, Eden (CMS/OA) (b)(6)  
(b)(6) Neal, Phaedra  
(CMS/OA) (b)(6)  
(b)(6) Murray, Tara  
EOP/WHO (b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** RE: RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Yes, that works on our end! I will send around a calendar invitation.

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Thursday, May 4, 2023 6:14 PM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Hall, Hana E. EOP/WHO (b)(6)  
Murray, Tara EOP/WHO (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

@Hall, Hana E. EOP/WHO @Neal, Phaedra (CMS/OA) can we move forward and lock in Tuesday 5/9 at 3:00pm? Thanks all!

Eden

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Sent:** Thursday, May 4, 2023 10:49 AM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Hall, Hana E. EOP/WHO (b)(6)  
Murray, Tara EOP/WHO (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Hana,

Providing the Administrator's availability:

Monday 5/8: 2-2:30pm  
Tuesday 5/9: 3-3:30pm  
Wednesday 5/10: 10-10:30am, 3-3:30pm  
Monday 5/15: 1:30-2:30pm, 3:30-5pm

Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Sent:** Thursday, May 4, 2023 9:05 AM

**To:** Hall, Hana E. EOP/WHO (b)(6) Murray, Tara EOP/WHO (b)(6) Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks, Hana. We appreciate you circling back around with alternative times so quickly. My understanding is that the Mayor wants to meet with the Administrator before next Thursday? Tara should chime in and correct me if I'm wrong. Does he have any availability for Friday? If not we will work to accommodate one of the times you listed below. Phaedra, can you let us know if the Administrator's calendar can accommodate the times Hana shared for Monday and Tuesday of next week?

Thanks again,  
Eden

**From:** Hall, Hana E. EOP/WHO (b)(6)

**Sent:** Wednesday, May 3, 2023 10:22 PM

**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6) Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden and Phaedra,

Thank you for your flexibility as Mayor Benjamin's schedule shifted today! Please find his availability below to reschedule their meeting.

Monday 5/8: 2-2:30pm

Tuesday 5/9: 3-3:30pm

Wednesday 5/10: 10-10:30am, 3-3:30pm

Monday 5/15: 1:30-2:30pm, 3:30-5pm

I am happy to provide additional windows following May 15.

All my best,  
Hana

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Sent:** Wednesday, May 3, 2023 11:14 AM

**To:** Murray, Tara EOP/WHO (b)(6) Hall, Hana E. EOP/WHO (b)(6) Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks for the update, Tara.

**From:** Murray, Tara EOP/WHO (b)(6)

**Sent:** Wednesday, May 3, 2023 11:09 AM

**To:** Hall, Hana E. EOP/WHO (b)(6) Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Neal,

Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden and Phaedra,

Mayor Benjamin is now being pulled for a meeting with VP at 3pm and will need to reschedule the meeting with the Administrator. Hana will be in touch to find another good time soon.

Thank you,  
Tara

**From:** Hall, Hana E. EOP/WHO: (b)(6)

**Sent:** Monday, May 1, 2023 2:40 PM

**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>;

Murray, Tara EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thank you! I have sent you all a calendar invitation with the Zoom link. If possible, would you please also share some background for this meeting along with items for discussion/an agenda? We appreciate it!

All my best,  
Hana

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 2:06 PM

**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Hall, Hana E. EOP/WHO (b)(6)

Murray, Tara EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thank you, Phaedra and Hana. Hana, please also send the invite to me at [eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)

Many thanks all

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 12:09 PM

**To:** Hall, Hana E. EOP/WHO (b)(6) Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>;

Murray, Tara EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Hanna,

A virtual meeting is fine. Please send the invite to:

(b)(6)

[CMSAdministrator@cms.hhs.gov](mailto:CMSAdministrator@cms.hhs.gov)

Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)

(office) 202-690-6329

(cell) (b)(6)



**From:** Hall, Hana E. EOP/WHO (b)(6)

**Sent:** Monday, May 1, 2023 10:58 AM

**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Phaedra,

Will this be a virtual meeting? If so, 3-3:30pm on Wednesday, May 3 works for Mayor Benjamin.

Thank you!

Hana

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 10:44 AM

**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6)

**Cc:** Hall, Hana E. EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Good morning,

Providing the Administrator's availability for a 30-minute meeting:

May 1: 2:00-3:00, 4:30-5:00

May 2: 5:30-6:00

May 3: 1:00-2:00, 3:00-4:00, 5:00-5:30

May 4: 1:00-1:30, 4:00-5:00

May 5: 3:00-3:30

Thanks.

Phaedra Neal

Executive Assistant to Administrator Brooks-LaSure

Center for Medicare and Medicaid Services

[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)

(office) 202-690-6329

(cell) (b)(6)



**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 10:33 AM

**To:** Murray, Tara EOP/WHO (b)(6); Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Cc:** Hall, Hana E. EOP/WHO: (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Will do, Tara. Does 11am work for you? And actually adding @Neal, Phaedra (CMS/OA).

**From:** Murray, Tara EOP/WHO: (b)(6)

**Sent:** Monday, May 1, 2023 10:31 AM

**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Cc:** Hall, Hana E. EOP/WHO: (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Please give me a call Eden. Thanks!

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 10:22 AM

**To:** Murray, Tara EOP/WHO: (b)(6)

**Cc:** Hall, Hana E. EOP/WHO: (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks Tara. Adding @Neal, Phaedra (CMS/OA), who can assist with scheduling for the Administrator's calendar. Phaedra – can you provide ACBL's availability this week for a 1-on-1 with the White House Office of Public Engagement Director Mayor Steve Benjamin? Please note that this 1-on-1 must occur this week.

Regarding your question of including (b)(5)  
(b)(5)

I'll be in touch later today with the follow-up email with the requested materials/talkers that CRO leadership requested during last week's meeting.

Thanks again,  
Eden

**From:** Murray, Tara EOP/WHO: (b)(6)

**Sent:** Monday, May 1, 2023 9:51 AM

**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>

**Cc:** Hall, Hana E. EOP/WHO: (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden,

One question I have is whether: (b)(5)  
(b)(5)

I think we'll need to aim for next week for the larger meeting.

I am looping in Hana Hall, Mayor Benjamin's Special Assistant, to help identify a time for the Administrator to speak with him ahead of the larger convening.

Thanks,  
Tara

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Monday, May 1, 2023 9:31 AM  
**To:** Murray, Tara EOP/WHO (b)(6)  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Tara –

Happy Monday. I hope you had a wonderful weekend. I am following up on the note below to find time with the Administrator and Mayor Benjamin. It would be great if this meeting could get scheduled for some time this week or early next week.

Additionally, I am working on a follow-up email to CRO meeting participants who participated in the meeting last week. You should get that in your inbox sometime later today.

Many thanks,  
Eden

**From:** Tesfaye, Eden (CMS/OA)  
**Sent:** Thursday, April 27, 2023 4:29 PM  
**To:** Murray, Tara EOP/WHO (b)(6)  
**Subject:** Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Tara –

Thanks a million for organizing today's call. We look forward to working with OPE and the civil rights orgs on this important issue. That said, following up on Mayor Benjamin's request for him and ACBL having a 1-on-1. Let us know if this is something the Mayor would like to have next week.

Thanks again for your time and help!

Eden

Eden Tesfaye  
External Affairs  
Office of the Administrator  
Centers for Medicare & Medicaid  
(b)(6)

Message

**From:** Turco, Molly (CMS/CM) (b)(6)  
(b)(6)  
**Sent:** 3/28/2023 9:01:26 PM  
**To:** Sanders, Stacy (HHS/IOS) (b)(6)  
(b)(6) Pierce-Wrobel, Clare A.  
EOP/WHO (b)(6) OToole, Meghan (CMS/OA) (b)(6)  
(b)(6)  
Seshamani, Meena (CMS/OA) (b)(6)  
(b)(6) Rice, Cheri (CMS/CM)  
(b)(6) Dibella, Michael (CMS/CM)  
(b)(6) Coleman, Kathryn  
(CMS/CM) (b)(6)  
(b)(6) Blum, Jonathan  
(CMS/OA) (b)(6)  
(b)(6) Jacobs, Douglas  
(CMS/CM) (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6)  
**CC:** Newsom, Mark (CMS/CM) (b)(6)  
(b)(6)  
**Subject:** FW: FW: UnitedHealthcare Prior Authorization Announcement

FYI

**From:** Pescatello, Sara M <sara\_pescatello@uhg.com>  
**Sent:** Tuesday, March 28, 2023 4:55 PM  
**To:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Newsom, Mark (CMS/CM) <mark.newsom@cms.hhs.gov>  
**Subject:** UnitedHealthcare Prior Authorization Announcement

Molly and Mark,

I know that you are both exceptionally busy, but also know you have a lot of interest in prior authorization and efforts to streamline/modernize. I just want to share with you both that tomorrow we are announcing key changes that seek to improve how that process works with providers and our members. These key changes include removing prior authorization for some treatments and procedures, improved communication with members and gold card style programs for eligible providers. Specifically:

- Starting this summer, UnitedHealthcare is eliminating nearly 20% of current prior authorizations, as part of a comprehensive effort to simplify the health care experience for consumers and providers. These prior authorization reductions will begin in the third quarter and continue through the rest of the year for most Commercial, Medicare Advantage and Medicaid businesses.
- In early 2024, the company also will implement a national Gold Card Program for care provider groups that meet eligibility requirements, eliminating prior authorization requirements for most procedures. The Gold Card status applies for most UnitedHealthcare members across UnitedHealthcare's businesses — Commercial, Medicare Advantage and Medicaid.
- UnitedHealthcare has introduced a new feature to help consumers track prior authorization requests from start to finish through [myuhc.com](https://myuhc.com) or the UnitedHealthcare mobile app. Through enhanced advocacy models, UnitedHealthcare may also proactively call consumers to help them review their coverage options and discuss alternative treatments.

- For care providers, UnitedHealthcare will deploy a range of initiatives over the next several years — aligned with the most recent guidance from the Centers for Medicare & Medicaid Services (CMS) — creating an enhanced prior authorization experience through improved automation and faster decision-making.

More information about tomorrow's announcement will be available at:  
<https://newsroom.uhc.com/experience/easing-prior-authorizations.html>

If you want to talk on this at any point or have questions, please reach out.

Thank you,  
Sara

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Message

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**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** 3/12/2023 9:19:04 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
**CC:** Tesfaye, Eden (CMS/OA); (b)(6)  
**Subject:** Re: Re: (b)(5)

Thanks!

On Mar 12, 2023, at 3:29 PM, Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov> wrote:

Here you go!

**From:** Richardson (she/her), Erin (CMS/OA)  
**Sent:** Monday, March 6, 2023 3:19 PM  
**To:** Bhat, Nisha V. EOP/WHO; (b)(6)  
**Subject:** RE: (b)(5)

I know the team was working on it. I'll check in w/ them.

**From:** Bhat, Nisha V. EOP/WHO; (b)(6)  
**Sent:** Monday, March 6, 2023 3:04 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5)

Hi Erin—checking in if there are any updates on this. Thanks! Nisha

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Sunday, February 26, 2023 10:30 AM  
**To:** Bhat, Nisha V. EOP/WHO; (b)(6)  
**Subject:** RE: (b)(5)

Will do. The team is working on (b)(5) More to come

**From:** Bhat, Nisha V. EOP/WHO; (b)(6)  
**Sent:** Sunday, February 26, 2023 10:29 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5)

OK thanks; (b)(5)  
(b)(5) please let me know.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Saturday, February 25, 2023 12:54 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Subject:** RE (b)(5)

Nisha – I wonder if (b)(5) The Administrator asked the team (b)(5)  
(b)(5)  
(b)(5)

(b)(5)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Thursday, February 23, 2023 1:49 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** (b)(5)

Erin, Christen shared with me that (b)(5)  
(b)(5) I'd  
welcome your suggestions (b)(5) Thanks, Nisha  
(b)(5) OPOLE - 03.10.2023.docx>

Message

---

**From:** Richardson (she/her), Erin (CMS/OA); [redacted] (b)(6)  
[redacted] (b)(6)  
**Sent:** 2/17/2023 4:00:48 PM  
**To:** Young, Christen Linke L. EOP/WHO; [redacted] (b)(6)  
**Subject:** RE: RE: give me 5 min

No problem

**From:** Young, Christen Linke L. EOP/WHO [redacted] (b)(6)  
**Sent:** Friday, February 17, 2023 11:00 AM  
**To:** Richardson (she/her), Erin (CMS/OA) [redacted] (b)(6)  
**Subject:** give me 5 min

Thanks/sorry!

Message

---

**From:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 2/27/2023 4:12:32 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Subject:** RE: RE: Black History Month Reception today

Thank you!!

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, February 27, 2023 11:09 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Black History Month Reception today

Okay; my front office is reaching out to them as well.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Monday, February 27, 2023 11:07 AM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Subject:** RE: Black History Month Reception today

We just learned from Tara that PPO is tracking and is working to get an invitation extended to her.

**From:** Richardson (she/her), Erin (CMS/OA)  
**Sent:** Monday, February 27, 2023 10:57 AM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Subject:** Black History Month Reception today

Christen – I hope you got some downtime last week! Flagging that Chiquita didn't get an invite to the BMH reception today. We only found out about it this am. We've reached out to Erica Loewe (WH) and the HHS/WH liaison's office, but would appreciate any further help or recommendations for who to contact. Not sure how she got left off the invite list

**Erin Richardson** (she/her)  
Chief of Staff



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Message

**Sent:** 4/6/2023 3:34:03 PM  
**To:** Ling, Shari (CMS/CCSQ) (b)(6)  
(b)(6)  
**Subject:** FW: FW: New IPC Invitation: Access to Methadone  
**Attachments:** IPC on Methadone Workplan.docx

Shari – is

**From:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Sent:** Thursday, April 6, 2023 11:10 AM  
**To:** Devenney, Garrett (HRSA) <GDevenney@hrsa.gov>; Patel, Nisha (HRSA) <NPatel@hrsa.gov>; Chessen, Sonia (SAMHSA/OAS) <Sonia.Chessen@samhsa.hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Burklow, John (NIH/OD) [E] <burklowj@od.nih.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Cc:** Lopez, Steven (HHS/OS/IOS) <Steven.Lopez@hhs.gov>; Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Despres, Sarah (HHS/IOS) <Sarah.Despres@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Wulff, Kacey (OS/IOS/) <Kacey.Wulff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>  
**Subject:** FW: New IPC Invitation: Access to Methadone

Chiefs,

Wanted to flag (b)(5) They have specifically requested representatives from SAMHSA, CDC, CMS, HRSA, and NIH/NIDA. By Tuesday April 11, can you please send us the name/email of who will represent your division?

Thanks,

Andrés

**From:** Tanielian, Terri L. EOP/WHO (b)(6)  
**Sent:** Thursday, April 6, 2023 9:14 AM  
**To:** Kreisberg, Jeremy S. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Kabat, Margaret B. (she/her/hers) <Margaret.Kabat@va.gov>; Norvell, Emma B SES OSD OUSD P-R (USA) (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Cc:** Connolly, Beth A. EOP/ONDCP (b)(6); Grippando, Hester C. EOP/OMB (b)(6); Goldstein, Jeff D. EOP/OMB (b)(6); Nye, Joseph B. EOP/OMB (b)(6); Eliseo, Matt S. EOP/OMB (b)(6); Goel, Andrea (EOP.GOV) (b)(6); Bluestein, Jenna P. EOP/ONDCP (b)(6); Husain, Naba N. EOP/WHO (b)(6)  
**Subject:** New IPC Invitation: Access to Methadone

Dear colleagues,

(b)(5)  
(b)(5) As you all know, the President has called for expanding access to medications to treat patients with OUD and together we have made great strides in expanding access to buprenorphine. As policy options are considered related to

access to methadone, we want to bring relevant policy officials together formally to discuss and inform the Administration's position.

To get the ball rolling, we will host an initial meeting on April 12<sup>th</sup> to provide (b)(5)  
(b)(5) We are relying upon you, our Department leads, to help identify the most appropriate policy officials from your operating divisions/agencies. Please note (b)(5) For purposes of your planning, the schedule of IPC meetings and deadlines is listed below.

Initial IPC Kick Off Meeting: Wednesday, April 12<sup>th</sup> at 1:30-2:00pm  
Department/Agency Input Due: Monday, April 24<sup>th</sup> by 5pm  
IPC Meeting: Tuesday, May 2<sup>nd</sup> at 4:00-5:00pm  
IPC Meeting: Tuesday, May 9<sup>th</sup> at 4:00-5:00pm

We will follow up momentarily with a calendar invite for April 12<sup>th</sup>. In the meantime, and by Tuesday, April 11<sup>th</sup>, please send us the names and email addresses for the other participants from your Department that you would like to include for the first meeting. The attached workplan provides additional context and outlines a few of the questions we hope to explore in this IPC.

Please do not hesitate to reach out if you have any questions and we look forward to seeing you all soon.  
Thank you,  
Terri (and Beth for ONDCP)

Terri Tanielian (she/her)  
Special Assistant to the President  
Domestic Policy Council | Executive Office of the President  
Office: (b)(6)  
Cell: (b)(6) (texting is not enabled)

Message

---

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** 5/5/2023 4:26:01 PM  
**To:** Katch (she/her), Hannah (CMS/OA); (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS); (b)(6); (b)(6); Keith, Katie M. EOP/WHO  
**Subject:** RE: RE: FP guidance  
**Attachments:** family planning addendum SHO (7-18-22) V5 clean.docx

Thanks so much! I was just about to email you for it. + Katie

**From:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Sent:** Friday, May 5, 2023 12:22 PM  
**To:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Subject:** FP guidance

Here was the last draft from 7/22.

Message

---

**From:** (b)(6), Administrator (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 4/4/2023 6:16:04 PM  
**To:** Neal, Phaedra (CMS/OA); (b)(6)  
(b)(6); Richardson (she/her),  
Erin (CMS/OA); (b)(6)  
(b)(6); Ellis (she/her), Kyla  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** Re: Re: Clyburn

Thank you!!

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**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Sent:** Tuesday, April 4, 2023 12:45:18 PM  
**To:** (b)(6), Administrator (CMS/OA); (b)(6); Richardson (she/her), Erin (CMS/OA)  
<Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: Clyburn

Katie is working on confirming a call for 1:00-1:30 today. Will follow up shortly. Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** Neal, Phaedra (CMS/OA)  
**Sent:** Tuesday, April 4, 2023 12:35 PM  
**To:** (b)(6), Administrator (CMS/OA); (b)(6); Richardson (she/her), Erin (CMS/OA)  
<Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: Clyburn

I connected with Katie and awaiting her response. Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** Neal, Phaedra (CMS/OA)  
**Sent:** Tuesday, April 4, 2023 11:47 AM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6) Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: Clyburn

I reached out to Natalie for Katie's contact information, as I realized that the last contact that I had with this office was with Natalie's former scheduler Grace Qwak. I haven't received a response yet.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Sent:** Tuesday, April 4, 2023 11:01 AM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** Re: Clyburn

She called me at 10 but I was on the other call. Did you connect with Katie?

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**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Sent:** Tuesday, April 4, 2023 9:36:30 AM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6) Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: Clyburn

Understood. I'll ping Katie since she hasn't reached out yet and share your availability for today and next week. Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** (b)(6), Administrator (CMS/OA) (b)(6)

**Sent:** Tuesday, April 4, 2023 9:26 AM

**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

**Subject:** Re: Clyburn

yea if we could schedule it for today, Tuesday. If not, let's wait until I return

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**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Sent:** Monday, April 3, 2023 1:14:39 PM

**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; (b)(6) Administrator (CMS/OA) (b)(6) Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

**Subject:** RE: Clyburn

Chiquita – are you planning to take this while you're OOO?

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Sent:** Monday, April 3, 2023 1:14 PM

**To:** (b)(6) Administrator (CMS/OA) (b)(6) Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Clyburn

Hi Chiquita,

Will do. Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** (b)(6) Administrator (CMS/OA) (b)(6)

**Sent:** Saturday, April 1, 2023 8:57 AM

**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** Fwd: Clyburn

Hi Phaedra, Natalie misunderstood the times I was free. When her team follows up will you find a good time for us?

Thanks!

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**From:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Sent:** Friday, March 31, 2023 9:17:46 PM  
**To:** (b)(6) Administrator (CMS/OA) (b)(6)  
**Subject:** RE: Clyburn

Great! Let's try 10AM. Katie on my team will follow up with your team. Hope you have a wonderful weekend!

**From:** (b)(6) Administrator (CMS/OA) (b)(6)  
**Sent:** Friday, March 31, 2023 2:44 PM  
**To:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Subject:** RE: Clyburn

That would be great—would a time Tuesday work? I'm out of the office next week but doing calls on Tuesday while (b)(5)  
(b)(6) Anytime other than 10-11 or 1:30-2 works

**Chiquita Brooks-LaSure** (she/her/hers)  
CMS Administrator



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**From:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Sent:** Friday, March 31, 2023 5:24 AM  
**To:** (b)(6) Administrator (CMS/OA) (b)(6)  
**Subject:** RE: Clyburn

Good to chat and sorry it was so short. Is it useful to schedule more time in the coming days?

Thanks again!  
Natalie

**From:** (b)(6) Administrator (CMS/OA) (b)(6)  
**Sent:** Thursday, March 30, 2023 2:48 PM  
**To:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Subject:** RE: Clyburn

Sorry I missed you, free now until 3:30

Chiquita Brooks-LaSure (she/her/hers)  
CMS Administrator



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**From:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Sent:** Thursday, March 30, 2023 1:43 PM  
**To:** (b)(6), Administrator (CMS/OA) (b)(6)  
**Subject:** RE: Clyburn

Hi Chiquita. Would be great to talk. What's the best number?

Thanks!  
N

**From:** (b)(6), Administrator (CMS/OA) (b)(6)  
**Sent:** Thursday, March 30, 2023 1:10 PM  
**To:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Subject:** Clyburn

Hi Natalie— (b)(5)  
(b)(5)  
(b)(5)

Let me know if you want to try and talk briefly this afternoon and I'll make time.

Thank you!

Chiquita Brooks-LaSure (she/her/hers)  
CMS Administrator



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*all copies of the original message. If you are the intended recipient, you are notified that you have the obligation to ensure that any further dissemination, distribution or copying is consistent with applicable law.*

Message

**From:** Blum, Jonathan (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 4/5/2023 6:25:03 PM  
**To:** Dervan, Elizabeth (CMS/OL); (b)(6); Richardson (she/her),  
Erin (CMS/OA); (b)(6); Seshamani, Meena  
(CMS/OA); (b)(6); (b)(6)  
Administrator (CMS/OA); (b)(6)  
**Subject:** RE: RE: QALY update  
**Flag:** Follow up

Thanks, Liz---I'm happy to connect on this tomorrow if helpful.

**From:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>  
**Sent:** Wednesday, April 5, 2023 2:03 PM  
**To:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; (b)(6)  
Administrator (CMS/OA); (b)(6)  
**Subject:** FW: QALY update  
**Importance:** High

Just CMS, plus Jon and Erin --

(b)(5)  
(b)(5)

HHS has an internal meeting tomorrow on QALYs. Erin, I'd like to forward you the invitation to join so we can discuss this at that meeting.

Jon and Erin, would you like to find some time to touch base briefly today or early tomorrow?

**From:** Young, Christen Linke L. EOP/WHO; (b)(6)  
**Sent:** Wednesday, April 5, 2023 1:13 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; (b)(6) Administrator (CMS/OA); (b)(6)  
Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6) Molt-West, Alicia H. EOP/WHO; (b)(6) Pierce-Wrobel,  
Clare A. EOP/WHO; (b)(6); Kreisberg, Jeremy S. EOP/WHO  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Mcelvain, Joel  
(HHS/OGC) <Joel.Mcelvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Later this week is fine – we won't meet with them until next week at the earliest.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 5, 2023 12:54 PM  
**To:** Young, Christen Linke L. EOP/WHO; (b)(6); (b)(6) Administrator (CMS/OA)  
(b)(6) Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO

(b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel,  
Clare A. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Thanks, Christen. + Sam

Can you let us know when you need a response by?

The HHS crew is meeting tomorrow to discuss our policy position.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Wednesday, April 5, 2023 12:34 PM  
**To:** (b)(6) Administrator (CMS/OA) (b)(6) Seshamani, Meena (CMS/OA)  
<Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.  
EOP/WHO (b)(6); Pierce-Wrobel, Clare A. (b)(6)  
(b)(6) Kreisberg, Jeremy S. EOP/WHO (b)(6) Rodriguez, Paul  
(HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth  
(CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Sanders, Stacy  
(HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Subject:** QALY update

Quick update here. (b)(5)

(b)(5)  
(b)(5) Thoughts on the below from your building? Thanks!  
--Christen

(b)(5)  
**(b)(5)**

(b)(5)  
**(b)(5)**

(b)(5)  
**(b)(5)**

(b)(5)

Message

**From:** Rodriguez, Paul (HHS/OGC) (b)(6)  
**Sent:** 4/6/2023 8:45:16 PM  
**To:** Dervan, Elizabeth (CMS/OL) (b)(6)  
(b)(6) Sanders, Stacy  
(HHS/IOS) (b)(6)  
(b)(6) Bagenstos, Samuel  
(HHS/OGC) (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6) Egorin, Melanie  
(HHS/ASL) (b)(6)  
(b)(6)  
**Subject:** Re: Re: QALY update

This looks good. Nothing further from me.

**From:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>  
**Sent:** Thursday, April 6, 2023 1:53 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>  
**Subject:** RE: QALY update

Thanks so much, Stacy. Suggesting the below from CMS OL.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Thursday, April 6, 2023 1:11 PM  
**To:** Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>  
**Subject:** FW: QALY update

Smaller HHS group. Can folks let me know if there are any suggested edits to the below? Please send along by **mid-day tomorrow**.

(b)(5)

(b)(5)

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(b)(5)

As for next steps, our current plan is to re-send the HHS views along with any edits to these TPs and ask to regroup with EOP on additional needs after the meeting referenced below.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Wednesday, April 5, 2023 1:13 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; (b)(6) Administrator (CMS/OA) (b)(6)  
Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6) Molt-West, Alicia H. EOP/WHC (b)(6) Pierce-Wrobel,  
Clare A. (b)(6) Kreisberg, Jeremy S. EOP/WHO  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Later this week is fine – we won't meet with them until next week at the earliest.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 5, 2023 12:54 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6) (b)(6) Administrator (CMS/OA)  
(b)(6) Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6) Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel,  
Clare A. EOP/WHO (b)(6) Kreisberg, Jeremy S. EOP/WHO  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Thanks, Christen. + Sam

Can you let us know when you need a response by?

The HHS crew is meeting tomorrow to discuss our policy position.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Wednesday, April 5, 2023 12:34 PM  
**To:** (b)(6) Administrator (CMS/OA) (b)(6) Seshamani, Meena (CMS/OA)  
<Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.  
EOP/WHO (b)(6) Pierce-Wrobel, Clare A. (b)(6)  
(b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6) Rodriguez, Paul

(HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Subject:** QALY update

Quick update here. (b)(5)

(b)(5)

(b)(5)

Thoughts on the below from your building? Thanks!

--Christen

(b)(5)

**(b)(5)**

(b)(5)

**(b)(5)**

(b)(5)

**(b)(5)**

Message

---

**From:** Raymond, Jonathan (CMS/OA); [redacted] (b)(6)  
[redacted] (b)(6)  
**Sent:** 4/6/2023 10:37:15 PM  
**To:** Richardson (she/her), Erin (CMS/OA); [redacted] (b)(6)  
[redacted] (b)(6)  
**CC:** Elliott, Blair S. EOP/WHO (Intern); [redacted] (b)(6)  
**Subject:** RE: RE: Need to shift tomorrow

Sure can! Blair, I'll connect with you shortly.

Best,  
JR

-----Original Message-----

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Thursday, April 6, 2023 6:36 PM  
**To:** Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Cc:** Elliott, Blair S. EOP/WHO (Intern) [redacted] (b)(6)  
**Subject:** RE: Need to shift tomorrow

@Jonathan Raymond (CMS/OA) (jonathan.raymond@cms.hhs.gov) - can you connect with Blair to reschedule tomorrow?

-----Original Message-----

**From:** Young, Christen Linke L. EOP/WHO [redacted] (b)(6)  
**Sent:** Thursday, April 6, 2023 6:10 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Cc:** Elliott, Blair S. EOP/WHO (Intern) [redacted] (b)(6)  
**Subject:** Need to shift tomorrow

Mikaela is out and I have forgotten who schedules you, but I need to move our check in tomorrow - can you have whoever it is connect with Blair, copied? Thanks!

Appointment

---

**From:** Young, Christen Linke L. EOP/WHO: (b)(6)  
**Sent:** 4/7/2023 12:45:12 AM  
**To:** Richardson (she/her), Erin (CMS/OA): (b)(6)  
(b)(6)

**Subject:** Canceled: Canceled: Weekly: CLY / Erin Richardson  
**Location:** Christen calls Erin

**Start:** 4/7/2023 3:00:00 PM  
**End:** 4/7/2023 3:30:00 PM  
**Show Time As:** Free

**Recurrence:** (none)

Message

**From:** Yao, Kristiana (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 4/7/2023 3:22:48 AM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6) Katch (she/her), Hannah  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: New IPC Invitation: Access to Methadone

Aditi would probably want to know for awareness, but Shari makes sense to me if she has the bandwidth.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Thursday, April 6, 2023 11:35 AM  
**To:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** FW: New IPC Invitation: Access to Methadone

I'm thinking Dr. Ling for this. Any other thoughts?

**From:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Sent:** Thursday, April 6, 2023 11:10 AM  
**Subject:** FW: New IPC Invitation: Access to Methadone

Chiefs,

Wanted to flag (b)(5) They have specifically requested representatives from SAMHSA, CDC, CMS, HRSA, and NIH/NIDA. By Tuesday April 11, can you please send us the name/email of who will represent your division?

Thanks,

Andrés

**From:** Tanielian, Terri L. EOP/WHO (b)(6)  
**Sent:** Thursday, April 6, 2023 9:14 AM  
**To:** Kreisberg, Jeremy S. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Kabat, Margaret B. (she/her/hers) <Margaret.Kabat@va.gov>; Norvell, Emma B SES OSD OUSD P-R (USA) <emma.b.norvell.civ@mail.mil>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Cc:** Connolly, Beth A. EOP/ONDCP (b)(6); Grippando, Hester C. EOP/OMB (b)(6); Goldstein, Jeff D. EOP/OMB (b)(6); Nye, Joseph B. EOP/OMB (b)(6); Eliseo, Matt S. EOP/OMB (b)(6); Goel, Andrea (EOP.GOV); (b)(6); Bluestein, Jenna P. EOP/ONDCP (b)(6); Husain, Naba N. EOP/WHO (b)(6)  
**Subject:** New IPC Invitation: Access to Methadone

Dear colleagues,

(b)(5)

(b)(5) As you all know, the President has called for expanding access to medications to treat patients with OUD and together we have made great strides in expanding access to buprenorphine. As policy options are considered related to access to methadone, we want to bring relevant policy officials together formally to discuss and inform the Administration's position.

To get the ball rolling, we will host an initial meeting on April 12<sup>th</sup> to provide (b)(5) (b)(5) We are relying upon you, our Department leads, to help identify the most appropriate policy officials from your operating divisions/agencies. Please note that we (b)(5) For purposes of your planning, the schedule of IPC meetings and deadlines is listed below.

Initial IPC Kick Off Meeting: Wednesday, April 12<sup>th</sup> at 1:30-2:00pm

Department/Agency Input Due: Monday, April 24<sup>th</sup> by 5pm

IPC Meeting: Tuesday, May 2<sup>nd</sup> at 4:00-5:00pm

IPC Meeting: Tuesday, May 9<sup>th</sup> at 4:00-5:00pm

We will follow up momentarily with a calendar invite for April 12<sup>th</sup>. In the meantime, and by Tuesday, April 11<sup>th</sup>, please send us the names and email addresses for the other participants from your Department that you would like to include for the first meeting. The attached workplan provides additional context and outlines a few of the questions we hope to explore in this IPC.

Please do not hesitate to reach out if you have any questions and we look forward to seeing you all soon.

Thank you,

Terri (and Beth for ONDCP)

Terri Tanielian (she/her)

Special Assistant to the President

Domestic Policy Council | Executive Office of the President

Office: (b)(6)

Cell: (b)(6) (texting is not enabled)

Message

**From:** Arguello, Andres (OS/IOS); (b)(6)  
**Sent:** 4/7/2023 3:23:25 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: New IPC Invitation: Access to Methadone

Yes—does now work for you? I'm free for the next 7 minutes.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Friday, April 7, 2023 11:23 AM  
**To:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: New IPC Invitation: Access to Methadone

Andres – can you give me a quick call on this today – (b)(6) ?

**From:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Sent:** Thursday, April 6, 2023 11:10 AM  
**To:** Devenney, Garrett (HRSA) <GDevenney@hrsa.gov>; Patel, Nisha (HRSA) <NPatel@hrsa.gov>; Chesson, Sonia (SAMHSA/OAS) <Sonia.Chesson@samhsa.hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Burklow, John (NIH/OD) [E] <burklowj@od.nih.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Cc:** Lopez, Steven (HHS/OS/IOS) <Steven.Lopez@hhs.gov>; Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Despres, Sarah (HHS/IOS) <Sarah.Despres@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Wulff, Kacey (OS/IOS/) <Kacey.Wulff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>  
**Subject:** FW: New IPC Invitation: Access to Methadone

Chiefs,

Wanted to flag: (b)(5) They have specifically requested representatives from SAMHSA, CDC, CMS, HRSA, and NIH/NIDA. By Tuesday April 11, can you please send us the name/email of who will represent your division?

Thanks,

Andrés

**From:** Tanielian, Terri L. EOP/WHO; (b)(6)  
**Sent:** Thursday, April 6, 2023 9:14 AM  
**To:** Kreisberg, Jeremy S. EOP/WHO; (b)(6) Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Kabat, Margaret B. (she/her/hers) <Margaret.Kabat@va.gov>; Norvell, Emma B SES OSD OUSD P-R (USA) (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Cc:** Connolly, Beth A. EOP/ONDCP; (b)(6) Grippando, Hester C. EOP/OMB (b)(6) Nye, Joseph B. EOP/OMB (b)(6) Eliseo, Matt S. EOP/OMB (b)(6) Goel, Andrea (b)(6) Bluestein, Jenna P. EOP/ONDCP (b)(6) Husain, Naba N. EOP/WHO (b)(6)  
**Subject:** New IPC Invitation: Access to Methadone

Dear colleagues,

**(b)(5)**

**(b)(5)** As you all know, the President has called for expanding access to medications to treat patients with OUD and together we have made great strides in expanding access to buprenorphine. As policy options are considered related to access to methadone, we want to bring relevant policy officials together formally to discuss and inform the Administration's position.

To get the ball rolling, we will host an initial meeting on April 12<sup>th</sup> to provide **(b)(5)**  
**(b)(5)** We are relying upon you, our Department leads, to help identify the most appropriate policy officials from your operating divisions/agencies. Please note: **(b)(5)** For purposes of your planning, the schedule of IPC meetings and deadlines is listed below.

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Department/Agency Input Due: Monday, April 24<sup>th</sup> by 5pm

IPC Meeting: Tuesday, May 2<sup>nd</sup> at 4:00-5:00pm

IPC Meeting: Tuesday, May 9<sup>th</sup> at 4:00-5:00pm

We will follow up momentarily with a calendar invite for April 12<sup>th</sup>. In the meantime, and by Tuesday, April 11<sup>th</sup>, please send us the names and email addresses for the other participants from your Department that you would like to include for the first meeting. The attached workplan provides additional context and outlines a few of the questions we hope to explore in this IPC.

Please do not hesitate to reach out if you have any questions and we look forward to seeing you all soon.

Thank you,

Terri (and Beth for ONDCP)

Terri Tanielian (she/her)

Special Assistant to the President

Domestic Policy Council | Executive Office of the President

Office: **(b)(6)**

Cell: **(b)(6)** (texting is not enabled)

Message

**From:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 3/6/2023 2:30:08 PM  
**To:** Moore, Jonathan (OS/IOS/); (b)(6) Ellis (she/her), Kyla (CMS/OA)  
(b)(6)  
**CC:** Satchell, Samantha (OS/IOS/); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Deputies Committee: Promoting Access to Voting EO Implementation

It's fine – I was just surprised (b)(5)

**From:** Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>  
**Sent:** Monday, March 6, 2023 9:29 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Cc:** Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>  
**Subject:** RE: Deputies Committee: Promoting Access to Voting EO Implementation

Let me know if that's a good or bad thing in your view. I assume it's OK, but let me know. Thanks

Jonathan

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Monday, March 6, 2023 9:18 AM  
**To:** Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Cc:** Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>  
**Subject:** RE: Deputies Committee: Promoting Access to Voting EO Implementation

They put out the fact sheet yesterday – no CMS mention: <https://www.whitehouse.gov/briefing-room/statements-releases/2023/03/05/fact-sheet-the-biden-harris-administration-continues-to-promote-access-to-voting/>

**From:** Richardson (she/her), Erin (CMS/OA)  
**Sent:** Wednesday, March 1, 2023 9:09 PM  
**To:** Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>; Kyla Ellis (CMS/) (kyla.ellis@cms.hhs.gov) <kyla.ellis@cms.hhs.gov>  
**Cc:** Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>  
**Subject:** FW: Deputies Committee: Promoting Access to Voting EO Implementation

I'm good with how the CMS piece is phrased in here.

**From:** Ha, Robbie T. EOP/WHO (b)(6)  
**Sent:** Wednesday, March 1, 2023 9:04 PM  
**To:** Ha, Robbie T. EOP/WHO (b)(6)  
**Cc:** Bains, Chiraag EOP/WHO (b)(6); Feldman, Stefanie G. EOP/WHO (b)(6); Grigsby, Stacey K. EOP/WHO (b)(6); Vail, Justin W. EOP/WHO (b)(6); Volek, Jude J. EOP/WHO (b)(6)  
**Subject:** SOC: Deputies Committee: Promoting Access to Voting EO Implementation

All –

Attached is

(b)(5)

(b)(5)

Please let us know if you have any questions.

Many thanks,  
Robbie

--

**Robbie Ha**

Special Assistant for Economic Mobility and Racial Justice & Equity  
Domestic Policy Council | The White House

Message

**From:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 1/20/2023 8:19:42 PM  
**To:** OToole, Meghan (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** RE: RE: time week of the 22nd

Let's connect at the 3:30 pm. I got some input from DPC as well.

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 3:17 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: time week of the 22nd

Yes

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 3:16 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** RE: time week of the 22nd

Is this for the weekly DPC check in time?

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 3:07 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** FW: time week of the 22nd

Meena is going to brief on the (b)(5) on Wednesday, which will cover some of the (b)(5) – just flagging given our conversation with Kathleen. CCSQ will also talk about their (b)(5) (b)(5)

**From:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>  
**Sent:** Friday, January 20, 2023 12:56 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)  
(b)(6)  
**Cc:** Bhat, Nisha (b)(6) Pierce-Wrobel, Clare A. (b)(6)  
(b)(6) (b)(6) OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** RE: time week of the 22nd

Thank you Stacy! I think (b)(5)

Here's my thinking for (b)(5)

(b)(5)

We are also mapping out what briefings we need to do on IRA side.

We bring those together into a schedule of what we discuss.

My best,  
Meena

**Meena Seshamani, MD, PhD** (she/her)  
Director, Center for Medicare  
(b)(6) (cell)  
[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)



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**From:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>

**Sent:** Friday, January 20, 2023 12:24 PM

**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Gerwin, Mikaela D. (b)(6)

**Cc:** Bhat, Nisha (b)(6); Pierce-Wrobel, Clare A. (b)(6); (b)(6); (b)(6) Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>; OToole, Meghan (CMS/OA) <[Meghan.OTOole1@cms.hhs.gov](mailto:Meghan.OTOole1@cms.hhs.gov)>

**Subject:** RE: time week of the 22nd

Hi, all, looping Meena and Meghan here. We can stand down on this scheduling request.

Nisha, Clare, we are hoping to use the spreadsheet Clare created to establish agendas (short-term and long-term) for the Wednesday weekly meetings going forward. I will send that to you alongside CMS on Mondays with suggested items, which you can add to. We are going to add as many dates in advance as possible.

For next week, I believe we have all discussed the following:

(b)(5)

Please let me know if that tracks with everyone's understanding. Thanks much.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Sanders, Stacy (HHS/IOS)

**Sent:** Friday, January 20, 2023 9:55 AM

**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Gerwin, Mikaela D. (b)(6)

**Cc:** Bhat, Nisha: (b)(6); Pierce-Wrobel, Clare A. (b)(6)

(b)(6)

(b)(6)

**Subject:** RE: time week of the 22nd

Hi, all, please hold.

I need to circle up with CMS on this request.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Sent:** Friday, January 20, 2023 9:53 AM

**To:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)

(b)(6)

**Cc:** Bhat, Nisha; (b)(6) Pierce-Wrobel, Clare A. (b)(6)

(b)(6)

(b)(6)

**Subject:** RE: time week of the 22nd

Moving Stacy to bcc

From the times listed by Carie, Stacy can do Jan 27, 12:00 pm - 1

*Kind regards,*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)  
Immediate Office Of the Secretary (IOS)  
Office of Business Operations  
200 Independence Ave., S.W.  
Washington D. C. 20201  
Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)  
Mobile: (b)(6)

**From:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>

**Sent:** Friday, January 20, 2023 9:47 AM

**To:** Gerwin, Mikaela D. (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Cc:** Bhat, Nisha; (b)(6); Pierce-Wrobel, Clare A. (b)(6)

(b)(6)

(b)(6)

**Subject:** RE: time week of the 22nd

Here is what works

24<sup>th</sup> 430-530

27<sup>th</sup> 11-1

**From:** Gerwin, Mikaela D. EOP/WHO (b)(6)

**Sent:** Friday, January 20, 2023 9:44 AM

**To:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Cc:** Bhat, Nisha V. EOP/WHO (b)(6); Pierce-Wrobel, Clare A. EOP/WHO (b)(6)

(b)(6)

Panigrahi, Shreeya G. EOP/WHO

(b)(6)

**Subject:** RE: time week of the 22nd

Hi! Sorry for delay here and looping in others as well. Do the times below still work?

**From:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>

**Sent:** Friday, January 20, 2023 9:41 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gerwin, Mikaela D. EOP/WHO

(b)(6)

**Subject:** RE: time week of the 22nd

Hello,

Did this land? I cant seem to see anything on the calendar.

**From:** Spangler, Carie (CMS/CM)

**Sent:** Tuesday, January 10, 2023 4:08 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gerwin, Mikaela D. EOP/WHO

(b)(6)

**Cc:** Labonte, Christiane (CMS/CM) <Christiane.Labonte@cms.hhs.gov>

**Subject:** time week of the 22nd

Hi! We need to find 45 more mins the week of the 22<sup>nd</sup> to brief you on the CM Blueprint for 2023

Here are a few times –

23<sup>rd</sup> 12-130

24<sup>th</sup> 3-5

26<sup>th</sup> 930-11

27<sup>th</sup> 10-12

Message

**From:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 3/8/2023 3:29:34 PM  
**To:** Tesfaye, Eden (CMS/OA); (b)(6)  
(b)(6); Kyla Ellis (CMS/)  
(kyla.ellis@cms.hhs.gov); (b)(6)  
**Subject:** FW: FW: ACA Anniversary

FYI

**From:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Sent:** Wednesday, March 8, 2023 10:24 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Young, Christen Linke L. EOP/WHO  
(b)(6)  
**Cc:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: ACA Anniversary

(b)(5)

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Wednesday, March 8, 2023 9:45 AM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6); Schubel, Jessica L. EOP/WHO  
(b)(6)  
**Cc:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** ACA Anniversary

We're hearing HHS IEA is planning something for ACA Anniversary. Is WH planning anything? We're trying to think about holding/scheduling time.

**Erin Richardson** (she/her)  
Chief of Staff



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Message

**From:** Arguello, Andres (OS/IOS); (b)(6)  
**Sent:** 4/12/2023 7:40:08 PM  
**To:** Barkoff, Alison (ACL); (b)(6)  
(b)(6); Nicholls, Richard (ACL)  
(b)(6) Hamm, Katie (ACF)  
(b)(6); Briskin, Perrie  
(CMS/CMCS); (b)(6)  
(b)(6) Katch (she/her), Hannah  
(CMS/OA); (b)(6)  
(b)(6); OToole, Meghan  
(CMS/OA); (b)(6)  
(b)(6) Yao, Kristiana  
(CMS/OA); (b)(6)  
**CC:** Pryor, Rachel (HHS/OS/IOS); (b)(6)  
(b)(6) Sullivan, Meg  
(OS/ASPR/IO); (b)(6)  
(b)(6) Sanders, Stacy  
(HHS/IOS); (b)(6)  
(b)(6) Moore, Jonathan  
(OS/IOS/); (b)(6)  
(b)(6)  
**Subject:** FW: FW: HHS Comments - Care EO  
**Attachments:** DRAFT -- Care Economy EO -- Feb 24 2023.docx; HHS Comments- Care EO.xlsx

Please see EOP feedback on our comments to the Care EO. Seems like we should be expecting the EO to come our way for (b)(5). Let us know if you have questions.

Thanks,

Andrés

**From:** Cardona, Mario R. EOP/WHO (b)(6)  
**Sent:** Wednesday, April 12, 2023 3:00 PM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Sullivan, Meg (HHS/IOS) <Meg.Sullivan@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** West, Rachel D. EOP/WHO (b)(6); (b)(6)  
(b)(6) (b)(6)  
**Subject:** HHS Comments - Care EO

Hi Folks,

First, thank you all for your careful review of the Care EO and for all of your help in its development. As we prepare for the final round of interagency clearance, we wanted to provide the attached spreadsheet to you all, which includes a summary of how we addressed each edit and comment from HHS across each section of the EO. I am also attaching the original version of the EO that was circulated in February.

No need to provide any comments to us now, but hopefully this will facilitate your review in preparation for the next round of clearance, which may be short.

Thank you,  
Mario & Jess

Message

**From:** Howden, Catherine (CMS/OC) (b)(6)  
(b)(6)  
**Sent:** 2/10/2023 2:09:39 PM  
**To:** Alexander, Bruce (CMS/OC) (b)(6)  
(b)(6) Wagner, Rachel  
(CMS/OC) (b)(6)  
**CC:** Aldana, Karen (CMS/OC) (b)(6)  
(b)(6) Ciccone, Caroline  
(HHS/ASPA) (b)(6)  
(b)(6) Smalley, Elizabeth  
(HHS/ASPA) (b)(6)  
(b)(6)  
**Subject:** RE: RE: Drug prices EO materials  
**Attachments:** Materials - Drug Pricing Executive Order Report\_01.22.23\_11AM (002) rt cp cly lb vS.docx

Bruce – just to confirm, the attached version has all ASPA and WH edits and we are clear to finalize with these? Thanks.

**From:** Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>  
**Sent:** Thursday, February 9, 2023 7:46 PM  
**To:** Howden, Catherine (CMS/OC) <Catherine.Howden@cms.hhs.gov>; Wagner, Rachel (CMS/OC) <Rachel.Wagner@cms.hhs.gov>  
**Cc:** Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>  
**Subject:** FW: Drug prices EO materials

Team

Please disregard first version that I sent you in earlier email.

Bruce

**Bruce C. Alexander** (He/Him)  
Director, Office of Communications  
Centers for Medicare & Medicaid Services | Office of Communications  
200 Independence Ave. SW, Washington, D.C. 20201  
☎ (b)(6) (cell) | ✉ [Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)

**From:** Bloom, Elizabeth C. EOP/WHC (b)(6)  
**Sent:** Thursday, February 9, 2023 7:38 PM  
**To:** Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>  
**Cc:** Pierce-Wrobel, Clare A. EOP/WHC (b)(6)  
**Subject:** FW: Drug prices EO materials

Sorry all – I sent you one version too early. Please see attached!

Best,  
Liz

**From:** Bloom, Elizabeth C. EOP/WHC (b)(6)  
**Sent:** Thursday, February 9, 2023 7:10 PM

**To:** [Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov); 'Smalley, Elizabeth (HHS/ASPA)' <[Elizabeth.Smalley@hhs.gov](mailto:Elizabeth.Smalley@hhs.gov)>; Jones, Kamara (HHS/ASPA) <[Kamara.Jones@hhs.gov](mailto:Kamara.Jones@hhs.gov)>

**Cc:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6)

**Subject:** Drug prices EO materials

Hi all,

Please see attached with our feedback. Thank you!

Best,  
Liz

-

Liz Bloom  
Domestic Policy Council

(b)(6)

Message

**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** 2/9/2023 10:21:54 PM  
**To:** McClenathan, Jane (CMS/CMCS): (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS): (b)(6); Costello, Anne Marie (CMS/CMCS): (b)(6); Vitolo, Sara (CMS/FCHCO): (b)(6); Briskin, Perrie (CMS/CMCS): (b)(6); Katch (she/her), Hannah (CMS/OA): (b)(6); Hebert, Krista (CMS/CMCS): (b)(6); Pryor, Rachel (HHS/OS/IOS): (b)(6); Arguello, Andres (OS/IOS): (b)(6); Gerwin, Mikaela D. (b)(6)  
**Subject:** RE: RE: CMCS meeting tomorrow

Great, thanks...Mikaela will add this to the invite. Talk to you all tomorrow!

**From:** McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>  
**Sent:** Thursday, February 9, 2023 5:15 PM  
**To:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Gerwin, Mikaela D. EOP/WHO: (b)(6)  
**Subject:** CMCS meeting tomorrow

Hi Jessica,

Please see below for our agenda and materials for tomorrow. Also, we've included a long-term meeting calendar below as previously discussed.

**Agenda**

(b)(5)

**Upcoming DPC/CMCS Topics**

(b)(5)

**CMCS Rollouts: Week of 2/13**

No press release unless noted.

Week of 2/13

**(b)(5)**

Next Two Weeks

**(b)(5)**

Next Three Months (Mar-May)

**(b)(5)**

(b)(5)

**(b)(5)**

Thanks,  
Jane

**Jane McClenathan** *(she/her)*  
Policy Advisor, Office of the Center Director  
Center for Medicaid and CHIP Services (CMCS)  
[Jane.McClenathan@cms.hhs.gov](mailto:Jane.McClenathan@cms.hhs.gov)  
(410) 387-3917

Message

**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** 2/9/2023 10:42:21 PM  
**To:** Briskin, Perrie (CMS/CMCS): (b)(6)  
**CC:** Pryor, Rachel (HHS/OS/IOS): (b)(6); Tsai, Daniel (CMS/CMCS): (b)(6); Costello, Anne Marie (CMS/CMCS): (b)(6); Arguello, Andres (OS/IOS): (b)(6); Vitolo, Sara (CMS/FCHCO): (b)(6); Hebert, Krista (CMS/CMCS): (b)(6); McClenathan, Jane (CMS/CMCS): (b)(6); Katch (she/her), Hannah (CMS/OA): (b)(6)  
**Subject:** RE: RE: Rapid Cycle Reports

Thanks – will take a look and let you know if I have any questions.

**From:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Sent:** Thursday, February 9, 2023 4:54 PM  
**To:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Cc:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** Rapid Cycle Reports

Hi Jessica – See attached the Rapid Cycle Reports. These are now due to go out next week on Wednesday, 2/15.

**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** Friday, February 3, 2023 5:48 PM  
**To:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Cc:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** RE: CMCS Rollouts week of 2/6

Thanks, Perrie (b)(5)  
(b)(5) I'll stay on top of them.

Possible to see the rapid cycle reports before they go out?

Thanks and have a nice weekend,

Jessica

**From:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>

**Sent:** Friday, February 3, 2023 3:50 PM

**To:** Schubel, Jessica L. EOP/WHO (b)(6)

**Cc:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>

**Subject:** CMCS Rollouts week of 2/6

Hi Jessica,

See below. Thank you for reviewing the healthcare taxes CIB!

Please note that (b)(5)

Have a nice weekend.

Best,  
Perrie

**CMCS Rollouts: Week of 2/6**

*No press release unless noted.*

**Week of 2/6**

- CIB: Health Care Related-Taxes (re: provider tax arrangements) – ~2/10

**Next Two Weeks**

(b)(5)

(b)(5)

**Next Three Months (Mar-May)**

**(b)(5)**

**REG/SCHOOL CALENDAR**

**(b)(5)**

**Perrie Briskin**

Policy Advisor, Office of the Center Director  
Center for Medicaid and CHIP Services (CMCS)

Cell: (b)(6)

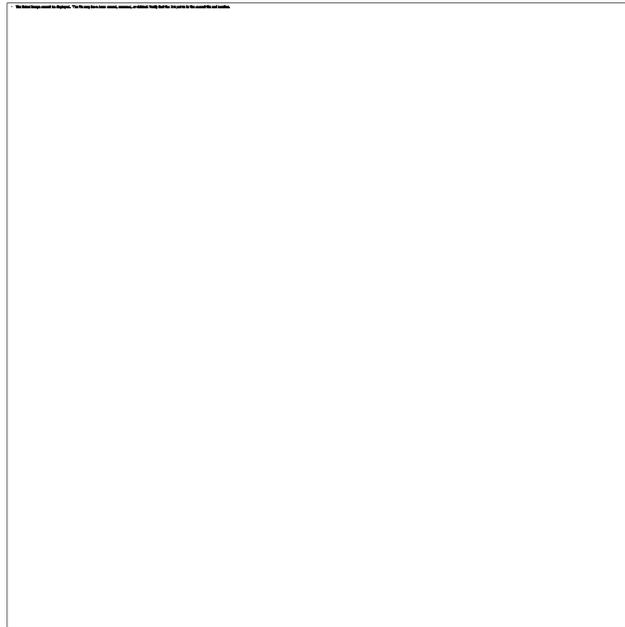
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Message

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**From:** White House Office of Public Engagement (b)(6)  
**Sent:** 2/10/2023 3:45:30 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
**Subject:** Briefing: HHS Public Health Emergency Transition

Briefing: HHS Public Health Emergency Transition



## Health Community Updates

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**The Department of Health and Human Services** Office of Intergovernmental and External Affairs will host a call on **Monday, February 13 at 3:00 PM ET** to discuss the end of the COVID-19 Public Health Emergency (PHE).

Secretary Becerra will renew the COVID-19 Public Health Emergency (PHE) for 90 days. Based on current trends regarding COVID-19, HHS is planning for this to be the final renewal and for the COVID-19 PHE to end on May 11, 2023. To help you and your communities in your preparations for the end of the COVID-19 PHE, **please see the fact sheet** that we have made available that includes information on what will and will not be impacted by the end of the COVID-19 PHE.

**Date:** Monday, February 13

**Time: 3:00 PM ET**

[Click Here to Register for This Virtual Meeting](#)

Please feel free to share this invitation widely with your network.

**STAY IN THE KNOW**

Share and amplify our community updates by encouraging your networks to sign up to receive this newsletter using the following link.

<http://eepurl.com/hldkdf>

[PRIVACY POLICY](#) | [UNSUBSCRIBE](#)

Message

---

**From:** Briskin, Perrie (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 2/13/2023 4:32:38 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6)  
**CC:** Hebert, Krista (CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** FW: FW: Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

FYI

**From:** Briskin, Perrie (CMS/CMCS)  
**Sent:** Monday, February 13, 2023 9:50 AM  
**To:** annemarie.costello@cms.hhs.gov; Stephens, Jessica O. (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>  
**Subject:** FW: Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

Agenda for CMS-FNS meeting. Is there anything you want to add?

**From:** Gerwin, Mikaela D. EOP/WHO; (b)(6)  
**Sent:** Sunday, February 12, 2023 6:26 PM  
**To:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Swerdlow, Deborah - OSEC, Washington, DC <Deborah.Swerdlow@usda.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Subject:** Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

Hi Perrie and Deborah,

Hope you both had a good weekend. Below is our suggested agenda for Wednesday's meeting. Let us know if you have any questions or would like to add anything. We'll have a few new people joining on the EOP side so will plan to start with some introductions.

(b)(5)

Thanks,  
Mikaela

Message

**From:** Ramamurti, Bharat R. EOP/WHO (b)(6)  
**Sent:** 2/13/2023 4:40:57 PM  
**To:** Stacy.Dean@usda.gov; Kumar.Chandran@usda.gov; Anna.Hartge@ed.gov; Ji.Song@ed.gov; Elias.Romanos@ed.gov; Melanie.Muenzer@ed.gov; Lexi.Barrett@ed.gov; Tsai, Daniel (CMS/CMCS) (b)(6)  
(b)(6)  
Cannistra, Jennifer (ACF) (b)(6)  
(b)(6)  
joseph.w.carlile@hud.gov; Wizi\_Garriott@ios.doi.gov; Kathryn\_Isom-Clause@ios.doi.gov; Michelle.Tensley@va.gov; frank.wijngaarde@va.gov; Jennifer.MacDonald8@va.gov; Stephen.Evangelista@ssa.gov; Darlynda.Bogle@ssa.gov; Scott.Frey@ssa.gov; Trent.Harkrader@fcc.gov; Priscilla Delgado Argeris (b)(6)  
Alejandro.Roark@fcc.gov; Chatavia.Young@usda.gov; Beibhinn.Steiner@usda.gov; Bonner, Amy (ACF)  
(b)(6); Jenn.C.Jones@hud.gov;  
Kara.John@bia.gov; Mayela.Gillette@ssa.gov; Daniel.Gervasi.Jr@ssa.gov; Erica.Cerne@ssa.gov;  
Aurelle.Porter@fcc.gov; Johnson, Debra (ACF) (b)(6)  
(b)(6) Johnson, Debra (ACF)  
(b)(6)  
Florence.Lynk@cms.hhs.gov; Cannistra, Jennifer (ACF) (b)(6)  
(b)(6) Briskin, Perrie  
(CMS/CMCS) (b)(6)  
(b)(6) Isen, Thomas M.  
EOP/WHC (b)(6) Garden-Monheit, Hannah R. EOP/WHC (b)(6)  
(b)(6) Molina, Alejandro EOP/WHO (b)(6) George, Michael C.  
EOP/OVP (b)(6) Joseph, Tresa J. EOP/WHO (b)(6) Ritner,  
Molly E. EOP/WHC (b)(6) Fields, William EOP/WHO (b)(6)  
**Subject:** Broadband outreach

Hi all,

As we conclude the first year of the program, I'm excited to share that we have surpassed 15 million ACP beneficiaries. That is 15 million Americans who are either getting \$360 a year back in their pockets or are getting access to this critical tool for the first time. We not be where we are today without your help and support.

Throughout the last year, we have also identified a few obstacles. In an effort to make this program as accessible as possible the FCC and USAC in partnership with USDS have been diligently working on updates to the online application portal (b)(5)

With that in mind, we are asking all of you to step up again with outreach efforts to your various constituents. Molly Ritner and/or Will Fields will be in touch with you to schedule a time to connect on potential outreach efforts. In the meantime please begin to brainstorm and compile ideas for outreach.

Thanks for all your work thus far and for your continued support,

Bharat

Message

**From:** Llanos, Karen (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 2/13/2023 8:00:01 PM  
**To:** Briskin, Perrie (CMS/CMCS); (b)(6)  
(b)(6) Tsai, Daniel (CMS/CMCS)  
(b)(6); Costello, Anne Marie  
(CMS/CMCS); (b)(6)  
(b)(6) Vitolo, Sara  
(CMS/FCHCO); (b)(6)  
(b)(6) McClenathan, Jane  
(CMS/CMCS); (b)(6)  
(b)(6) Hebert, Krista  
(CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Access Comments

Thanks, Perrie. I have forwarded them to the other leads.

**From:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Sent:** Monday, February 13, 2023 2:34 PM  
**To:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Llanos, Karen (CMS/CMCS) <Karen.Llanos@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>  
**Subject:** FW: Access Comments

Access comments from DPC.

**From:** Schubel, Jessica L. EOP/WHC; (b)(6)  
**Sent:** Monday, February 13, 2023 2:28 PM  
**To:** Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Subject:** Access Comments

Hi – just sent this to OIRA. The PDF is research that I reference in one of my comment bubbles. I told some of the team this already but this is well done.

Thanks,  
Jessica

Jessica Schubel  
Special Assistant to the President for Health Care  
Domestic Policy Council

(b)(6)  
Cell: (b)(6)

Message

---

**From:** Costello, Anne Marie (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 2/14/2023 11:15:23 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** FW: FW: Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

This is what Perrie sent yesterday

**From:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Sent:** Monday, February 13, 2023 9:50 AM  
**To:** Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>  
**Subject:** FW: Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

Agenda for CMS-FNS meeting. Is there anything you want to add?

**From:** Gerwin, Mikaela D. EOP/WHO; (b)(6)  
**Sent:** Sunday, February 12, 2023 6:26 PM  
**To:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Swerdlow, Deborah - OSEC, Washington, DC <Deborah.Swerdlow@usda.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Subject:** Agenda for 2/15 CMS-FNS Monthly Alignment Meeting

Hi Perrie and Deborah,

Hope you both had a good weekend. Below is our suggested agenda for Wednesday's meeting. Let us know if you have any questions or would like to add anything. We'll have a few new people joining on the EOP side so will plan to start with some introductions.

(b)(5)

Thanks,  
Mikaela

Message

---

**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** 2/15/2023 4:20:02 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
**CC:** Pryor, Rachel (HHS/OS/IOS); (b)(6); Gerwin, Mikaela D.  
EOP/WHO; (b)(6)  
**Subject:** Re: Re: SNAP/Medicaid meeting today

Thanks very much!!

On Feb 15, 2023, at 11:15 AM, Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov> wrote:

Yup, appreciate it

I'll connect w folks to make sure we are planning out for this – we will have some calendar shifting to do

Thanks

**From:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Sent:** Wednesday, February 15, 2023 11:11 AM  
**To:** (b)(6); Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Cc:** Gerwin, Mikaela D.; (b)(6)  
**Subject:** RE: SNAP/Medicaid meeting today

Sure thing. We'll both be prepared to join moving forward.

Thanks, Rachel

**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** Wednesday, February 15, 2023 11:09 AM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Cc:** Gerwin, Mikaela D.; (b)(6)  
**Subject:** RE: SNAP/Medicaid meeting today

Thanks, Mikaela, and adding in Dan.

I think we talked about this at the first meeting with just leadership, but given: (b)(5)  
(b)(5) Stacy has committed to doing so, and while AMC definitely is value add to the conversation, it's important to (b)(5)  
(b)(5) Mikaela can work to reschedule something for end of this week/next week, but would ask that (b)(5)  
(b)(5) Happy to chat more at our next 3-way conversation.

Thanks,

Jessica

**From:** Gerwin, Mikaela D. EOP/WHO: (b)(6)  
**Sent:** Wednesday, February 15, 2023 11:03 AM  
**To:** Pryor, Rachel (HHS/OS/IOS) <[Rachel.Pryor@hhs.gov](mailto:Rachel.Pryor@hhs.gov)>  
**Cc:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Subject:** Re: SNAP/Medicaid meeting today

Thanks so much, Rachel. I think we will likely need to reschedule for CMS leadership given FNS leadership attendance, but looping Jess here as well for her thoughts.

Thanks again,  
Mikaela

On Feb 15, 2023, at 10:23 AM, Pryor, Rachel (HHS/OS/IOS) <[Rachel.Pryor@hhs.gov](mailto:Rachel.Pryor@hhs.gov)> wrote:

Hi Mikaela,

Since CMS Leadership has an immovable conflict today and won't be able to join the 3pm, I wanted to check in and see how you'd like us to handle? I'm happy to join and be prepared with what you need from the HHS level, and/or we can have CMS staff-level join the call.

Please let me know what you need-

Thanks so much,

Rachel

Rachel Pryor  
*Counselor to the Secretary*  
(b)(6)

Message

**From:** Burklow, John (NIH/OD) [E] [burklowj@od.nih.gov]  
**Sent:** 4/10/2023 3:44:19 PM  
**To:** Arguello, Andres (OS/IOS); (b)(6)  
(b)(6) Devenney, Garrett  
(HRSA); (b)(6) Patel, Nisha (HRSA); (b)(6)  
(b)(6) Chessen, Sonia  
(SAMHSA/OAS); (b)(6)  
(b)(6) Wolff, Kate (OS/IOS)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA); (b)(6)  
**CC:** Lopez, Steven (HHS/OS/IOS); (b)(6) Satchell, Samantha  
(OS/IOS/); (b)(6) Pryor, Rachel  
(HHS/OS/IOS); (b)(6) Despres, Sarah  
(HHS/IOS); (b)(6) Miller - Tolbert,  
Kimberly (OS/IOS); (b)(6) Wulff, Kacey (OS/IOS/)  
(b)(6) Sanders, Stacy  
(HHS/IOS); (b)(6) Moore, Jonathan  
(OS/IOS/); (b)(6)  
**Subject:** RE: RE: New IPC Invitation: Access to Methadone

Hello, Andres—

Dr. Emily Einstein from NIDA.

Thanks,

John

**From:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Sent:** Monday, April 10, 2023 11:06 AM  
**To:** Devenney, Garrett (HRSA) <GDevenney@hrsa.gov>; Patel, Nisha (HRSA) <NPatel@hrsa.gov>; Chessen, Sonia (SAMHSA/OAS) <Sonia.Chessen@samhsa.hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Burklow, John (NIH/OD) [E] <burklowj@od.nih.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Cc:** Lopez, Steven (HHS/OS/IOS) <Steven.Lopez@hhs.gov>; Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Despres, Sarah (HHS/IOS) <Sarah.Despres@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Wulff, Kacey (OS/IOS/) <Kacey.Wulff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>  
**Subject:** RE: New IPC Invitation: Access to Methadone

Hi folks,

Gentle reminder to please send a POC from your division by COB tomorrow. Thanks to those who have already sent it in!

Thanks,

Andrés

**From:** Arguello, Andres (OS/IOS)

**Sent:** Thursday, April 6, 2023 11:10 AM

**To:** Devenney, Garrett (HRSA) <GDevenney@hrsa.gov>; Patel, Nisha (HRSA) <NPatel@hrsa.gov>; Chessen, Sonia (SAMHSA/OAS) <Sonia.Chessen@samhsa.hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Burklow, John (NIH/OD) [E] <BurklowJ@OD.NIH.GOV>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Cc:** Lopez, Steven (HHS/OS/IOS) <Steven.Lopez@hhs.gov>; Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Despres, Sarah (HHS/IOS) <Sarah.Despres@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Wulff, Kacey (OS/IOS/) <Kacey.Wulff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>

**Subject:** FW: New IPC Invitation: Access to Methadone

Chiefs,

Wanted to flag: (b)(5) They have specifically requested representatives from SAMHSA, CDC, CMS, HRSA, and NIH/NIDA. By Tuesday April 11, (b)(5) please send us the name/email of who will represent your division?

Thanks,

Andrés

**From:** Tanielian, Terri L. EOP/WHO (b)(6)

**Sent:** Thursday, April 6, 2023 9:14 AM

**To:** Kreisberg, Jeremy S. EOP/WHO (b)(6) Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Kabat, Margaret B. (she/her/hers) <Margaret.Kabat@va.gov>; Norvell, Emma B SES OSD OUSD P-R (USA) (b)(6) Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

**Cc:** Connolly, Beth A. EOP/ONDCP (b)(6) Grippando, Hester C. EOP/OMB (b)(6) Nye, Joseph B. EOP/OMB (b)(6) Goldstein, Jeff D. EOP/OMB (b)(6) Eliseo, Matt S. EOP/OMB (b)(6) Goel, Andrea (b)(6) Bluestein, Jenna P. EOP/ONDCP (b)(6) Husain, Naba N. EOP/WHO (b)(6)

**Subject:** New IPC Invitation: Access to Methadone

Dear colleagues,

(b)(5)

(b)(5) As you all know, the President has called for expanding access to medications to treat patients with OUD and together we have made great strides in expanding access to buprenorphine. As policy options are considered related to access to methadone, we want to bring relevant policy officials together formally to discuss and inform the Administration's position.

To get the ball rolling, we will host an initial meeting on April 12<sup>th</sup> to provide (b)(5) (b)(5) We are relying upon you, our Department leads, to help identify the most appropriate policy officials from your operating divisions/agencies. Please note: (b)(5) For purposes of your planning, the schedule of IPC meetings and deadlines is listed below.

Initial IPC Kick Off Meeting: Wednesday, April 12<sup>th</sup> at 1:30-2:00pm  
Department/Agency Input Due: Monday, April 24<sup>th</sup> by 5pm  
IPC Meeting: Tuesday, May 2<sup>nd</sup> at 4:00-5:00pm  
IPC Meeting: Tuesday, May 9<sup>th</sup> at 4:00-5:00pm

We will follow up momentarily with a calendar invite for April 12th. In the meantime, and by Tuesday, April 11<sup>th</sup>, please send us the names and email addresses for the other participants from your Department that you would like to include (b)(5). The attached workplan provides additional context and outlines a few of the questions we hope to explore in this IPC.

Please do not hesitate to reach out if you have any questions and we look forward to seeing you all soon.  
Thank you,  
Terri (and Beth for ONDCP)

Terri Tanielian (she/her)  
Special Assistant to the President  
Domestic Policy Council | Executive Office of the President  
Office: (b)(6)  
Cell: (b)(6) (texting is not enabled)

Message

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** 4/10/2023 8:35:34 PM  
**To:** Yao, Kristiana (CMS/OA) (b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
**Subject:** Re: Re: staffing q

Great, thanks again.

On Apr 10, 2023, at 4:34 PM, Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov> wrote:

(b)(5)  
(b)(5)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, April 10, 2023 4:28 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: staffing q

That is very helpful! Though I confess I had been under the impression that (b)(5)  
(b)(5)? Thanks again.

On Apr 10, 2023, at 4:24 PM, Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov> wrote:

My first thought would be that (b)(5)  
  
**(b)(5)**

Does that help?

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, April 10, 2023 2:51 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: staffing q

Thank you, perfect, and good to know it's (b)(5)

And, at risk of no good deed going unpunished, I think one question these data may call to mind is: (b)(5)  
(b)(5)  
(b)(5)?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Monday, April 10, 2023 2:42 PM  
**To:** Young, Christen Linke L. EOP/WHO: (b)(6) Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: staffing q

Hi Christen,

(b)(5)  
(b)(5) Additionally, (b)(5)  
(b)(5)  
(b)(5)

From the study:

**Exhibit 4.2: Average Staffing Levels, by Nursing Home Characteristics (in HPRD)**

<b>All</b>	<b>15,147</b>	<b>3.76</b>	<b>0.67</b>	<b>0.88</b>	<b>2.22</b>
<b>Ownership Type</b>					
For-profit	10,748	3.57	0.57	0.89	2.10
Non-profit	3,439	4.28	0.91	0.86	2.50
Government	959	4.19	0.83	0.87	2.49

Please let us know if you have any additional questions.

Best,  
Kristiana  
C: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO: (b)(6)  
**Sent:** Monday, April 10, 2023 2:17 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** staffing q

Is this sentence accurate? Any further caveats you would add about how to understand the comparison or is the (b)(5)  
(b)(5)?

(b)(5)

Message

**From:** Yao, Kristiana (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 4/11/2023 8:55:12 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** Re: Re: (b)(5) q

Hi Christen,

Yes, that's right (b)(5)  
(b)(5)

Best,  
Kristiana

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Tuesday, April 11, 2023 4:46 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5) q

One other thing! Does the (b)(5) ?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Monday, April 10, 2023 4:33 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5) q

(b)(5)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, April 10, 2023 4:28 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: (b)(5) q

That is very helpful! Though I confess I had been under the impression that (b)(5)  
(b)(5) ? Thanks again.

On Apr 10, 2023, at 4:24 PM, Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov> wrote:

My first thought would be that (b)(5)  
(b)(5)  
(b)(5)

(b)(5)

Does that help?

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, April 10, 2023 2:51 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE (b)(5) q

Thank you, perfect, and good to know it's acuity adjusted.

And, at risk of no good deed going unpunished, I think one question these data may call to mind is: (b)(5)

(b)(5)

(b)(5) ?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Monday, April 10, 2023 2:42 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6); Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE (b)(5) q

Hi Christen,

(b)(5)

(b)(5)

Additionally,

(b)(5)

(b)(5)

From the study:

**Exhibit 4.2: Average Staffing Levels, by Nursing Home Characteristics (in HPRD)**

<b>All</b>	<b>15,147</b>	<b>3.76</b>	<b>0.67</b>	<b>0.88</b>	<b>2.22</b>
<b>Ownership Type</b>					
For-profit	10,748	3.57	0.57	0.89	2.10
Non-profit	3,439	4.28	0.91	0.86	2.50
Government	959	4.19	0.83	0.87	2.49

Please let us know if you have any additional questions.

Best,

Kristiana

C: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)

**Sent:** Monday, April 10, 2023 2:17 PM

**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Subject:** (b)(5) q

Is this sentence accurate? Any further caveats you would add about how to understand the comparison or is the (b)(5)

(b)(5)?

(b)(5)

Message

---

**From:** Young, Christen Linke L. EOP/WHO (b)(6)

**Sent:** 1/24/2023 10:07:01 AM

**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)

**Subject:** RE: RE: quick connect tomorrow?

Sure. Anytime before 10am works.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Sent:** Monday, January 23, 2023 9:17 PM

**To:** Young, Christen Linke L. EOP/WHO (b)(6)

**Subject:** quick connect tomorrow?

Can I grab you for a few mins tomorrow on the (b)(5) mtg on Wednesday?

**Erin Richardson** (she/her)  
Chief of Staff



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Message

**From:** Yao, Kristiana (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 1/24/2023 1:34:00 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6) OToole, Meghan  
(CMS/OA) (b)(6)  
(b)(6) Harris, Will (CMS/OA)  
(b)(6)  
(b)(6)  
**Subject:** RE: RE: Care admin actions

(b)(5)

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>  
**Sent:** Tuesday, January 24, 2023 8:31 AM  
**To:** Bhat, Nisha (b)(6) Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>;  
OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Good Morning Nisha,

Moving Stacy to bcc. Stacy has availability as listed.....

Jan 25, 12:30 pm – 1:30

Jan 26, 9:30 am – 10:00 am; 1:00 pm – 1:30; 2:30 pm – 3:00

Jan 27, 9:30 am – 10:00 am; 2:00 pm – 3:00

Let me know if I can assist further.

*Kind regards,*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)

Immediate Office Of the Secretary (IOS)

Office of Business Operations

200 Independence Ave., S.W.

Washington D. C. 20201

Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)

Mobile: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Tuesday, January 24, 2023 8:23 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>;  
OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Cc:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Subject:** RE: Care admin actions

Following up on this to schedule time to discuss the (b)(5) issue. Can HHS/CMS provide times to meet?

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Monday, January 23, 2023 5:14 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Cc:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Subject:** RE: Care admin actions

Thanks, Nisha. I'm working to move up the ARHQ/CMS convos.

In the meantime, Serena can help with my calendar. Adding her here!

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Monday, January 23, 2023 5:13 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

OK I think it would be prudent to meet sooner to get an update so I'd like to check on HHS and CMS availability. Thank you.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Monday, January 23, 2023 12:17 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi, Nisha,

I am working to land the AHRQ/CMS conversation I mentioned to you as early as possible this week (pass back is creating tighter schedules than usual). At the Counselor level here at HHS, we have (b)(5)

(b)(5)

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Monday, January 23, 2023 10:53 AM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;

Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Thanks for the feedback! Do you have updates on (b)(5) We'll need to nail down potential actions in this area as soon as possible. Can we find time to talk tomorrow about this? Thanks, Nisha

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Monday, January 23, 2023 12:27 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6)  
OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hello,

Below are our edits (no edits on #2):

(b)(5)

Thanks for the opportunity to review!

Best,  
Kristiana

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Thursday, January 19, 2023 8:59 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Bhat, Nisha (b)(6)  
OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi, Nisha,

Popping in here. As I shared, I will be teeing up a conversation for CMS and the AHRQ to see what's possible in terms of agency collaboration. (b)(5) We will make it a priority for early next week. Stay tuned for more.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services

Cell: (b)(6)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Wednesday, January 18, 2023 10:49 PM

**To:** Bhat, Nisha (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Thanks, Nisha – confirming we’re working on edits. Does the timeline allow for waiting until Friday so we can be more precise about the (b)(5) or do you need them sooner?

Best,  
Kristiana

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Wednesday, January 18, 2023 4:47 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

These are all very helpful updates and appreciate the continued discussion. I wanted to check on language to describe these potential actions, given what’s been shared. Any concerns/edits with this language? And this language is subject to further review. Thanks.

(b)(5)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Wednesday, January 18, 2023 2:24 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha,

Following up on a few items:

(b)(6)

(b)(6)

We'll circle back soon with updates. Thanks!

Best,  
Kristiana

**From:** Yao, Kristiana (CMS/OA)  
**Sent:** Friday, January 13, 2023 4:19 PM  
**To:** Bhat, Nisha V. EOP/WHO; [redacted]; OToole, Meghan (CMS/OA)  
<Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)  
<William.Harris@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Hi Nisha,

Thanks for following up and for the detail – we also took those items back to the relevant teams and are working to have [redacted] feedback by Wednesday.

Best,  
Kristiana

**From:** Bhat, Nisha V. EOP/WHO [redacted]  
**Sent:** Friday, January 13, 2023 4:02 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA)  
<Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)  
<William.Harris@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Thanks for the information on the model and the discharge planning rule!

In addition to feedback on the ideas on supporting family caregivers in the discharge planning once those requirements go into effect, the other items to check on are whether [redacted]

(b)(5)

[redacted] Could I get feedback by next Wednesday, at minimum at a high level whether this is feasible?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Wednesday, January 11, 2023 3:15 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO  
[redacted] Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)

<William.Harris@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha,

Also following up with background information

(b)(6)

(b)(5)

**(b)(5)**

Thanks!

Best,  
Kristiana

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Sent:** Wednesday, January 11, 2023 1:42 PM

**To:** Bhat, Nisha V. EOP/WHO <(b)(6)>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha – following up with these slides on the (b)(5) If you need more info, please let me know.

Thanks,  
Meghan

**From:** Bhat, Nisha V. EOP/WHO <(b)(6)>

**Sent:** Friday, January 6, 2023 6:38 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Subject:** RE: Care admin actions

2-2-30 or 3-3:30 would work on my end.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Friday, January 6, 2023 6:35 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO <(b)(6)>

**Subject:** RE: Care admin actions

Hi, all, apologies. I have a meeting with S2 at 1:00 PM on Monday now.

Can we look at times between 1:30 – 3:30 that day? Or 5:00 – 6:00? I can shift some things around.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Sanders, Stacy (HHS/IOS)  
**Sent:** Wednesday, January 4, 2023 5:22 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha: (b)(6)  
**Subject:** RE: Care admin actions

Let's do 1/9 at 1:00 – 1:30. Sending an invite.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Wednesday, January 4, 2023 3:37 PM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha: (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Subject:** RE: Care admin actions

The 1/6 and 1/9 times both work for me. Thanks!

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Wednesday, January 4, 2023 3:31 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO: (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: Care admin actions

I can also do that 1/9 time.

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Sent:** Wednesday, January 4, 2023 3:28 PM  
**To:** Bhat, Nisha V. EOP/WHO: (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Of those times, I can do the following:

- 1/6 – 12-12:30
- 1/9- 1-1:30

Thanks,  
Meghan

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Tuesday, January 3, 2023 9:53 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Subject:** RE: Care admin actions

Thanks Stacy. Here are some options that work for DPC:

- 1/5- 11:30-12, 3:30-4
- 1/6—9:30-10:30, 12-12:30
- 1/9- 11-11:30, 1-1:30

Thanks, Nisha

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Tuesday, January 3, 2023 6:54 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Subject:** FW: Care admin actions

Hi, all,

The DPC and HHS teams connected today on a potential (b)(5). (b)(5) I shared some of the initial feedback CMS provided, and we'd like to schedule a follow-up call among HHS/CMS/DPC to talk through the first three bullets in the attached as well as the forthcoming (b)(5).

Can we set up a 30 minute call for this group? OA folks, please feel free to include others from CMS as appropriate or to divide and conquer as you see fit! Nisha, can you send a few times that work well for you? I can loop Serena from there to help us land on something that works for HHS/CMS schedules.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Tuesday, December 20, 2022 12:32 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; (b)(6); (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>

**Cc:** (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

**Subject:** RE: Care admin actions

Hi all, there's interest in (b)(5). Sharing a paper (attached) with some ideas. We'd like to have a conversation in early January on reactions to these ideas or other work that may be happening (b)(5). Can HHS share some meeting time options?

Thanks, Nisha

Nisha Bhat  
Senior Policy Advisor for Medicare  
Domestic Policy Council

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Thursday, December 15, 2022 4:45 PM  
**To:** Landrieu, Grace G. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO (b)(6); Bhat, Nisha V. EOP/WHO (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Yup—count me in.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Landrieu, Grace G. EOP/WHO (b)(6)  
**Sent:** Thursday, December 15, 2022 3:28 PM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Great – Andres, does 8:30 work for you? And, Stacy, just double-checking it still works for you?

Thanks!  
Grace

**From:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Sent:** Thursday, December 15, 2022 2:48 PM  
**To:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Landrieu, Grace G. EOP/WHO (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO (b)(6); Bhat, Nisha V. EOP/WHO (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

8:30 tomorrow can work great for me!

**From:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>  
**Sent:** Thursday, December 15, 2022 1:19 PM  
**To:** (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Hi - + Stacy! We are excited she is here!

I will be in a (b)(5) until 5:30pm today and tomorrow morning in a DPC meeting (b)(5) but looping Andrés if this is scheduled when I can't join. I'm fine with including Katie and Alison!

**From:** Landrieu, Grace G. EOP/WHO (b)(6)  
**Sent:** Thursday, December 15, 2022 1:16 PM  
**To:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); (b)(6); Cardona, Mario R. EOP/WHO (b)(6)  
**Subject:** Care admin actions

Kate, Rachel, (and please loop Stacy whose email I don't have),

We would love to meet with you about care administrative actions where we can review what we are thinking in terms of process and substance. Apologies for the last minute suggestion, but do you happen to be free at 5pm today or at 8:30am tomorrow?

Defer to you all if you want to include subagencies or not. I think we are inclined to think it's helpful to loop at least some of them (maybe Katie and Allison) so we can use individual meetings with them to dig in further into actions. But, certainly defer to whatever you think is best.

We are going to try to get you some paper too.

Thanks,  
Grace

Message

---

**From:** Schubel, Jessica L. EOP/WHO [(b)(6)]  
**Sent:** 2/26/2023 1:45:12 PM  
**To:** Costello, Anne Marie (CMS/CMCS) [(b)(6)]  
[(b)(6)] Pryor, Rachel  
(HHS/OS/IOS) [(b)(6)]  
**CC:** [(b)(6)]  
Tsai, Daniel (CMS/CMCS) [(b)(6)]  
[(b)(6)] Hebert, Krista  
(CMS/CMCS) [(b)(6)]  
[(b)(6)] Stephens, Jessica  
(CMS/CMCS) [(b)(6)]  
[(b)(6)]; Briskin, Perrie  
(CMS/CMCS) [(b)(6)]  
[(b)(6)]  
**Subject:** RE: RE: State Unwinding Renewal Timelines 2-24-23

Thanks – very helpful!

**From:** Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>  
**Sent:** Friday, February 24, 2023 4:00 PM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Schubel, Jessica L. EOP/WHO [(b)(6)]  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Subject:** State Unwinding Renewal Timelines 2-24-23

Sharing the current version of the State Renewal Timeline. We are still doing some clean up but promised to get you something today. We will figure out our clearance and release process and will keep you posted.

Thanks  
Anne Marie

Message

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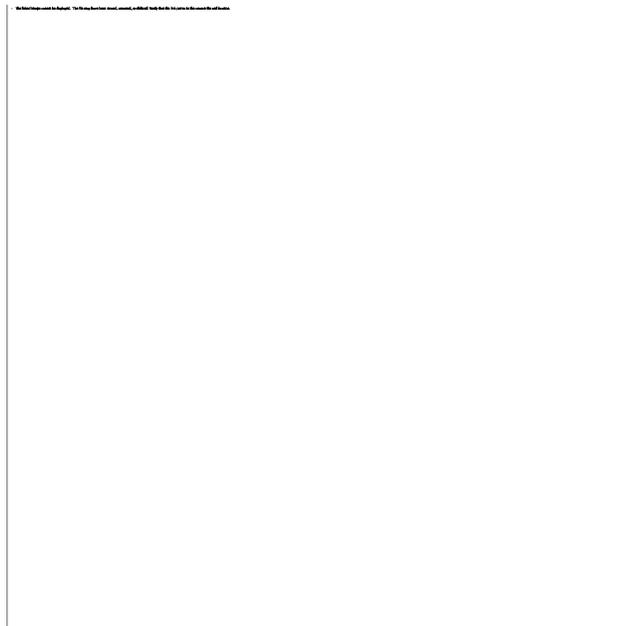
**From:** Pryor, Rachel (HHS/OS/IOS) (b)(6)  
**Sent:** 2/28/2023 12:35:00 PM  
**To:** Barkoff, Alison (ACL) (b)(6)  
(b)(6) Montz, Ellen  
(CMS/CCIO) (b)(6)  
(b)(6) Tsai, Daniel  
(CMS/CMCS) (b)(6)  
(b)(6) (b)(6)  
**Subject:** Re: Re: FACT SHEET: The Congressional Republican Agenda: Repealing the Affordable Care Act and Slashing Medicaid

Thanks Jess!

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**From:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Sent:** Tuesday, February 28, 2023 6:43:23 AM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Barkoff, Alison (ACL) <Alison.Barkoff@acl.hhs.gov>; Montz, Ellen (CMS/CCIO) <Ellen.Montz@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Subject:** FW: FACT SHEET: The Congressional Republican Agenda: Repealing the Affordable Care Act and Slashing Medicaid

**From:** White House Press Office <info@mail.whitehouse.gov>  
**Sent:** Tuesday, February 28, 2023 5:01 AM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Subject:** FACT SHEET: The Congressional Republican Agenda: Repealing the Affordable Care Act and Slashing Medicaid



**FOR IMMEDIATE RELEASE**

February 28, 2023

**FACT SHEET:**

**The Congressional Republican Agenda: Repealing the Affordable Care Act and Slashing Medicaid**

Speaker McCarthy and congressional Republicans have committed to balance the budget while adding \$3 trillion or more to the deficit through tax cuts skewed to the wealthy and large corporations. As a matter of simple math, that requires trillions in program cuts. Congressional Republicans have yet to disclose to the American people where these cuts will come from. But past Republican legislation, budgets, and litigation, along with recent statements, proposals, and budget plans, provide clear evidence that health care will be on the chopping block for severe cuts.

***Virtually every Republican budget or fiscal plan over the last decade has included repeal of the Affordable Care Act (ACA) and deep cuts to Medicaid.***

That would mean: higher health care costs for tens of millions of Americans; ending critical protections for people with pre-existing conditions; millions of people losing health coverage and care; and threats to health care for seniors and people with disabilities, including growing home care waiting lists and worse nursing home care.

The American people deserve to see congressional Republicans' full and detailed budget plan, including what it cuts from the ACA and Medicaid, Social Security and Medicare, and other critical programs, and should have the chance to compare it with the President's budget plan, which he will release March 9.

**If Republicans are successful in repealing the Affordable Care Act and making deep cuts to Medicaid:**

**Millions of Americans Will Have Higher Health Care Costs**

- **More than 100 million people with pre-existing health conditions could lose critical protections.** Before the ACA, more than 100 million Americans with pre-existing health conditions could have been denied coverage or charged more if they tried to buy individual market health insurance. Republican repeal proposals either eliminate these protections outright or find other ways to gut

them.

- **Up to 24 million people could lose protection against catastrophic medical bills.** Before the ACA, insurance plans were not required to limit enrollees' total costs, and almost one in five people with employer coverage had no limit on out-of-pocket costs, meaning they were exposed to tens of thousands of dollars in medical bills if they became seriously ill.
- **Tens of millions of people could be at risk of lifetime benefit caps.** Prior to the ACA, 105 million Americans, mostly people with employer coverage, had a lifetime limit on their health insurance benefits, and every year up to 20,000 people hit that cap and saw their benefits exhausted just when they needed them most.
- **Millions of people could lose free preventive care.** The ACA requires private health insurers to cover preventive services, like cancer screenings, cholesterol tests, annual check-ups, and contraceptive services, at no cost. Before these requirements were in place, millions of Americans with health insurance faced cost sharing – sometimes high costs – for these services, which is part of why the ACA resulted in increased use of critical preventive care.
- **Over \$1,000 average increase in medical debt for millions covered through Medicaid expansion.** Repealing the ACA, in particular the expansion of Medicaid to low-income adults, would reverse major gains in financial security. Within the first two years of the ACA's expansion of Medicaid, medical debt sent to collection agencies dropped by \$3.4 billion, and there were 50,000 fewer medical bankruptcies. Among people gaining coverage through expansion, medical debt fell by an average of over \$1,000. Expansion states also saw significant drops in evictions compared to non-expansion states.
- **Tens of millions of people could see their prescription drug coverage scaled back.** Prescription drug coverage is an optional benefit under Medicaid. If states faced large cuts to their federal Medicaid funding, millions of Medicaid enrollees could see their coverage scaled back or have a harder time getting their prescriptions because of extra red tape.

## **Millions of Americans Will Lose Their Health Insurance**

- **40 million people's health insurance coverage would be at risk.** Over 16 million people have signed up for ACA marketplace coverage for 2023, over 22 million people are enrolled in Medicaid expansion coverage available due to the ACA, and another 1 million people have coverage through the ACA's Basic Health Program. The total number of people with some form of ACA coverage has risen significantly since 2017, when the Congressional Budget Office estimated the House-passed repeal bill would grow the ranks of the uninsured by 23 million.
- **An additional 69 million people with Medicaid could lose critical services, or could even lose coverage altogether.** Slashing federal funding for Medicaid would force states to make Medicaid eligibility changes that would make it harder to qualify for and enroll in Medicaid coverage. States would also likely consider capping or limiting enrollment, cut critical services, and cut payments rates, making it harder for people with Medicaid to access care.
- **Thousands more preventable deaths each year.** The ACA Medicaid expansion is preventing thousands of premature deaths among older adults each year, research finds, likely because it improves access to care, including medications to control chronic conditions and preventive care such as cancer screenings. ACA marketplace coverage also prevents premature deaths.

## **Worse Care for Seniors and People With Disabilities**

- **Over 7 million seniors and people with disabilities could receive worse home care, with ballooning wait lists for those still in need.** The number of people on home care wait lists has dropped by 20 percent since 2018. This progress would likely be reversed under a block grant or per-capita cap because there would be fewer dollars available for home care services, an optional benefit in Medicaid. Faced with large federal funding cuts, states would almost certainly ration care. That would likely mean wait lists for home care in the 13 states and DC that don't currently have them, and skyrocketing wait lists in 37 states that do.
- **Hundreds of thousands of nursing home residents would be at risk of lower quality of care.** Over 60 percent of nursing home residents are covered by Medicaid. With large cuts in federal funding, states would be forced to cut nursing

home rates to manage their costs, as many states have done during recessions. Research shows that when nursing homes are paid less, residents get worse care.

### **Millions of People Will Lose Access to Opioid Treatment and Mental Health Care**

- **Millions of people could lose access to substance use treatment or mental health care.** Across the country, the ACA, especially its expansion of Medicaid, has dramatically expanded access to opioid treatment and other substance use disorder care, including increases in medication assisted treatment prescriptions for opioid and other substance use treatment and improved access to mental health care.
- **34 million children at risk of losing guaranteed access to mental health care.** Past Republican plans proposed ending Medicaid's guarantee of comprehensive health coverage for children. This would jeopardize children's access to mental health care at a critical point in efforts to address the burgeoning youth mental health crisis. It would also cause children to go without other services, like annual check-ups and speech and physical therapy. And Republican proposals could endanger schools' ability to bill Medicaid for mental health care, speech therapy, or physical therapy for students.

### **Rural Hospitals Would Be Forced to Close**

- **More of the over 500 rural hospitals at risk of closure could close.** The ACA, especially its expansion of Medicaid, helped cut hospital uncompensated care by about \$12 billion, helping hospitals, especially rural hospitals, stay afloat. Between 2010 and 2021, nearly three-fourths of rural hospital closures were in states that have not adopted Medicaid expansion, with research finding that expansion disproportionately improved rural hospital margins and helped avert rural hospital closures. If the ACA is repealed, and millions lose coverage, closures among at-risk hospitals could increase significantly.

Separate from all these quantifiable harms, Republican ACA and Medicaid plans propose abrupt, unprecedented upheaval, with consequences for the entire health care system. In 2017, patient groups, physicians, hospitals, insurers, insurance regulators, health care experts, and governors from both parties all expressed alarm that ACA repeals could have far-reaching consequences for the stability of health insurance markets and availability of

affordable coverage and care.

###

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Message

**From:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Sent:** 3/3/2023 6:31:45 PM  
**To:** Hebert, Krista (CMS/CMCS); (b)(6); Gerwin, Mikaela D. EOP/WHO; (b)(6); Pryor, Rachel (HHS/OS/IOS); (b)(6); Arguello, Andres (OS/IOS); (b)(6); Tsai, Daniel (CMS/CMCS); (b)(6); Costello, Anne Marie (CMS/CMCS); (b)(6); Vitolo, Sara (CMS/FCHCO); (b)(6); Briskin, Perrie (CMS/CMCS); (b)(6); Katch (she/her), Hannah (CMS/OA); (b)(6); McClenathan, Jane (CMS/CMCS); (b)(6)  
**Subject:** RE: RE: CMCS Rollouts - Week of 3/6

Thanks!

**From:** Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>  
**Sent:** Friday, March 3, 2023 1:29 PM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6); Gerwin, Mikaela D. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>  
**Subject:** RE: CMCS Rollouts - Week of 3/6

Hi Jessica,

Please find below an updated schedule of upcoming CMCS Rollouts. Please let us know if you have any questions!

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**CMCS Rollouts: Week of 3/6**

*No press release unless noted.*

**Week of 3/6**

- VT 1115 Reasonable Opportunity Period (ROP) PHE Amendment – 3/7
- SMDL: Third Party Liability – 3/8

**Next Two Weeks**

- SPA: IL/NM (TBD) Free Care Spa – March TBD (press release)
  - Note: The release date is still TBD but we think it may be closer to early/mid-March
- CA 1115 PHE CHIP Amendment – ~3/15
- NC 1115 BH/IDD Amendment – ~3/15

- Background: Beneficiaries who reside in an intermediate care facilities for individuals with intellectual disabilities (ICF-IID), participate in North Carolina’s Transitions to Community Living Initiative, are enrolled in the Innovations or TBI 1915(c) waiver, or live in state-funded residential treatment will be enrolled in a BH I/DD tailored plan with no opt out option. These individuals would have the choice to enroll in a standard plan when they are no longer using residential services.
- MA 1115 PHE Amendment - ~3/17
- NH 1115 Dentures Coverage Amendment - ~3/17
- SMDL: Justice Involved Re-Entry - ~3/20 (press release)

**Next Three Months (Mar-May)**

*These are only the high profile rollouts. The timeframes are estimates. No press release unless noted.*

- 1115: NJ Family Care Demo - ~3/30
- Reg: Skinny Hyde – March TBD
- NPRM: Medicaid Drug Misclassification – April TBD
- CIB: PHE & Implementations for Medicaid/CHIP Flexibilities – April TBD
- Health Equity Data Briefs - ~4/20
- Reg: Managed Care – ~4/24 (press release)
- Reg: Access - ~4/24 (press release)
- School-Based Claiming Guide – May (press release)

**ACCESS, MC REG/SCHOOL CALENDAR**

DATE	DOC	ACTION
1/5	Access	HHS R1 Review
1/17	Access	HHS R1 <u>Comments Due</u>
1/19	Managed Care	HHS R2/OMB R1 Review
1/30	Access	HHS R2/OMB R1 Review
2/2	Managed Care	HHS R2/OMB R1 <u>Comments Due</u>
2/8	School Guide	CMS R1 Feedback Due
2/17	School Guide	Enter into CMS R2 Clearance
2/17	Access	HHS R2/OMB R1 <u>Comments Due</u>
2/23	Managed Care	CMS R2 Feedback Due
2/27	Access	HHS R3/OMB R2 Review
3/3	School Guide	HHS R1 Review
3/8	Managed Care	HHS R3/OMB R2 <u>Comments Due</u>
3/13	Access	HHS R3/OMB R2 <u>Comments Due</u>
3/17	School Guide	HHS R1 <u>Comments Due</u>
3/21	Managed Care	HHS/OMB Showstopper Review
3/27	Managed Care	HHS/OMB <u>Showstopper Due</u>
3/30	Access	HHS/OMB Showstopper Review
4/3	School Guide	HHS R2/ED R1 Review
4/6	Access	HHS/OMB <u>Showstopper Due</u>
4/11	School Guide	HHS R2/ED R2 <u>Comments Due</u>
4/19	School Guide	EOP R1 Review
4/24	Managed Care	<i>Target Display</i>
4/24	Access	<i>Target Display</i>
4/28	School Guide	EOP R1 <u>Comments Due</u>
5/6	School Guide	EOP R2 Review
5/11	School Guide	EOP R2 <u>Comments Due</u>
5/18	School Guide	<i>Target Release</i>

\* Note: E&E Reg HHS review is due to start in September, E&E Reg OMB review is due to start in November

**From:** Hebert, Krista (CMS/CMCS)

**Sent:** Thursday, February 23, 2023 2:13 PM

**To:** Schubel, Jessica L. EOP/WHO (b)(6); Gerwin, Mikaela D. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; 'Daniel Tsai (CMS/OA) (daniel.tsai@cms.hhs.gov)' <daniel.tsai@cms.hhs.gov>; 'annemarie.costello@cms.hhs.gov' <annemarie.costello@cms.hhs.gov>; 'Sara Vitolo (CMS/FCHCO) (Sara.Vitolo@cms.hhs.gov)' <Sara.Vitolo@cms.hhs.gov>; 'Perrie Briskin (CMS/OA) (perrie.briskin@cms.hhs.gov)' <perrie.briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>

**Subject:** CMCS Rollouts - Week of 2/27

Hi Jessica,

Please find the list of CMCS rollouts for the week of 2/27 below --

### **CMCS Rollouts: Week of 2/27**

*No press release unless noted.*

#### **Week of 2/27**

- Nov 2022 Medicaid & CHIP Enrollment Report - ~2/28

#### **Next Two Weeks**

- CA 1115 PHE CHIP Amendment – ~3/15
- NC 1115 BH/IDD Amendment – ~3/15
  - Background: Beneficiaries who reside in an intermediate care facilities for individuals with intellectual disabilities (ICF-IID), participate in North Carolina's Transitions to Community Living Initiative, are enrolled in the Innovations or TBI 1915(c) waiver, or live in state-funded residential treatment will be enrolled in a BH I/DD tailored plan with no opt out option. These individuals would have the choice to enroll in a standard plan when they are no longer using residential services.
- MA 1115 PHE Amendment - ~3/17
- NH 1115 Dentures Coverage Amendment - ~3/17

#### **Next Three Months (Mar-May)**

*These are only the high profile rollouts. The timeframes are estimates. No press release unless noted.*

- SPA: IL/NM (TBD) Free Care Spa – March TBD (press release)
- SMDL: Justice Involved Re-Entry - ~3/20 (press release)
- 1115: NJ Family Care Demo - ~3/30
  - FYI - After further discussion, we do not think a press release makes sense after all – a press release is useful to generate national news coverage and it's doubtful whether many national news outlets would pick this up. Instead, what we think would be more effective is to instead pitch an exclusive interview with Dan to news outlets (national and local) and pitch the story to local outlets.
- SMDL: 3<sup>rd</sup> Party Liability - ~4/28
- Reg: Skinny Hyde – March
- NPRM: Medicaid Drug Misclassification – April
- CIB: PHE & Implementations for Medicaid/CHIP Flexibilities – April TBD
- Health Equity Briefs - ~4/20
- Reg: Managed Care – ~4/24 (press release)
- Reg: Access - ~4/24 (press release)
- School-Based Claiming Guide – May (press release)

**From:** Hebert, Krista (CMS/CMCS)

**Sent:** Friday, February 17, 2023 2:31 PM

**To:** Schubel, Jessica L. EOP/WHO (b)(6) Gerwin, Mikaela D. EOP/WHO  
(b)(6) Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Daniel Tsai (CMS/OA) (daniel.tsai@cms.hhs.gov) <daniel.tsai@cms.hhs.gov>; annemarie.costello@cms.hhs.gov; Sara Vitolo (CMS/FCHCO) (Sara.Vitolo@cms.hhs.gov) <Sara.Vitolo@cms.hhs.gov>; Perrie Briskin (CMS/OA) (perrie.briskin@cms.hhs.gov) <perrie.briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>

**Subject:** CMCS Rollouts - Week of 2/20

Hi all,

Here are CMCS rollouts for next week. Perrie is out today, so please let me know if you have any questions/concerns.

Best,  
Krista

### **CMCS Rollouts: Week of 2/20**

*No press release unless noted.*

#### **Week of 2/20**

- Reg: DSH Third Party Payer NPRM – 2/22

#### **Next Two Weeks (2/27-3/10)**

- November 2022 Enrollment Report – 2/28
- MT 1115 HEART Demo – ~2/28
  - Background: Approval will allow the state to provide contingency management services to individuals that have been diagnosed with a stimulant use disorder. These services are provided as part of a twelve-week program in which a beneficiary can cumulatively receive \$599 per year, per an established payment schedule, for testing negative for identified stimulants. In addition, the state will receive authority to provide pre-tenancy and tenancy support services to individuals with SMI/SUD who are experiencing chronic homelessness or risk of homelessness.
- NC 1115 BH/IDD Amendment – ~2/28
  - Background: Beneficiaries who reside in an intermediate care facilities for individuals with intellectual disabilities (ICF-IID), participate in North Carolina's Transitions to Community Living Initiative, are enrolled in the Innovations or TBI 1915(c) waiver, or live in state-funded residential treatment will be enrolled in a BH I/DD tailored plan with no opt out option. These individuals would have the choice to enroll in a standard plan when they are no longer using residential services.
- CA 1115 PHE CHIP Amendment – ~2/28
- Medicaid and CHIP COVID-19 Data Snapshot through July 2022 – ~3/1

#### **Next Three Months (Mar-May)**

*These are only the high profile rollouts. The timeframes are estimates. No press release unless noted.*

- SMDL: Justice-Involved – ~3/20 (press release)
- NJ 1115 Demo Extension – ~3/30 (press release)
- Reg: Skinny Hyde – Late March
- Reg: Medicaid Drug Misclassification – April
- CIB: End of PHE and Implications for Medicaid/CHIP Flexibilities – ~4/4
- Health Equity Data Briefs – ~4/20
- Reg: Managed Care – ~4/24 (one press release for both Managed Care and Access)

- Reg: Access – ~4/24 (one press release for both Managed Care and Access)
- School-based Claiming Guide – Late May (press release)

ACCESS, MC REG/SCHOOL CALENDAR

DATE	DOC	ACTION
1/5	Access	HHS R1 Review
1/17	Access	HHS R1 <u>Comments Due</u>
1/19	Managed Care	HHS R2/OMB R1 Review
1/30	Access	HHS R2/OMB R1 Review
2/2	Managed Care	HHS R2/OMB R1 <u>Comments Due</u>
2/17 LATE	Access	HHS R2/OMB R1 <u>Comments Due</u> LATE: with OMB
2/22	Managed Care	HHS R3/OMB R2 Review
2/27	Access	HHS R3/OMB R2 Review
3/3	School Guide	HHS R1 Review
3/8	Managed Care	HHS R3/OMB R2 <u>Comments Due</u>
3/13	Access	HHS R3/OMB R2 <u>Comments Due</u>
3/17	School Guide	HHS R1 <u>Comments Due</u>
3/21	Managed Care	HHS/OMB Showstopper Review
3/27	Managed Care	HHS/OMB <u>Showstopper Due</u>
3/30	Access	HHS/OMB Showstopper Review
4/3	School Guide	HHS R2 Review
4/6	Access	HHS/OMB <u>Showstopper Due</u>
4/14	School Guide	HHS R2 <u>Comments Due</u>
4/24	Managed Care	Target Display
4/24	Access	Target Display
4/24	School Guide	EOP R1 Review
5/3	School Guide	EOP R1 <u>Comments Due</u>
5/11	School Guide	EOP R2 Review
5/17	School Guide	EOP R2 <u>Comments Due</u>
5/25	School Guide	Target Release

\* Note: E&E Reg HHS review is due to start in September, E&E Reg OMB review is due to start in November

**Krista (Vrabel) Hebert**

Special Policy Assistant, Office of the Center Director  
Center for Medicaid & CHIP Services (CMCS)

Cell: (b)(6)

Message

**From:** Schubel, Jessica L. EOP/WHC (b)(6)  
**Sent:** 3/9/2023 8:38:06 PM  
**To:** Hebert, Krista (CMS/CMCS) (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS) (b)(6); Costello, Anne Marie (CMS/CMCS) (b)(6); Vitolo, Sara (CMS/FCHCO) (b)(6); Briskin, Perrie (CMS/CMCS) (b)(6); McClenathan, Jane (CMS/CMCS) (b)(6); Katch (she/her), Hannah (CMS/OA) (b)(6); Pryor, Rachel (HHS/OS/IOS) (b)(6); Arguello, Andres (OS/IOS) (b)(6); Gerwin, Mikaela D. EOP/WHO (b)(6)  
**Subject:** RE: RE: CMCS / DPC Meeting Agenda - 3/10

Great, thanks.

Mikaela – can you attach to the invite when you get a second? Thanks!

**From:** Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>  
**Sent:** Thursday, March 9, 2023 3:04 PM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Gerwin, Mikaela D. EOP/WHO (b)(6)  
**Subject:** CMCS / DPC Meeting Agenda - 3/10

Hi Jessica,

Please see below for our agenda and attached materials for tomorrow's DPC/CMCS meeting.

**Agenda**

- (b)(5)
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**CMCS Rollouts: Week of 3/13**  
*No press release unless noted.*

Week of 3/13

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**(b)(5)**

Next Two Weeks

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**(b)(5)**

Next Three Months (Mar-May)

**(b)(5)**

ACCESS, MC REG/SCHOOL CALENDAR

DATE	DOC	ACTION
<del>1/5</del>		
1/17		
1/19		
1/30		
2/2		
2/8		
2/17		
2/17		
2/23		
2/27		
3/3		
3/3		
3/15		
3/17		
3/16		
3/27		
3/29		
4/3		
4/6		
4/11		
4/19		
4/24		
4/24		

**(b)(5)**

4/28	<b>(b)(5)</b>	
5/6		
5/11		
5/18		
<b>(b)(5)</b>		

**Krista (Vrabel) Hebert**

Special Policy Assistant, Office of the Center Director  
Center for Medicaid & CHIP Services (CMCS)

Cell: **(b)(6)**

Message

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**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** 3/10/2023 4:20:56 PM  
**To:** Pryor, Rachel (HHS/OS/IOS); (b)(6); Tsai, Daniel  
(CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** RE: RE: conflict

Thanks for the heads up!

**From:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Sent:** Friday, March 10, 2023 11:04 AM  
**To:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Schubel, Jessica L. EOP/WHO  
(b)(6)  
**Subject:** conflict

Hi all-

Quick heads up that I will join our Medicaid weekly halfway through- I have a conflict the first half hour.

Thank you! Rachel

Rachel Pryor  
*Counselor to the Secretary*  
(b)(6) (cell)

Message

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**From:** Young, Christen Linke L. EOP/WHO; (b)(6)  
**Sent:** 3/13/2023 6:04:57 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6); Costello, Anne Marie  
(CMS/CMCS); (b)(6)  
(b)(6); Stephens, Jessica  
(CMS/CMCS); (b)(6)  
(b)(6)  
**CC:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Subject:** bicam

That went super well! Thank you guys!

Message

**From:** Martin, Kristi (CMS/CM) (b)(6)  
(b)(6)  
**Sent:** 4/18/2023 3:57:33 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**CC:** OToole, Meghan (CMS/OA) (b)(6)  
(b)(6) Sanders, Stacy  
(HHS/IOS) (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** RE: RE: IRA briefing next week

So we have two meetings in process? One on PRA and another on these questions? Some of these questions were in the comments on the PRA.

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Tuesday, April 18, 2023 11:56 AM  
**To:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>  
**Cc:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: IRA briefing next week

This was for the PRA meeting on the data negotiation element ICR which was currently scheduled for 11:30 on Fri. They need to reschedule.

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Tuesday, April 18, 2023 10:49 AM  
**To:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>  
**Cc:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: IRA briefing next week

Let me check.

On Apr 18, 2023, at 10:43 AM, Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov> wrote:

Just heard from the team that OMB per OSORA to schedule another meeting on Friday at 3:30pm or Monday at 9:30am. I thought the Friday 1pm meeting would be covering everything we needed to cover. Please advise.

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Tuesday, April 18, 2023 9:13 AM  
**To:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>  
**Cc:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: IRA briefing next week

Thanks! And just realized the list below is missing Jeremy Kreisberg: (b)(6)

On Apr 18, 2023, at 5:05 AM, Martin, Kristi (CMS/CM) <[Kristina.Martin@cms.hhs.gov](mailto:Kristina.Martin@cms.hhs.gov)> wrote:

Thanks, Clare! I shared with the team and we will be ready.

Get [Outlook for iOS](#)

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Monday, April 17, 2023 9:07:11 PM  
**To:** OToole, Meghan (CMS/OA) <[Meghan.OTOole1@cms.hhs.gov](mailto:Meghan.OTOole1@cms.hhs.gov)>; Martin, Kristi (CMS/CM) <[Kristina.Martin@cms.hhs.gov](mailto:Kristina.Martin@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>  
**Subject:** RE: IRA briefing next week

Combined DOJ/OMB questions for CMS on the draft guidance below.

(b)(5)

And here are the OMB/DOJ attendees. Adam at DOJ will ensure the others at DOJ are invited for 1 pm on Friday once you send the invite:

Wilson, Jamie S. EOP/OMB (b)(6); Aguilar, Brenda L. EOP/ Omb (b)(6) Nou, Jennifer H. EOP/OMB (b)(6) Carrere, Christina S. EOP/OMB (b)(6) Wright, Sophia M. EOP/OMB (b)(6) Raviv, Adam M. (CIV) [Adam.M.Raviv@usdoj.gov](mailto:Adam.M.Raviv@usdoj.gov); Mancini, Dominic J. EOP/OMB (b)(6) Pierce-Wrobel, Clare A. EOP/WHO

(b)(6)

; Panigrahi, Shreeya G. EOP/WHO

**From:** Pierce-Wrobel, Clare A. EOP/WHO

**Sent:** Friday, April 14, 2023 1:54 PM

**To:** 'OToole, Meghan (CMS/OA)' <Meghan.OToole1@cms.hhs.gov>; Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: IRA briefing next week

Will do – I'm going to wait to see the questions and then will let you know.

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Sent:** Friday, April 14, 2023 1:52 PM

**To:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>; Pierce-Wrobel, Clare A. EOP/WHO <(b)(6)>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: IRA briefing next week

Clare – if you let me know who you would like from EOP (not urgent), I can revise the calendar invite for next week to be a smaller group. Thanks!

**From:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>

**Sent:** Friday, April 14, 2023 1:50 PM

**To:** Pierce-Wrobel, Clare A. EOP/WHO <(b)(6)>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Subject:** RE: IRA briefing next week

Yes, we can do that! Thanks for organizing!

**From:** Pierce-Wrobel, Clare A. EOP/WHO <(b)(6)>

**Sent:** Friday, April 14, 2023 1:49 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>

**Subject:** IRA briefing next week

Hi – I'd flagged that OMB and DOJ have outstanding questions <(b)(5)>

<(b)(5)> OIRA expects they'll get those questions for you by Monday at the latest.

Could we use the 4/21 briefing time for this meeting, possibly with a smaller group? The latest schedule you'd shared for April had revised small biotech exception slated for next week, so hoping we might be able to use that slot. Or do we need to find another time?

Thanks,

Clare

Message

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** 1/24/2023 2:58:10 PM  
**To:** Yao, Kristiana (CMS/OA) (b)(6); Sanders, Stacy (HHS/IOS) [Stacy.Sanders@hhs.gov]; Smith-Goodwin, Serena (HHS/IOS) (CTR) (b)(6); OToole, Meghan (CMS/OA) (b)(6); Harris, Will (CMS/OA) (b)(6); Richardson (she/her), Erin (CMS/OA) (b)(6)  
**Subject:** RE: RE: Care admin actions

OK I'm sending an appointment for 1 tomorrow.

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Tuesday, January 24, 2023 9:04 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Care admin actions

CMS availability within the times Stacy is available:  
Jan 25, 1:00 – 1:20 pm  
Jan 26, 9:30-10 (preferable); 2:30 – 3pm  
Jan 27, 9:30-10 (preferable); 2:00 – 3:00pm (preferable)

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Tuesday, January 24, 2023 8:35 AM  
**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Bhat, Nisha (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Thanks, Serena. Wednesday is preferable for me, but if we need to find time today then I can see what's shiftable in my calendar. I have a lot on deck with the Secretary today, but will do my best.

CMS, let us know what works for you!

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>  
**Sent:** Tuesday, January 24, 2023 8:31 AM  
**To:** Bhat, Nisha (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>;

OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Good Morning Nisha,

Moving Stacy to bcc. Stacy has availability as listed.....

Jan 25, 12:30 pm – 1:30

Jan 26, 9:30 am – 10; 1:00 pm – 1:30; 2:30 pm – 3:00

Jan 27, 9:30 am – 10; 2:00 pm – 3:00

Let me know if I can assist further.

*Kind regards.*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)

Immediate Office Of the Secretary (IOS)

Office of Business Operations

200 Independence Ave., S.W.

Washington D. C. 20201

Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)

Mobile: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Tuesday, January 24, 2023 8:23 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Cc:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Subject:** RE: Care admin actions

Following up on this to schedule time to discuss the (b)(5) issue. Can HHS/CMS provide times to meet?

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Monday, January 23, 2023 5:14 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Cc:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>

**Subject:** RE: Care admin actions

Thanks, Nisha. I'm working to move up the ARHQ/CMS convos.

In the meantime, Serena can help with my calendar. Adding her here!

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Monday, January 23, 2023 5:13 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>;

OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

OK I think it would be prudent to meet sooner to get an update so I'd like to check on HHS and CMS availability. Thank you.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Monday, January 23, 2023 12:17 PM

**To:** Bhat, Nisha V. EOP/WHO (b)(6) Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi, Nisha,

I am working to land the AHRQ/CMS conversation I mentioned to you as early as possible this week (pass back is creating tighter schedules than usual). At the Counselor level here at HHS, we have (b)(5)

(b)(5)

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)

**Sent:** Monday, January 23, 2023 10:53 AM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Thanks for the feedback! Do you have updates on (b)(5)? We'll need to nail down potential actions in this area as soon as possible. Can we find time to talk tomorrow about this? Thanks, Nisha

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Monday, January 23, 2023 12:27 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6) OTOole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hello,

Below are our edits (no edits on #2):

(b)(5)

(b)(5)

Thanks for the opportunity to review!

Best,  
Kristiana

**From:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>

**Sent:** Thursday, January 19, 2023 8:59 PM

**To:** Yao, Kristiana (CMS/OA) <[Kristiana.Yao1@cms.hhs.gov](mailto:Kristiana.Yao1@cms.hhs.gov)>; Bhat, Nisha <(b)(6)>; OToole, Meghan (CMS/OA) <[Meghan.OToole1@cms.hhs.gov](mailto:Meghan.OToole1@cms.hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>

**Subject:** RE: Care admin actions

Hi, Nisha,

Popping in here. As I shared, I will be teeing up a conversation for CMS and the AHRQ to see what's possible in terms of agency collaboration with respect to (b)(5). We will make it a priority for early next week. Stay tuned for more.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Yao, Kristiana (CMS/OA) <[Kristiana.Yao1@cms.hhs.gov](mailto:Kristiana.Yao1@cms.hhs.gov)>

**Sent:** Wednesday, January 18, 2023 10:49 PM

**To:** Bhat, Nisha <(b)(6)>; OToole, Meghan (CMS/OA) <[Meghan.OToole1@cms.hhs.gov](mailto:Meghan.OToole1@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>

**Subject:** RE: Care admin actions

Thanks, Nisha – confirming we're working on edits. Does the timeline allow for waiting until Friday so we can be more precise about (b)(5) or do you need them sooner?

Best,  
Kristiana

**From:** Bhat, Nisha V. EOP/WHO <(b)(6)>

**Sent:** Wednesday, January 18, 2023 4:47 PM

**To:** Yao, Kristiana (CMS/OA) <[Kristiana.Yao1@cms.hhs.gov](mailto:Kristiana.Yao1@cms.hhs.gov)>; OToole, Meghan (CMS/OA) <[Meghan.OToole1@cms.hhs.gov](mailto:Meghan.OToole1@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>

**Subject:** RE: Care admin actions

These are all very helpful updates and appreciate the continued discussion. I wanted to check on language to describe these potential actions, given what's been shared. Any concerns/edits with this language? And this language is subject to further review. Thanks.

(b)(5)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Wednesday, January 18, 2023 2:24 PM

**To:** Bhat, Nisha V. EOP/WHO; (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha,

Following up on a few items:

(b)(5)

We'll circle back soon with updates. Thanks!

Best,  
Kristiana

**From:** Yao, Kristiana (CMS/OA)

**Sent:** Friday, January 13, 2023 4:19 PM

**To:** Bhat, Nisha V. EOP/WHO; (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha,

Thanks for following up and for the detail – we also took those items back to the relevant teams and are working to have (b)(5) feedback by Wednesday.

Best,  
Kristiana

**From:** Bhat, Nisha V. EOP/WHO; (b)(6)  
**Sent:** Friday, January 13, 2023 4:02 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Thanks for the information on the model and the discharge planning rule!

In addition to feedback on the ideas on: (b)(5)

(b)(5)

(b)(5) Could I get feedback by next Wednesday, at minimum at a high level whether this is feasible?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Wednesday, January 11, 2023 3:15 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Hi Nisha,

Also following up with background information on: (b)(5)

(b)(5)

Thanks!

Best,  
Kristiana

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Sent:** Wednesday, January 11, 2023 1:42 PM

**To:** Bhat, Nisha V. EOP/WHO; (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

**Subject:** RE: Care admin actions

Hi Nisha – following up with these slides on the dementia care model. If you need more info, please let me know.

Thanks,  
Meghan

**From:** Bhat, Nisha V. EOP/WHO; (b)(6)

**Sent:** Friday, January 6, 2023 6:38 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

**Subject:** RE: Care admin actions

2-2-30 or 3-3:30 would work on my end.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Friday, January 6, 2023 6:35 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO <Nisha.V.Bhat@who.eop.gov>

**Subject:** RE: Care admin actions

Hi, all, apologies. I have a meeting with S2 at 1:00 PM on Monday now.

Can we look at times between 1:30 – 3:30 that day? Or 5:00 – 6:00? I can shift some things around.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Sanders, Stacy (HHS/IOS)

**Sent:** Wednesday, January 4, 2023 5:22 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha; (b)(6)

**Subject:** RE: Care admin actions

Let's do 1/9 at 1:00 – 1:30. Sending an invite.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Sent:** Wednesday, January 4, 2023 3:37 PM

**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha; (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Subject:** RE: Care admin actions

The 1/6 and 1/9 times both work for me. Thanks!

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Wednesday, January 4, 2023 3:31 PM  
**To:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: Care admin actions

I can also do that 1/9 time.

**From:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Sent:** Wednesday, January 4, 2023 3:28 PM  
**To:** Bhat, Nisha V. EOP/WHO (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Of those times, I can do the following:

- 1/6—12-12:30
- 1/9- 1-1:30

Thanks,  
Meghan

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Tuesday, January 3, 2023 9:53 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: Care admin actions

Thanks Stacy. Here are some options that work for DPC:

- 1/5- 11:30-12, 3:30-4
- 1/6—9:30-10:30, 12-12:30
- 1/9- 11-11:30, 1-1:30

Thanks, Nisha

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Tuesday, January 3, 2023 6:54 PM  
**To:** Bhat, Nisha V. EOP/WHO (b)(6); OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** FW: Care admin actions

Hi, all,

The DPC and HHS teams connected today on a potential (b)(5) (b)(5) I shared some of the initial feedback CMS provided, and we'd like to schedule a follow-up call among HHS/CMS/DPC to talk through the first three bullets in the attached as well as the forthcoming (b)(5) here.

Can we set up a 30 minute call for this group? OA folks, please feel free to include others from CMS as appropriate or to divide and conquer as you see fit! Nisha, can you send a few times that work well for you? I can loop Serena from there to help us land on something that works for HHS/CMS schedules.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Tuesday, December 20, 2022 12:32 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; (b)(6)  
(b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>  
**Cc:** (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Hi all, there's interest in (b)(5)  
Sharing a paper (attached) with some ideas. We'd like to have a conversation in early January on reactions to these ideas or other work that may be happening (b)(5) Can HHS share some meeting time options?

Thanks, Nisha

Nisha Bhat  
Senior Policy Advisor for Medicare  
Domestic Policy Council

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Thursday, December 15, 2022 4:45 PM  
**To:** Landrieu, Grace G. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO (b)(6); Bhat, Nisha V. EOP/WHO (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Yup—count me in.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Landrieu, Grace G. EOP/WHO (b)(6)  
**Sent:** Thursday, December 15, 2022 3:28 PM  
**To:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Great – Andres, does 8:30 work for you? And, Stacy, just double-checking it still works for you?

Thanks!  
Grace

**From:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Sent:** Thursday, December 15, 2022 2:48 PM  
**To:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Landrieu, Grace G. EOP/WHO (b)(6)  
Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** Schubel, Jessica L. EOP/WHO (b)(6); Bhat, Nisha V. EOP/WHO (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

8:30 tomorrow can work great for me!

**From:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>  
**Sent:** Thursday, December 15, 2022 1:19 PM  
**To:** (b)(6) Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); (b)(6); Cardona, Mario R. EOP/WHO (b)(6); Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Subject:** RE: Care admin actions

Hi - + Stacy! We are excited she is here!

I will be in a (b)(5) until 5:30pm today and tomorrow morning in a DPC meeting (b)(5) but looping Andrés if this is scheduled when I can't join. I'm fine with including Katie and Alison!

**From:** Landrieu, Grace G. EOP/WHO (b)(6)  
**Sent:** Thursday, December 15, 2022 1:16 PM  
**To:** Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Cc:** (b)(6); Bhat, Nisha (b)(6); (b)(6); Cardona, Mario R. EOP/WHO (b)(6)  
**Subject:** Care admin actions

Kate, Rachel, (and please loop Stacy whose email I don't have),

We would love to meet with you about care administrative actions where we can review what we are thinking in terms of process and substance. Apologies for the last minute suggestion, but do you happen to be free at 5pm today or at 8:30am tomorrow?

Defer to you all if you want to include subagencies or not. I think we are inclined to think it's helpful to loop at least some of them (maybe Katie and Allison) so we can use individual meetings with them to dig in further into actions. But, certainly defer to whatever you think is best.

We are going to try to get you some paper too.

Thanks,  
Grace

Message

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) [Serena.Smith-Goodwin@hhs.gov]  
**Sent:** 4/20/2023 6:40:52 PM  
**To:** Raymond, Jonathan (CMS/OA); (b)(6)  
(b)(6) Lunsford, Erin (HHS/ASL)  
(b)(6)  
(b)(6) Spangler, Carie  
(CMS/CM); (b)(6)  
(b)(6) Austin, Samantha  
(HHS/OGC); (b)(6)  
(b)(6)  
**CC:** Dervan, Elizabeth (CMS/OL); (b)(6)  
(b)(6)  
**Subject:** RE: RE: QALY update

Thanks everyone for your quick responses , we did it!

Sending an invite for May 3, 10:00 am – 10:30

Have a great evening! 🌙

*Kind regards.*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)  
Immediate Office Of the Secretary (IOS)  
Office of Business Operations  
200 Independence Ave., S.W.  
Washington D. C. 20201  
Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)  
Mobile: (b)(6)

**From:** Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Sent:** Thursday, April 20, 2023 2:22 PM  
**To:** Lunsford, Erin (HHS/ASL) <Erin.Lunsford@hhs.gov>; Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Austin, Samantha (HHS/OGC) <Samantha.Austin@hhs.gov>  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>  
**Subject:** RE: QALY update

Erin can support May 3<sup>rd</sup> at 10am or 10:30am.

Best,  
JR

**From:** Lunsford, Erin (HHS/ASL) <Erin.Lunsford@hhs.gov>  
**Sent:** Thursday, April 20, 2023 1:38 PM  
**To:** Spangler, Carie (CMS/CM) <Carie.Spangler@cms.hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>; Austin, Samantha (HHS/OGC) <Samantha.Austin@hhs.gov>  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>  
**Subject:** RE: QALY update

Hi, Melanie can support:

May 1, 12:00; 3

May 3, 10:00; 11:00; 1:00 – 2; 2:30 – 3

Best,

Erin

**Erin Lunsford Dugan** (she/her)

Special Assistant

Office of the Assistant Secretary for Legislation | Health and Human Services

(202) 590-6768 | [Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)



**From:** Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>

**Sent:** Thursday, April 20, 2023 1:26 PM

**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>

**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>

**Subject:** RE: QALY update

For Meena:

May 1, 9:30; 12:00;

May 3, 10, 11, 1:00

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>

**Sent:** Thursday, April 20, 2023 1:19 PM

**To:** Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>

**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>

**Subject:** RE: QALY update

Thanks Carie!

Everyone,

Please confirm availability from new options listed

May 1, 9:30; 12:00; 3

May 3, 10:00; 11:00; 1:00 – 2; 2:00 - 3

*Kind regards,*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)

Immediate Office Of the Secretary (IOS)

Office of Business Operations

200 Independence Ave., S.W.  
Washington D. C. 20201  
Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)  
Mobile: (b)(6)

**From:** Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>  
**Sent:** Thursday, April 20, 2023 1:14 PM  
**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

I'm sorry. She has two conflicts at that time.

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 12:49 PM  
**To:** Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

Carie,  
Any chance Meena can make Apr 26, 2:30

*Kind regards,*

*Serena C. Smith-Goodwin*

Executive Assistant (Contractor w/InsiCloud)  
Immediate Office Of the Secretary (IOS)  
Office of Business Operations  
200 Independence Ave., S.W.  
Washington D. C. 20201  
Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)  
Mobile: (b)(6)

**From:** Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 11:47 AM  
**To:** Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

Melanie can support:

Apr 25, 10:00 am – 10:30; 1:00 pm – 1:30; 3:00 pm – 3:30  
Apr 26, 1:30 pm – 2; 2:30-3pm  
Apr 28, 2:30 pm – 3

Erin  
**Erin Lunsford Dugan** (she/her)  
Special Assistant  
Office of the Assistant Secretary for Legislation | Health and Human Services



**From:** Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>  
**Sent:** Thursday, April 20, 2023 11:19 AM  
**To:** Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

Erin can support 4/26 from 2:30pm – 3pm.

Best,  
JR

**From:** Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 11:15 AM  
**To:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

OGC is available as follows:

4/26 – 2:30-3:00  
4/28 – 2:00-3:00

Thanks, Sam

**From:** Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 11:00 AM  
**To:** Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>; Raymond, Jonathan (CMS/OA) <[Jonathan.Raymond@cms.hhs.gov](mailto:Jonathan.Raymond@cms.hhs.gov)>; Austin, Samantha (HHS/OGC) <[Samantha.Austin@hhs.gov](mailto:Samantha.Austin@hhs.gov)>  
**Cc:** Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

Good Morning,

Moving the principles to bcc

Reaching out to find 30 mins for the subject meeting  
Please confirm availability from the options listed  
Apr 25, 10:00 am – 10:30; 12:30 pm – 1:30; 3:00 pm – 3:30  
Apr 26, 1:30 pm – 3

Apr 28, 2:00 pm – 3

*Kind regards,*

**Serena C. Smith-Goodwin**

Executive Assistant (Contractor w/InsiCloud)  
Immediate Office Of the Secretary (IOS)  
Office of Business Operations  
200 Independence Ave., S.W.  
Washington D. C. 20201  
Email: [serena.smith-goodwin@hhs.gov](mailto:serena.smith-goodwin@hhs.gov)  
Mobile: (b)(6)

**From:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 10:37 AM  
**To:** McElvain, Joel (HHS/OGC) <[Joel.McElvain@hhs.gov](mailto:Joel.McElvain@hhs.gov)>; Bagenstos, Samuel (HHS/OGC) <[Samuel.Bagenstos@hhs.gov](mailto:Samuel.Bagenstos@hhs.gov)>; Rodriguez, Paul (HHS/OGC) <[PaulR.Rodriguez@hhs.gov](mailto:PaulR.Rodriguez@hhs.gov)>  
**Cc:** Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>; Egorin, Melanie (HHS/ASL) <[Melanie.Egorin@hhs.gov](mailto:Melanie.Egorin@hhs.gov)>; Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <[Serena.Smith-Goodwin@hhs.gov](mailto:Serena.Smith-Goodwin@hhs.gov)>; Spangler, Carie (CMS/CM) <[Carie.Spangler@cms.hhs.gov](mailto:Carie.Spangler@cms.hhs.gov)>; Lunsford, Erin (HHS/ASL) <[Erin.Lunsford@hhs.gov](mailto:Erin.Lunsford@hhs.gov)>  
**Subject:** RE: QALY update

Thanks, Joel. Happy to pull this group together (let's keep this discussion on the smaller end for now).

Adding a few schedulers to help get things started. Serena, can you find 30 minutes for this group?

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** McElvain, Joel (HHS/OGC) <[Joel.McElvain@hhs.gov](mailto:Joel.McElvain@hhs.gov)>  
**Sent:** Thursday, April 20, 2023 10:28 AM  
**To:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Bagenstos, Samuel (HHS/OGC) <[Samuel.Bagenstos@hhs.gov](mailto:Samuel.Bagenstos@hhs.gov)>; Rodriguez, Paul (HHS/OGC) <[PaulR.Rodriguez@hhs.gov](mailto:PaulR.Rodriguez@hhs.gov)>  
**Cc:** Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>; Egorin, Melanie (HHS/ASL) <[Melanie.Egorin@hhs.gov](mailto:Melanie.Egorin@hhs.gov)>; Dervan, Elizabeth (CMS/OL) <[elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov)>  
**Subject:** RE: QALY update

I have a further update (b)(5)

(b)(5)

**From:** Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>  
**Sent:** Wednesday, April 19, 2023 10:14 AM  
**To:** McElvain, Joel (HHS/OGC) <[Joel.McElvain@hhs.gov](mailto:Joel.McElvain@hhs.gov)>; Bagenstos, Samuel (HHS/OGC) <[Samuel.Bagenstos@hhs.gov](mailto:Samuel.Bagenstos@hhs.gov)>; Rodriguez, Paul (HHS/OGC) <[PaulR.Rodriguez@hhs.gov](mailto:PaulR.Rodriguez@hhs.gov)>  
**Cc:** Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>; Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>; Egorin, Melanie (HHS/ASL) <[Melanie.Egorin@hhs.gov](mailto:Melanie.Egorin@hhs.gov)>; Dervan, Elizabeth (CMS/OL)

<elizabeth.dervan@cms.hhs.gov>

**Subject:** RE: QALY update

Thanks, Joel—super helpful. Do we have a timeframe for producing the language requested?

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>

**Sent:** Wednesday, April 19, 2023 10:10 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

**Cc:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>

**Subject:** RE: QALY update

(b)(5)

(b)(5)

The goal, for the time being, is (b)(5)

(b)(5)

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Wednesday, April 19, 2023 9:53 AM

**To:** Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>

**Cc:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>

**Subject:** FW: QALY update

Hello, OGC friends—just curious, is there any update on this? (b)(5)

I expect to be pinged on it at some point...

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Kreisberg, Jeremy S. EOP/WHO (b)(6)

**Sent:** Thursday, April 13, 2023 6:30 PM

**To:** christen.l.young (b)(6); Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>;

(b)(6) Administrator (CMS/OA) (b)(6); Seshamani, Meena (CMS/OA)

<Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.

EOP/WHO (b)(6) Pierce-Wrobel, Clare A. (b)(6)  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Certainly, will do.

**From:** Young, Christen Linke L. EOP/WHO (b)(6) >  
**Sent:** Thursday, April 13, 2023 3:16 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov> (b)(6) Administrator (CMS/OA) (b)(6)  
Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Update here. We had a good, very amicable call and they totally understand where we are. At the same time, (b)(5)

(b)(5)

Does that make sense?

Thank you!  
Christen

**From:** Young, Christen Linke L. EOP/WHO  
**Sent:** Friday, April 7, 2023 4:03 PM  
**To:** 'Sanders, Stacy (HHS/IOS)' <Stacy.Sanders@hhs.gov> (b)(6) Administrator (CMS/OA) (b)(6)  
Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Thanks. We will let you know how it goes and we can talk next steps after the call.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Friday, April 7, 2023 3:53 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6) Administrator (CMS/OA)

(b)(6) Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel,  
Clare A. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO  
(b)(6); Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Thanks, Christen. HHS huddled up with only one suggestion to the TPs below. Also re-upping our statement of views (shared with OMB) in case it's helpful.

The HHS team thought it'd be helpful to circle up after your meeting with Hill leadership to land on any next steps. Keep us posted and thank you!

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Wednesday, April 5, 2023 1:13 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov> (b)(6), Administrator (CMS/OA) (b)(6);  
Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel,  
Clare A. (b)(6) Kreisberg, Jeremy S. EOP/WHO  
(b)(6) Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Later this week is fine – we won't meet with them until next week at the earliest.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 5, 2023 12:54 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6), Administrator (CMS/OA)  
(b)(6) Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Sullivan, Rose M. EOP/WHO  
(b)(6); Molt-West, Alicia H. EOP/WHO (b)(6) Pierce-Wrobel,  
Clare A. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO  
(b)(6); Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel  
(HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>  
**Subject:** RE: QALY update

Thanks, Christen. + Sam

Can you let us know when you need a response by?

The HHS crew is meeting tomorrow to discuss our policy position.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Young, Christen Linke L. EOP/WHO (b)(6)

**Sent:** Wednesday, April 5, 2023 12:34 PM

**To:** (b)(6), Administrator (CMS/OA) (b)(6); Seshamani, Meena (CMS/OA) (b)(6); Sullivan, Rose M. EOP/WHO (b)(6); Molt-West, Alicia H. EOP/WHO (b)(6); Pierce-Wrobel, Clare A (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; McElvain, Joel (HHS/OGC) <Joel.McElvain@hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Subject:** QALY update

Quick update here. (b)(5)

(b)(5) I don't think there is any reason for you all to join, (b)(5)

(b)(5) Thoughts on the below from your building? Thanks!

--Christen

(b)(5)

Message

**From:** Harris, Will (CMS/OA) <(b)(6)>  
(b)(6)  
**Sent:** 4/20/2023 7:40:55 PM  
**To:** Ellis (she/her), Kyla (CMS/OA) <(b)(6)>  
(b)(6) Neal, Phaedra (CMS/OA)  
(b)(6) Tesfaye, Eden  
(CMS/OA) <(b)(6)>  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) <(b)(6)>  
(b)(6)  
**Subject:** RE: RE: Spring COVID Variant and Surge Tabletop Exercise

Any other thoughts on this? It's a for-sure that Jon can't go, right? I'd very much like to go to staff this, if possible, but I know we have to decide who's going to go to represent CMS.

**From:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Sent:** Tuesday, April 18, 2023 9:42 AM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

That works for me. Adding Erin in case she has thoughts before you reach out to Lee's team.

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Tuesday, April 18, 2023 9:41 AM  
**To:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

I think CMS's value on this is primarily going to be to talk about the flexibilities we would be ready to employ in the future. (b)(5)  
(b)(5) Toni Stanley  
should be able to help with his calendar if that's what we want to do.

**From:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Sent:** Tuesday, April 18, 2023 9:09 AM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

+Will for discussion, he's our COVID lead. Lee?

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Sent:** Tuesday, April 18, 2023 9:07 AM  
**To:** Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** FW: Spring COVID Variant and Surge Tabletop Exercise  
**Importance:** High

Hi Kyla and Eden,

I need a little help here. ACBL and Jon's schedules will not permit them to attend this exercise. Is there a deputy-level senior staff member that could serve as a proxy? This is Noe's second ask, so hoping to close the loop on this today. Thanks so much. ☺

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** Gonzalez, Noe EOP/WHO (b)(6)  
**Sent:** Tuesday, April 18, 2023 9:02 AM  
**To:** Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Cc:** Ellis (she/her), Kyla (CMS/OA) <[Kyla.Ellis@cms.hhs.gov](mailto:Kyla.Ellis@cms.hhs.gov)>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

Do they plan on sending a another representative? We'd be looking for a deputies-level senior staff member.

Thank you,  
Noe Gonzalez

**From:** Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Sent:** Tuesday, April 18, 2023 8:53 AM  
**To:** Gonzalez, Noe EOP/WHO (b)(6)  
**Cc:** Ellis (she/her), Kyla (CMS/OA) <[Kyla.Ellis@cms.hhs.gov](mailto:Kyla.Ellis@cms.hhs.gov)>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

Hello Noe,

The Administrator and Jon Blum will not be able to attend due to prior unmovable appointments. Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)



**From:** Gonzalez, Noe EOP/WHO (b)(6)  
**Sent:** Monday, April 17, 2023 10:11 PM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Subject:** RE: Spring COVID Variant and Surge Tabletop Exercise

Hi Phaedra,

Do you know if the Administrator plans to attend or defer to Jonathan Blum?

Thank you,  
Noe Gonzalez

**From:** Jha, Ashish K. EOP/WHO (b)(6)  
**Sent:** Friday, April 14, 2023 4:57 PM  
**To:** Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; 'O'Connell, Dawn (OS/ASPR/IO) <Dawn.Oconnell@hhs.gov>; Califf, Robert <RMC001@fda.hhs.gov>; Tierney, Julia <Julia.Tierney@fda.hhs.gov>; Walensky, Rochelle (CDC/OD) (b)(6) Berger, Sherri (CDC/OD/OCS) (b)(6); Tabak, Lawrence (NIH/OD) [E] <lawrence.tabak@nih.gov>; CMSAdministrator@cms.hhs.gov; jonathan.blum@cms.hhs.gov; Thompson, Karl R. EOP/WHO (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Panjabi, Raj R. EOP/NSC (b)(6); Knight, Nancy W. EOP/NSC (b)(6); Carter, Hillary H. EOP/NSC (b)(6); Hannah.Salazar@hhs.gov; Palafox, Cynthia (HHS/IOS) <Cynthia.Palafox@hhs.gov>; 'Orozco, Esmeralda (HHS/IOS)' <Esmeralda.Orozco@hhs.gov>; Jacqueline.Colli@va.gov; Benjamin.Stanislav@va.gov; andrea.palm@hhs.gov; Tanya.Bradsher@va.gov; (b)(6) (b)(6)  
**Cc:** Gonzalez, Noe EOP/WHO (b)(6); Sorota, Ted P. EOP/WHO (b)(6); Barclay, Lisa L. EOP/WHO (b)(6)  
**Subject:** Spring COVID Variant and Surge Tabletop Exercise

Dear Colleagues:

Please hold **Wednesday, April 26, from 10:00am to 12:00pm** for a Deputies-level Senior Official Exercise on the response to a potential COVID-19 Surge in Fall 2023.

This Exercise will examine the Nation's preparedness to respond to potential fall/winter scenarios involving a new variant that leads to substantial increases in severe disease, significantly increases demand for medical countermeasures, or renders existing medical countermeasures largely ineffective.

This Exercise is intended to be a complement to the Exercise that we conducted last Fall. As we approach the end of the COVID-19 public health emergency, we hope to use this time to ensure that the United States government maintains an appropriate readiness level for a potential surge of COVID-19 in the absence of any emergency declaration or Congressional action. Our teams will work with yours over the next week to ensure that your agencies have any prep materials to be reviewed in advance of this Exercise. FEMA is also coordinating with interagency exercise implementation committee staff to help prepare such materials and make this an efficient use of your time.

This meeting will occur at the **Eisenhower Executive Office Building, Indian Treaty Room** at the UNCLASSIFIED//FOUO level with a Zoom option if needed for those who cannot attend in person.

Please fill out the WAVES information [here](#) for in-person attendance. An optional Zoom link will follow. We welcome the participation of Deputies, or a substitute senior official at your discretion. Moreover, if you would like to have a "plus one" for your Department/Agency representative, please feel free to include that as well.

An agenda and supporting read-ahead discussion paper will be provided prior to the Exercise. If you have any questions about the exercise, please contact **Cyrus Shahpar** (b)(6)

**Please let Noe Gonzalez** (b)(6) **know the attendees from your organization by Tuesday, April 18 at noon.** In addition, please complete the WAVES link NLT Monday, April 24, 2023, at noon.

WAVES: (b)(6)

Respectfully,

Ashish K. Jha, MD, MPH  
White House COVID-19 Response Coordinator  
Assistant to the President

Message

---

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** 1/25/2023 12:47:21 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
**Subject:** Re: Re: nursing home staffing

Erin, when would be a good time to call you today? I have some time this morning or after 4.

On Jan 25, 2023, at 6:55 AM, Young, Christen Linke L. EOP/WHO <(b)(6)> wrote:

Okay, my day is wild so Nisha will give you a call!

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Tuesday, January 24, 2023 11:15 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Subject:** RE: nursing home staffing

Yes, can connect tomorrow.

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Tuesday, January 24, 2023 3:58 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** nursing home staffing

Can you give me a quick preview of what CMS is going to brief to us later this week re: nursing home staffing? (b)(5); a preview will be helpful.

Message

---

**From:** Harris, Will (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 4/26/2023 12:11:03 PM  
**To:** Yao, Kristiana (CMS/OA) (b)(6)  
(b)(6); Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** Re: Re: Nursing homes

I can

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**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Wednesday, April 26, 2023 8:05:18 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** Re: Nursing homes

I can miss my 3, does this work for you two?

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 26, 2023 7:19:32 AM  
**To:** Collins, Derek O. EOP/WHO (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6); Clemencia, LaTanya (HHS/OCR) <LaTanya.Clemencia@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Subject:** Re: Nursing homes

Circling back. Christen landed this at 3:00 PM for 15 min. That works for me. CMS folks, give a shout if that's problematic.

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**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 26, 2023 5:33:26 AM  
**To:** Collins, Derek O. EOP/WHO (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6); Clemencia, LaTanya (HHS/IOS) <LaTanya.Clemencia@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Subject:** Re: Nursing homes

Thanks, Derek. Adding schedulers from the HHS and CMS side to help land this today.

LaTanya, Serena, Jonathan, see below. Erin, Kristiana, and I need to be on this call from HHS/CMS. Thanks much.

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**From:** Collins, Derek O. EOP/WHO (b)(6)

**Sent:** Tuesday, April 25, 2023 7:30:33 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)

**Subject:** RE: Nursing homes

+ Mikaela for Christen

Good Evening All – Below, I've listed some times that can work for Bharat tomorrow:

- 9:30 – 10 a.m.
- 11 a.m. – 12 p.m.
- 12:30 – 1 p.m.
- 1:30 – 2 p.m.
- 3 – 4 p.m.
- 5 – 5:30 p.m.

Best,

Derek

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Tuesday, April 25, 2023 6:49 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ramamurti, Bharat R. EOP/WHO (b)(6); Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Collins, Derek O. EOP/WHO (b)(6); Young, Christen Linke L. EOP/WHO (b)(6)

**Subject:** Re: Nursing homes

Sure thing. Can you send times that work for EOP? I can coordinate from there on HHS/CMS end.

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**From:** Young, Christen Linke L. EOP/WHO (b)(6)

**Sent:** Tuesday, April 25, 2023 6:35:23 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ramamurti, Bharat R. EOP/WHO (b)(6); Pierce-Wrobel, Clare A. (b)(6)

Collins, Derek O. EOP/WHO (b)(6)

**Subject:** Nursing homes

Can Bharat and I debrief on some of our conversations with a small group of folks sometime tomorrow?

Message

---

**From:** Harris, Will (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 4/26/2023 12:14:14 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6) Kaiser, Alyssa (CMS/OL)  
(b)(6)  
(b)(6)  
**Subject:** Re: Re: FINAL CLEAN VERSION: CMS PHE FAQs

Sounds good - I should be in by 8:30

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**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Tuesday, April 25, 2023 10:34:36 PM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>  
**Subject:** RE: FINAL CLEAN VERSION: CMS PHE FAQs

Was in another document and just seeing this. Let's chat tomorrow am before huddle.

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Tuesday, April 25, 2023 9:40 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>  
**Subject:** Re: FINAL CLEAN VERSION: CMS PHE FAQs

I am around any time and would be happy to

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**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Tuesday, April 25, 2023 9:36:01 PM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>  
**Subject:** RE: FINAL CLEAN VERSION: CMS PHE FAQs

These look really good. Thank you for the hard work getting them to this point.

I flagged just a few things, the biggest being: (b)(5) I know there's a backstory there, so happy to chat through it.

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Tuesday, April 25, 2023 5:17 PM  
**To:** Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: FINAL CLEAN VERSION: CMS PHE FAQs

At this point, I don't think it's feasible or important to get them out before 10 a.m., but that's just me. That being said, these have now been through an incredible amount of scrutiny, and please tell me if you have any questions.

**From:** Kaiser, Alyssa (CMS/OL) <[Alyssa.Kaiser@cms.hhs.gov](mailto:Alyssa.Kaiser@cms.hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 5:14 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>  
**Cc:** Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>  
**Subject:** FW: FINAL CLEAN VERSION: CMS PHE FAQs

Erin – sharing these with you for your final review, too (the clean version). There are edits back and forth with IOS and EOP, but we got there. Let us know if you have any concerns or think anyone else needs to look – ACBL or Jon, in particular. OC was saying there was desire to get these out before the hearing tomorrow...

**From:** Brager, Mark (CMS/OC) <[Mark.Brager@cms.hhs.gov](mailto:Mark.Brager@cms.hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 5:09 PM  
**To:** Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Kaiser, Alyssa (CMS/OL) <[Alyssa.Kaiser@cms.hhs.gov](mailto:Alyssa.Kaiser@cms.hhs.gov)>; Dinicolo, Kelly (CMS/OC) <[Kelly.Dinicolo@cms.hhs.gov](mailto:Kelly.Dinicolo@cms.hhs.gov)>; Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>  
**Subject:** FINAL CLEAN VERSION: CMS PHE FAQs

Hello everyone,

Here is a final clean version of the PHE FAQs...

Rachel: do we want to have Cynthia give a final proof?

Mark E. Brager  
Media Relations Group (MRG)  
Office of Communications (OC)  
Centers for Medicare and Medicaid Services (CMS)  
[mark.brager@cms.hhs.gov](mailto:mark.brager@cms.hhs.gov)  
CMS Mobile: (b)(6)

**From:** Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 4:59 PM  
**To:** Brager, Mark (CMS/OC) <[Mark.Brager@cms.hhs.gov](mailto:Mark.Brager@cms.hhs.gov)>; Kaiser, Alyssa (CMS/OL) <[Alyssa.Kaiser@cms.hhs.gov](mailto:Alyssa.Kaiser@cms.hhs.gov)>; Dinicolo, Kelly (CMS/OC) <[Kelly.Dinicolo@cms.hhs.gov](mailto:Kelly.Dinicolo@cms.hhs.gov)>  
**Cc:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>  
**Subject:** RE: CLEAN VERSION for WH: CMS PHE FAQs

I think it's all settled; they just left in the redline. For the (b)(5)  
(b)(5) So we're all set!

**From:** Brager, Mark (CMS/OC) <[Mark.Brager@cms.hhs.gov](mailto:Mark.Brager@cms.hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 4:50 PM  
**To:** Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Kaiser, Alyssa (CMS/OL) <[Alyssa.Kaiser@cms.hhs.gov](mailto:Alyssa.Kaiser@cms.hhs.gov)>; Dinicolo, Kelly (CMS/OC) <[Kelly.Dinicolo@cms.hhs.gov](mailto:Kelly.Dinicolo@cms.hhs.gov)>  
**Cc:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>  
**Subject:** RE: CLEAN VERSION for WH: CMS PHE FAQs

Will & Alyssa,

Did you want to address the two remaining WH questions (shaded in blue)? Otherwise I can send to the PHE Triage Team...

Mark E. Brager  
Media Relations Group (MRG)  
Office of Communications (OC)  
Centers for Medicare and Medicaid Services (CMS)  
[mark.brager@cms.hhs.gov](mailto:mark.brager@cms.hhs.gov)  
CMS Mobile: (b)(6)

**From:** Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 4:35 PM  
**To:** Kaiser, Alyssa (CMS/OL) <[Alyssa.Kaiser@cms.hhs.gov](mailto:Alyssa.Kaiser@cms.hhs.gov)>; Dinicolo, Kelly (CMS/OC) <[Kelly.Dinicolo@cms.hhs.gov](mailto:Kelly.Dinicolo@cms.hhs.gov)>; Brager, Mark (CMS/OC) <[Mark.Brager@cms.hhs.gov](mailto:Mark.Brager@cms.hhs.gov)>  
**Subject:** FW: CLEAN VERSION for WH: CMS PHE FAQs

fyi

**From:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>  
**Sent:** Tuesday, April 25, 2023 3:59 PM  
**To:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>  
**Cc:** Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Aldana, Karen (CMS/OC) <[Karen.Aldana@cms.hhs.gov](mailto:Karen.Aldana@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>; Lonardo, Sara (CMS/OC) <[sara.lonardo@cms.hhs.gov](mailto:sara.lonardo@cms.hhs.gov)>; Bradley, Tasha (CMS/OC) <[Tasha.Bradley1@cms.hhs.gov](mailto:Tasha.Bradley1@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>  
**Subject:** [WARNING: UNSCANNABLE EXTRACTION FAILED]RE: CLEAN VERSION for WH: CMS PHE FAQs

Hi Team CMS!

Thanks for your patience. Here is what we agreed to with EOP – kept track changes in to see. Thanks so much, Kim

**From:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>  
**Sent:** Monday, April 24, 2023 11:12 AM  
**To:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>; Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>  
**Cc:** Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Aldana, Karen (CMS/OC) <[Karen.Aldana@cms.hhs.gov](mailto:Karen.Aldana@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>; Lonardo, Sara (CMS/OC) <[sara.lonardo@cms.hhs.gov](mailto:sara.lonardo@cms.hhs.gov)>; Bradley, Tasha (CMS/OC) <[Tasha.Bradley1@cms.hhs.gov](mailto:Tasha.Bradley1@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>  
**Subject:** RE: CLEAN VERSION for WH: CMS PHE FAQs

Also, I wanted to flag that I was asked to mention we have a call where we will have more than 3000+ participants on Tuesday. If we can get this ready and posted ahead of that call, it would be beneficial to mention for these participants.

Thank you,

Kindly,

Rachel A. Wagner, MS

Deputy Director  
Media Relations Group (MRG) | Office of Communications (OC)  
Centers for Medicare & Medicaid Services (CMS)  
☎ (b)(6) (mobile)  
[rachel.wagner@cms.hhs.gov](mailto:rachel.wagner@cms.hhs.gov)

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**From:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>  
**Sent:** Monday, April 24, 2023 9:36 AM  
**To:** Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>; Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>  
**Cc:** Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Aldana, Karen (CMS/OC) <[Karen.Aldana@cms.hhs.gov](mailto:Karen.Aldana@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>; Lonardo, Sara (CMS/OC) <[sara.lonardo@cms.hhs.gov](mailto:sara.lonardo@cms.hhs.gov)>; Bradley, Tasha (CMS/OC) <[Tasha.Bradley1@cms.hhs.gov](mailto:Tasha.Bradley1@cms.hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>  
**Subject:** [WARNING: UNSCANNABLE EXTRACTION FAILED]RE: CLEAN VERSION for WH: CMS PHE FAQs

And + Stacy. We will take a look. Thank you!

**From:** Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>  
**Sent:** Monday, April 24, 2023 9:33 AM  
**To:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>; Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>  
**Cc:** Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Aldana, Karen (CMS/OC) <[Karen.Aldana@cms.hhs.gov](mailto:Karen.Aldana@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>; Lonardo, Sara (CMS/OC) <[sara.lonardo@cms.hhs.gov](mailto:sara.lonardo@cms.hhs.gov)>; Bradley, Tasha (CMS/OC) <[Tasha.Bradley1@cms.hhs.gov](mailto:Tasha.Bradley1@cms.hhs.gov)>  
**Subject:** RE: CLEAN VERSION for WH: CMS PHE FAQs

Plus @Zuniga, Ilse (HHS/ASPA)

**From:** Wagner, Rachel (CMS/OC) <[Rachel.Wagner@cms.hhs.gov](mailto:Rachel.Wagner@cms.hhs.gov)>  
**Sent:** Monday, April 24, 2023 9:29 AM  
**To:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>; Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>  
**Cc:** Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Aldana, Karen (CMS/OC) <[Karen.Aldana@cms.hhs.gov](mailto:Karen.Aldana@cms.hhs.gov)>; Howden, Catherine (CMS/OC) <[Catherine.Howden@cms.hhs.gov](mailto:Catherine.Howden@cms.hhs.gov)>; Lonardo, Sara (CMS/OC) <[sara.lonardo@cms.hhs.gov](mailto:sara.lonardo@cms.hhs.gov)>; Bradley, Tasha (CMS/OC) <[Tasha.Bradley1@cms.hhs.gov](mailto:Tasha.Bradley1@cms.hhs.gov)>  
**Subject:** [WARNING: UNSCANNABLE EXTRACTION FAILED]FW: CLEAN VERSION for WH: CMS PHE FAQs

Good morning Kimberly,

Bruce asked that I send back the edits when they were made and route them through to you.

We have enclosed the clean and tracked changes versions.

Please let us know if anything else is needed, or they can possibly be considered final.

Thank you,

Kindly,

Rachel A. Wagner, MS

Deputy Director  
Media Relations Group (MRG) | Office of Communications (OC)  
Centers for Medicare & Medicaid Services (CMS)  
☎ (b)(6) (mobile)  
[rachel.wagner@cms.hhs.gov](mailto:rachel.wagner@cms.hhs.gov)

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**From:** Seshasai, Karuna EOP/WHO (b)(6)

**Sent:** Friday, April 21, 2023 7:00:06 PM

**To:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>

**Cc:** Cha, Stephen (HHS/IOS) <[Stephen.Cha@hhs.gov](mailto:Stephen.Cha@hhs.gov)>; Pryor, Rachel (HHS/OS/IOS) <[Rachel.Pryor@hhs.gov](mailto:Rachel.Pryor@hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Arguello, Andres (OS/IOS) <[Andres.Arguello@hhs.gov](mailto:Andres.Arguello@hhs.gov)>; Satchell, Samantha (OS/IOS/) <[Samantha.Satchell@hhs.gov](mailto:Samantha.Satchell@hhs.gov)>; Moore, Jonathan (OS/IOS/) <[Jonathan.Moore@hhs.gov](mailto:Jonathan.Moore@hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>; Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>; Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>; Salcido, Dori A. EOP/WHO (b)(6)

**Subject:** RE: Please review: CMS PHE FAQs

Hi all,

Please see attached for comments from EOP. The attached redlines and comments are feedback for you to consider (for clarity, consistency, etc.), but we'd like to affirmatively see responses on at least the highlighted comments before clearing this. And understand the need to turn anything around quickly given the Wed hearing.

Happy to discuss if helpful. Thanks again, and hope everyone has a good weekend!

Karuna

**From:** Miller - Tolbert, Kimberly (OS/IOS) <[Kimberly.Miller-tolbert@hhs.gov](mailto:Kimberly.Miller-tolbert@hhs.gov)>

**Sent:** Wednesday, April 19, 2023 1:27 PM

**To:** Seshasai, Karuna EOP/WHO (b)(6)

**Cc:** Cha, Stephen (HHS/IOS) <[Stephen.Cha@hhs.gov](mailto:Stephen.Cha@hhs.gov)>; Pryor, Rachel (HHS/OS/IOS) <[Rachel.Pryor@hhs.gov](mailto:Rachel.Pryor@hhs.gov)>; Sanders, Stacy (HHS/IOS) <[Stacy.Sanders@hhs.gov](mailto:Stacy.Sanders@hhs.gov)>; Arguello, Andres (OS/IOS) <[Andres.Arguello@hhs.gov](mailto:Andres.Arguello@hhs.gov)>; Satchell, Samantha (OS/IOS/) <[Samantha.Satchell@hhs.gov](mailto:Samantha.Satchell@hhs.gov)>; Moore, Jonathan (OS/IOS/) <[Jonathan.Moore@hhs.gov](mailto:Jonathan.Moore@hhs.gov)>; Zuniga, Ilse (HHS/ASPA) <[Ilse.Zuniga@hhs.gov](mailto:Ilse.Zuniga@hhs.gov)>; Ciccone, Caroline (HHS/ASPA) <[Caroline.Ciccone@hhs.gov](mailto:Caroline.Ciccone@hhs.gov)>; Alexander, Bruce (CMS/OC) <[Bruce.Alexander@cms.hhs.gov](mailto:Bruce.Alexander@cms.hhs.gov)>; Harris, Will (CMS/OA) <[William.Harris@cms.hhs.gov](mailto:William.Harris@cms.hhs.gov)>

**Subject:** Please review: CMS PHE FAQs

Hi Karuna,

Attached please find a set of CMS PHE FAQs. CMS wants to publish these ahead of Administrator Brooks-LaSure's briefing next Wednesday, so we are hoping you all could review by this Friday EOD, which would give them time to clean up post-edits and get the document out with a little time to spare ahead of next Wednesday morning.

Please let us know if you have questions – Bruce and Will are cc'd too.

Thank you!

Kim

Message

**From:** Yao, Kristiana (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 4/26/2023 12:25:07 PM  
**To:** Sanders, Stacy (HHS/IOS); (b)(6)  
(b)(6); Collins, Derek O.  
EOP/WHO; (b)(6); Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
Gerwin, Mikaela D.; (b)(6); Clemencia, LaTanya (HHS/OCR)  
(b)(6)  
(b)(6); Smith-Goodwin, Serena  
(HHS/IOS) (CTR); (b)(6)  
(b)(6); Raymond, Jonathan  
(CMS/OA); (b)(6)  
(b)(6); Harris, Will (CMS/OA)  
(b)(6)  
(b)(6)  
**Subject:** RE: RE: Nursing homes

Hi Stacy – Will, Erin and I can make that work. Thanks!

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 26, 2023 7:20 AM  
**To:** Collins, Derek O. EOP/WHO; (b)(6); Yao, Kristiana (CMS/OA)  
<Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6); Clemencia, LaTanya (HHS/OCR) <LaTanya.Clemencia@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Subject:** Re: Nursing homes

Circling back. Christen landed this at 3:00 PM for 15 min. That works for me. CMS folks, give a shout if that's problematic.

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**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, April 26, 2023 5:33:26 AM  
**To:** Collins, Derek O. EOP/WHO; (b)(6); Yao, Kristiana (CMS/OA)  
<Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6); Clemencia, LaTanya (HHS/IOS) <LaTanya.Clemencia@hhs.gov>; Smith-Goodwin, Serena (HHS/IOS) (CTR) <Serena.Smith-Goodwin@hhs.gov>; Raymond, Jonathan (CMS/OA) <Jonathan.Raymond@cms.hhs.gov>  
**Subject:** Re: Nursing homes

Thanks, Derek. Adding schedulers from the HHS and CMS side to help land this today.

LaTanya, Serena, Jonathan, see below. Erin, Kristiana, and I need to be on this call from HHS/CMS. Thanks much.

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**From:** Collins, Derek O. EOP/WHO; (b)(6)  
**Sent:** Tuesday, April 25, 2023 7:30:33 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. (b)(6)  
(b)(6)

**Subject:** RE: Nursing homes

+ Mikaela for Christen

Good Evening All – Below, I've listed some times that can work for Bharat tomorrow:

- 9:30 – 10 a.m.
- 11 a.m. – 12 p.m.
- 12:30 – 1 p.m.
- 1:30 – 2 p.m.
- 3 – 4 p.m.
- 5 – 5:30 p.m.

Best,

Derek

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Tuesday, April 25, 2023 6:49 PM

**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ramamurti, Bharat R. EOP/WHO <(b)(6)>; Pierce-Wrobel, Clare A. EOP/WHO <(b)(6)>; Collins, Derek O. EOP/WHO <(b)(6)>; Young, Christen Linke L. EOP/WHO <(b)(6)>

**Subject:** Re: Nursing homes

Sure thing. Can you send times that work for EOP? I can coordinate from there on HHS/CMS end.

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**From:** Young, Christen Linke L. EOP/WHO <(b)(6)>

**Sent:** Tuesday, April 25, 2023 6:35:23 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ramamurti, Bharat R. EOP/WHO <(b)(6)>; Pierce-Wrobel, Clare A. <(b)(6)>; Collins, Derek O. EOP/WHO <(b)(6)>

**Subject:** Nursing homes

Can Bharat and I debrief on some of our conversations with a small group of folks sometime tomorrow?

Message

---

**From:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Sent:** 3/14/2023 9:20:02 PM  
**To:** Hebert, Krista (CMS/CMCS) (b)(6)  
**CC:** Pryor, Rachel (HHS/OS/IOS) (b)(6); Tsai, Daniel (CMS/CMCS) (b)(6); Briskin, Perrie (CMS/CMCS) (b)(6); Rashid, Mehreen (CMS/CMCS) (b)(6)  
**Subject:** RE: RE: Timing of NJ 1115 Demo Release

Ok, thanks for the update.

**From:** Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>  
**Sent:** Tuesday, March 14, 2023 5:13 PM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Cc:** Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Rashid, Mehreen (CMS/CMCS) <mehreen.rashid@cms.hhs.gov>  
**Subject:** Timing of NJ 1115 Demo Release

Hi Jessica,

I wanted to follow-up regarding the timing of the NJ 1115 Demo release. Unfortunately, after a series of discussions with NJ this week, we are still actively in negotiations around CE and therefore do not think this will release by 3/24 (i.e., the nutrition conference date).

We will continue to keep you posted on the timing and details of this release, otherwise let us know if you have any questions.

Best,  
Krista

**Krista (Vrabel) Hebert**

Special Policy Assistant, Office of the Center Director  
Center for Medicaid & CHIP Services (CMCS)

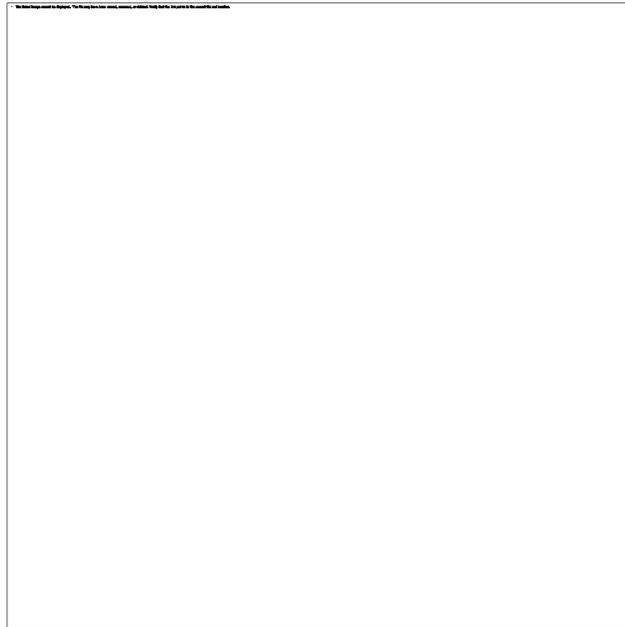
Cell: (b)(6)

Message

---

**From:** White House Office of Public Engagement (b)(6)  
**Sent:** 3/15/2023 6:15:16 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
**Subject:** Reminder: Today's White House Health Community Engagement Call at 2:30pm ET

Reminder: Today's White House Health Community Engagement Call at 2:30pm ET



**Health Community Updates**  
**March 15, 2023**

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As a reminder, our next White House Health Community Call is **TODAY, Wednesday, March 15 at 2:30pm ET**. [You can RSVP here](#). On this call, we will be sharing highlights on the President's FY 2024 budget.

Please note that this briefing is **closed to press**. We hope that you can join us and thank you for sharing this invitation with others who might be interested.

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Message

**From:** Gerwin, Mikaela D. EOP/WHO (b)(6)  
**Sent:** 3/16/2023 5:54:39 PM  
**To:** Harris, Monica (CMS/CMCS) (b)(6); Schubel, Jessica L. EOP/WHO (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS) (b)(6); Costello, Anne Marie (CMS/CMCS) (b)(6); Briskin, Perrie (CMS/CMCS) (b)(6); Bonelli, Anna (CMS/CMCS) (b)(6)  
**Subject:** RE: RE: Agenda/Materials for EOP Unwinding Meeting - 4pm today

Thank you, Monica and I will attach to the invite.

**From:** Harris, Monica (CMS/CMCS) <Monica.Harris@cms.hhs.gov>  
**Sent:** Thursday, March 16, 2023 1:50 PM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Cc:** Gerwin, Mikaela D. EOP/WHO (b)(6); Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Bonelli, Anna (CMS/CMCS) <Anna.Bonelli@cms.hhs.gov>; Harris, Monica (CMS/CMCS) <Monica.Harris@cms.hhs.gov>  
**Subject:** Agenda/Materials for EOP Unwinding Meeting - 4pm today

Hello Jessica-

Attached is the slide deck for today's 4pm meeting. The agenda includes:

(b)(5)

Warm regards-

*Monica*

Monica Harris  
Center for Medicaid & CHIP Services  
Office of the Center Director  
(b)(6) (cell)  
410-786-3335 (desk)  
[Monica.Harris@cms.hhs.gov](mailto:Monica.Harris@cms.hhs.gov)

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**From:** Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>  
**Sent:** Thursday, March 16, 2023 1:12 PM

**To:** Bonelli, Anna (CMS/CMCS) <[Anna.Bonelli@cms.hhs.gov](mailto:Anna.Bonelli@cms.hhs.gov)>; Pryor, Rachel (HHS/OS/IOS) <[Rachel.Pryor@hhs.gov](mailto:Rachel.Pryor@hhs.gov)>  
**Cc:** Tsai, Daniel (CMS/CMCS) <[Daniel.Tsai@cms.hhs.gov](mailto:Daniel.Tsai@cms.hhs.gov)>; Costello, Anne Marie (CMS/CMCS) <[AnneMarie.Costello@cms.hhs.gov](mailto:AnneMarie.Costello@cms.hhs.gov)>; Briskin, Perrie (CMS/CMCS) <[Perrie.Briskin@cms.hhs.gov](mailto:Perrie.Briskin@cms.hhs.gov)>; Harris, Monica (CMS/CMCS) <[Monica.Harris@cms.hhs.gov](mailto:Monica.Harris@cms.hhs.gov)>; Teal, Lela (CMS/CMCS) <[Lela.Teal@cms.hhs.gov](mailto:Lela.Teal@cms.hhs.gov)>; Stephens, Jessica (CMS/CMCS) <[Jessica.Stephens@cms.hhs.gov](mailto:Jessica.Stephens@cms.hhs.gov)>  
**Subject:** RE: Agenda/Materials for tomorrow's EOP Unwinding Meeting

These are good to us. Thank you!

Message

**From:** Keith, Katie M. EOP/WHO (b)(6)  
**Sent:** 3/16/2023 8:11:20 PM  
**To:** Katch (she/her), Hannah (CMS/OA) (b)(6); Schubel, Jessica L. EOP/WHO (b)(6)  
**CC:** Wulff, Kacey (OS/IOS/) (b)(6); -Katharine.W]; Pryor, Rachel (HHS/OS/IOS) (b)(6); Tsai, Daniel (CMS/CMCS) (b)(6); Briskin, Perrie (CMS/CMCS) (b)(6); Volin, Lina L. EOP/WHO (b)(6); Mohr, Morgan K. EOP/WHO (b)(6)  
**Subject:** RE: RE: CA reproductive health 1115 update

Thanks so much, Hannah – and adding a few GPC colleagues for awareness!

**From:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Sent:** Thursday, March 16, 2023 4:05 PM  
**To:** Keith, Katie M. EOP/WHO (b)(6); Schubel, Jessica L. EOP/WHO (b)(6)  
**Cc:** Wulff, Kacey (OS/IOS/) <Kacey.Wulff@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Subject:** CA reproductive health 1115 update

Hi all,

As you may have seen, California posted a new draft 1115 application for state public comment today:  
<https://www.dhcs.ca.gov/provgovpart/Documents/CalRHAD-Draft-Application-for-Public-Comment.pdf>

As noted in the draft, CA is requesting expenditure authority to provide grants to reproductive health providers for enhancing capacity and access to sexual and reproductive health services “for the benefit of individuals enrolled in Medi-Cal and other individuals who currently face barriers to access.” To be eligible for the grants, providers must meet all of the following criteria:

- o Are located in California and licensed under applicable California law;
- o Provide a broad spectrum of sexual and reproductive health care services;
- o Serve a minimum volume of individuals enrolled in Medi-Cal; and
- o Accept patients regardless of ability to pay.

The state also proposes to prioritize grant awards to applying providers located in areas with documented reproductive health provider shortages and access challenges, including rural geographies or medically underserved areas, among others.

Let us know if you have any questions.

Hannah

Message

**From:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Sent:** 3/16/2023 9:22:18 PM  
**To:** Briskin, Perrie (CMS/CMCS) (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS) (b)(6); Pryor, Rachel (HHS/OS/IOS) (b)(6); Costello, Anne Marie (CMS/CMCS) (b)(6); Katch (she/her), Hannah (CMS/OA) (b)(6); Arguello, Andres (OS/IOS) (b)(6); Hebert, Krista (CMS/CMCS) (b)(6); Deboy, Alissa (CMS/CMCS) (b)(6); Harris, Melissa (CMS/CMCS) (b)(6); Sumeracki, Jodie (CMS/CMCS) (b)(6); Janu, Shanna (CMS/CMCS) (b)(6); Dorsey, Jennifer (CMS/CMCS) (b)(6)  
**Subject:** RE: RE: FYI - CMCS-ACL Statement on HCBS Settings Rule - Release Tomorrow Mar 17

Looks good, thanks!

**From:** Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Sent:** Thursday, March 16, 2023 12:41 PM  
**To:** Schubel, Jessica L. EOP/WHO (b)(6)  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Deboy, Alissa (CMS/CMCS) <alissa.deboy1@cms.hhs.gov>; Harris, Melissa (CMS/CMCS) <Melissa.Harris@cms.hhs.gov>; Sumeracki, Jodie (CMS/CMCS) <Jodie.Sumeracki@cms.hhs.gov>; Janu, Shanna (CMS/CMCS) <Shanna.Janu@cms.hhs.gov>; Dorsey, Jennifer (CMS/CMCS) <jennifer.dorsey@cms.hhs.gov>  
**Subject:** FYI - CMCS-ACL Statement on HCBS Settings Rule - Release Tomorrow Mar 17

Hi Jessica,

As we discussed last week, for your awareness, attached is the CMCS-ACL statement on the end of the transition period for implementation of the HCBS Settings rule.

This will go out tomorrow, Friday, afternoon, Mar 17, on CMCS and ACL listservs to mark the date. This has been reviewed and cleared by OGC.

Please let us know if you have any questions.

Thank you.

Best,  
Perrie

**Perrie Briskin**

Policy Advisor, Office of the Center Director  
Center for Medicaid and CHIP Services (CMCS)

Cell: (b)(6)

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Message

**From:** Yao, Kristiana (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 5/1/2023 3:36:52 PM  
**To:** Brown, Rachel A. EOP/WHO (b)(6); Sanders, Stacy (HHS/IOS)  
(b)(6)  
(b)(6); Young, Christen Linke  
L. EOP/WHO (b)(6); Ramamurti, Bharat R. EOP/WHO (b)(6)  
Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Forrest, Emily B. EOP/WHO  
(b)(6); Garden-Monheit, Hannah R. EOP/WHO (b)(6)  
(b)(6); Schubel, Jessica L. EOP/WHO (b)(6)  
**CC:** Sherry, Tisamarie (HHS/ASPE) (b)(6)  
(b)(6); Haffajee, Rebecca  
(HHS/ASPE) (b)(6)  
(b)(6); Lynch-Smith, Miranda  
(OS/ASPE) (b)(6)  
(b)(6); Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6); Harris, Will (CMS/OA)  
(b)(6)  
(b)(6); Moore, Jonathan  
(OS/IOS/) (b)(6)  
(b)(6)  
**Subject:** Re: Re: ASPE Direct Care Worker Brief/Follow-Up re: Nursing Homes

Will is OOO and I am away on official travel, so it works out to focus on the ASPE paper - please let us know if we can be helpful with anything.

Best,  
Kristiana

**From:** Brown, Rachel A. EOP/WHO (b)(6)  
**Sent:** Monday, May 1, 2023 7:30 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Young, Christen Linke L. EOP/WHO  
(b)(6); Ramamurti, Bharat R. EOP/WHO (b)(6)  
Pierce-Wrobel, Clare A. EOP/WHO <(b)(6)>; Forrest, Emily B. EOP/WHO  
(b)(6); Garden-Monheit, Hannah R. EOP/WHO (b)(6)  
(b)(6); Schubel, Jessica L. EOP/WHO <(b)(6)>  
**Cc:** Sherry, Tisamarie (HHS/ASPE) <Tisamarie.Sherry@hhs.gov>; Haffajee, Rebecca (HHS/ASPE)  
<Rebecca.Haffajee@hhs.gov>; Lynch-Smith, Miranda (OS/ASPE) <Miranda.LynchSmith@hhs.gov>; Richardson  
(she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA)  
<William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Moore, Jonathan  
(OS/IOS/) <Jonathan.Moore@hhs.gov>  
**Subject:** RE: ASPE Direct Care Worker Brief/Follow-Up re: Nursing Homes

Thanks Stacy! We're reviewing the ASPE paper and will send along the list of data interests shortly.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Monday, May 1, 2023 11:03 AM  
**To:** Young, Christen Linke L. EOP/WHO <(b)(6)>; Ramamurti, Bharat R. EOP/WHO  
(b)(6); Pierce-Wrobel, Clare A. EOP/WHO (b)(6)

Forrest, Emily B. EOP/WHO <(b)(6)> Garden-Monheit, Hannah R. EOP/WHO  
(b)(6); Brown, Rachel A. EOP/WHO <(b)(6)> Schubel,  
Jessica L. EOP/WHO <(b)(6)>

**Cc:** Sherry, Tisamarie (HHS/ASPE) <Tisamarie.Sherry@hhs.gov>; Haffajee, Rebecca (HHS/ASPE) <Rebecca.Haffajee@hhs.gov>; Lynch-Smith, Miranda (OS/ASPE) <Miranda.LynchSmith@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Moore, Jonathan (OS/IOS) <Jonathan.Moore@hhs.gov>

**Subject:** RE: ASPE Direct Care Worker Brief/Follow-Up re: Nursing Homes

Hi, all, flagging—I am in a leadership training all day tomorrow and will miss our check-in.

Jonathan (copied here) will attend for HHS.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

---

**From:** Sanders, Stacy (HHS/IOS)

**Sent:** Saturday, April 29, 2023 10:46 AM

**To:** (b)(6) Ramamurti, Bharat R. EOP/WHO

(b)(6); Pierce-Wrobel, Clare A. (b)(6)

Forrest, Emily (b)(6); Garden-Monheit, Hannah R. EOP/WHO (b)(6)

(b)(6); Brown, Rachel A. EOP/WHO (b)(6)

(b)(6)

**Cc:** Sherry, Tisamarie (HHS/ASPE) <Tisamarie.Sherry@hhs.gov>; Haffajee, Rebecca (HHS/ASPE) <Rebecca.Haffajee@hhs.gov>; Lynch-Smith, Miranda (OS/ASPE) <Miranda.LynchSmith@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <william.harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

**Subject:** ASPE Direct Care Worker Brief/Follow-Up re: Nursing Homes

Hi, all,

Thanks for connecting earlier this week on nursing homes. As promised, I am passing along ASPE's forthcoming paper on direct care worker wages. We anticipate releasing this brief alongside the proposed minimum staffing standards NPRM. Please let us know if you have any flags related to the content or thoughts on this strategy.

Also, please send along the list of additional data interests/needs we discussed. The sooner we have them—the better! In the meantime, we will prepare a draft outline of a fact sheet to accompany the NPRM that incorporates the arguments and messages discussed. CMS is plugging away on the rule and we'll keep you posted on timing.

<< File: wages-dcw-lower-ib\_4-28-2023.pdf >>

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

Message

**From:** Tesfaye, Eden (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 5/4/2023 5:35:27 PM  
**To:** Murray, Tara EOP/WHO; (b)(6)  
**CC:** Neal, Phaedra (CMS/OA); (b)(6)  
(b)(6); Hall, Hana E.  
EOP/WHO; (b)(6); Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Can't do 5pm but could do right now if you're free. Alternatively, I can speak at 6pm if that's not too late for you.

**From:** Murray, Tara EOP/WHO; (b)(6)  
**Sent:** Thursday, May 4, 2023 1:34 PM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Cc:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Hall, Hana E. EOP/WHO; (b)(6)  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

4:30pm does not but how about 5pm? I've also reached out to Portia.

On May 4, 2023, at 1:30 PM, Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov> wrote:

Hi Tara – I can speak at 4:30 pm if that works for your calendar.

**From:** Murray, Tara EOP/WHO; (b)(6)  
**Sent:** Thursday, May 4, 2023 1:25 PM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Cc:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Hall, Hana E. EOP/WHO  
(b)(6); Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Re: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Yes we should meet before next Thursday.

Though Eden we should connect because (b)(5)  
(b)(5) I want to make sure we have full participation from the orgs if we're going to convene this meeting.

On May 4, 2023, at 10:51 AM, Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov> wrote:

Hi Hana,

Providing the Administrator's availability:

Monday 5/8: 2-2:30pm  
Tuesday 5/9: 3-3:30pm  
Wednesday 5/10: 10-10:30am, 3-3:30pm  
Monday 5/15: 1:30-2:30pm, 3:30-5pm

Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)

<image001.png>

**From:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>  
**Sent:** Thursday, May 4, 2023 9:05 AM  
**To:** Hall, Hana E. EOP/WHO (b)(6); Murray, Tara EOP/WHO (b)(6); Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks, Hana. We appreciate you circling back around with alternative times so quickly. My understanding is that the Mayor wants to meet with the Administrator before next Thursday? Tara should chime in and correct me if I'm wrong. Does he have any availability for Friday? If not we will work to accommodate one of the times you listed below. Phaedra, can you let us know if the Administrator's calendar can accommodate the times Hana shared for Monday and Tuesday of next week?

Thanks again,  
Eden

**From:** Hall, Hana E. EOP/WHO (b)(6)  
**Sent:** Wednesday, May 3, 2023 10:22 PM  
**To:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>; Murray, Tara EOP/WHO (b)(6); Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden and Phaedra,

Thank you for your flexibility as Mayor Benjamin's schedule shifted today! Please find his availability below to reschedule their meeting.

Monday 5/8: 2-2:30pm  
Tuesday 5/9: 3-3:30pm  
Wednesday 5/10: 10-10:30am, 3-3:30pm  
Monday 5/15: 1:30-2:30pm, 3:30-5pm

I am happy to provide additional windows following May 15.

All my best,  
Hana

**From:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>  
**Sent:** Wednesday, May 3, 2023 11:14 AM  
**To:** Murray, Tara EOP/WHO <(b)(6)>; Hall, Hana E. EOP/WHO <(b)(6)>; Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks for the update, Tara.

**From:** Murray, Tara EOP/WHO <(b)(6)>  
**Sent:** Wednesday, May 3, 2023 11:09 AM  
**To:** Hall, Hana E. EOP/WHO <(b)(6)>; Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>; Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden and Phaedra,

Mayor Benjamin is now <(b)(5)> and will need to reschedule the meeting with the Administrator. Hana will be in touch to find another good time soon.

Thank you,  
Tara

**From:** Hall, Hana E. EOP/WHO <(b)(6)>  
**Sent:** Monday, May 1, 2023 2:40 PM  
**To:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>; Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>; Murray, Tara EOP/WHO <(b)(6)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thank you! I have sent you all a calendar invitation with the Zoom link. If possible, would you please also share some background for this meeting along with items for discussion/an agenda? We appreciate it!

All my best,  
Hana

**From:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>  
**Sent:** Monday, May 1, 2023 2:06 PM  
**To:** Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>; Hall, Hana E. EOP/WHO <(b)(6)>; Murray, Tara EOP/WHO <(b)(6)>  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thank you, Phaedra and Hana. Hana, please also send the invite to me at [eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)

Many thanks all

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>

**Sent:** Monday, May 1, 2023 12:09 PM

**To:** Hall, Hana E. EOP/WHO (b)(6); Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Hanna,

A virtual meeting is fine. Please send the invite to:

(b)(6)  
[CMSAdministrator@cms.hhs.gov](mailto:CMSAdministrator@cms.hhs.gov)

Thanks.

Phaedra Neal  
Executive Assistant to Administrator Brooks-LaSure  
Center for Medicare and Medicaid Services  
[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)  
(office) 202-690-6329  
(cell) (b)(6)

<image001.png>

**From:** Hall, Hana E. EOP/WHO (b)(6)  
**Sent:** Monday, May 1, 2023 10:58 AM  
**To:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6)  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Phaedra,

Will this be a virtual meeting? If so, 3-3:30pm on Wednesday, May 3 works for Mayor Benjamin.

Thank you!  
Hana

**From:** Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>  
**Sent:** Monday, May 1, 2023 10:44 AM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Murray, Tara EOP/WHO (b)(6)  
**Cc:** Hall, Hana E. EOP/WHO (b)(6)  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Good morning,

Providing the Administrator's availability for a 30-minute meeting:

May 1: 2:00-3:00, 4:30-5:00  
May 2: 5:30-6:00

May 3: 1:00-2:00, 3:00-4:00, 5:00-5:30

May 4: 1:00-1:30, 4:00-5:00

May 5: 3:00-3:30

Thanks.

Phaedra Neal

Executive Assistant to Administrator Brooks-LaSure

Center for Medicare and Medicaid Services

[phaedra.neal@cms.hhs.gov](mailto:phaedra.neal@cms.hhs.gov)

(office) 202-690-6329

(cell) (b)(6)

<image001.png>

**From:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>

**Sent:** Monday, May 1, 2023 10:33 AM

**To:** Murray, Tara EOP/WHO (b)(6); Neal, Phaedra (CMS/OA) <[Phaedra.Neal@cms.hhs.gov](mailto:Phaedra.Neal@cms.hhs.gov)>

**Cc:** Hall, Hana E. EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Will do, Tara. Does 11am work for you? And actually adding @Neal, Phaedra (CMS/OA).

**From:** Murray, Tara EOP/WHO (b)(6)

**Sent:** Monday, May 1, 2023 10:31 AM

**To:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>

**Cc:** Hall, Hana E. EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Please give me a call Eden. Thanks!

**From:** Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>

**Sent:** Monday, May 1, 2023 10:22 AM

**To:** Murray, Tara EOP/WHO (b)(6)

**Cc:** Hall, Hana E. EOP/WHO (b)(6)

**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Thanks Tara. Adding @Neal, Phaedra (CMS/OA), who can assist with scheduling for the Administrator's calendar. Phaedra – can you provide ACBL's availability this week for a 1-on-1 with the White House Office of Public Engagement Director Mayor Steve Benjamin? Please note that this 1-on-1 must occur this week.

Regarding your question of including (b)(5)

(b)(5)

(b)(5)

I'll be in touch later today with the follow-up email with the requested materials/talkers that CRO leadership requested during last week's meeting.

Thanks again,  
Eden

**From:** Murray, Tara EOP/WHO (b)(6)  
**Sent:** Monday, May 1, 2023 9:51 AM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Cc:** Hall, Hana E. EOP/WHO (b)(6)  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Eden,

One question I have is whether we need to (b)(5)

(b)(5)

(b)(5)

I think we'll need to aim for next week for the larger meeting.

I am looping in Hana Hall, Mayor Benjamin's Special Assistant, to help identify a time for the Administrator to speak with him ahead of the larger convening.

Thanks,  
Tara

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Monday, May 1, 2023 9:31 AM  
**To:** Murray, Tara EOP/WHO (b)(6)  
**Subject:** RE: Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Hi Tara –

Happy Monday. I hope you had a wonderful weekend. I am following up on the note below to find time with the Administrator and Mayor Benjamin. It would be great if this meeting could get scheduled for some time this week or early next week.

Additionally, I am working on a follow-up email to CRO meeting participants who participated in the meeting last week. You should get that in your inbox sometime later today.

Many thanks,  
Eden

**From:** Tesfaye, Eden (CMS/OA)  
**Sent:** Thursday, April 27, 2023 4:29 PM  
**To:** Murray, Tara EOP/WHO (b)(6)  
**Subject:** Next Steps/1-on-1 with Mayor Benjamin and Administrator Brooks LaSure

Tara –

Thanks a million for organizing today's call. We look forward to working with OPE and the civil rights orgs on this important issue. That said, following up on

Mayor Benjamin's request for him and ACBL having a 1-on-1. Let us know if this is something the Mayor would like to have next week.

Thanks again for your time and help!

Eden

Eden Tesfaye  
External Affairs  
Office of the Administrator  
Centers for Medicare & Medicaid

(b)(6)

Message

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**From:** Murray, Tara EOP/WHO (b)(6)  
**Sent:** 5/5/2023 2:19:31 AM  
**To:** Tesfaye, Eden (CMS/OA) (b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA) (b)(6) (b)(6)  
(b)(6) Plat, Jana K. EOP/WHO  
**Subject:** RE: RE: insurer contact info

Thank you!

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Thursday, May 4, 2023 6:58 PM  
**To:** Murray, Tara EOP/WHO (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: insurer contact info

Language we used last go around:

Dear XX,

The White House Office of Public Engagement is pleased to invite you to a meeting of health plan CEOs to discuss Medicare, Medicaid and Marketplace priorities and the unwinding of the COVID-19 public health emergency. This meeting is an opportunity to share your priorities and hear from White House and CMS leadership, including the Office of Public Engagement Director, Mayor Steve Benjamin, White House Domestic Policy Advisor Susan Rice, and CMS Administrator Chiquita Brooks LaSure, about the health policy landscape in 2023.

This small-group meeting will be held in person, with an option to attend virtually, in person participation is preferred. This invite is non-transferable. If you would like to suggest a surrogate from your leadership team participates in lieu of you please reach out to us to discuss an alternative representative for your company.

We look forward to seeing you.

**Additional details:**

Please RSVP to NAME at email address by COB on Tuesday, May 10<sup>th</sup>.

**Location:** White House

**Date:**

**Time:**

*Please note: Once you provide your RSVP arrival instructions will be shared.*

**From:** Murray, Tara EOP/WHO (b)(6)  
**Sent:** Thursday, May 4, 2023 6:22 PM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** Re: insurer contact info

Are you able to send draft invite language for the healthcare insurers/associations? I want to make sure we're framing properly. Thank you!

On May 4, 2023, at 5:20 PM, Tesfaye, Eden (CMS/OA) <[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)> wrote:

Eden Tesfaye  
External Affairs  
Office of the Administrator  
Centers for Medicare & Medicaid

(b)(6)

<InsurersContactList\_5.19.23.xlsx>

Message

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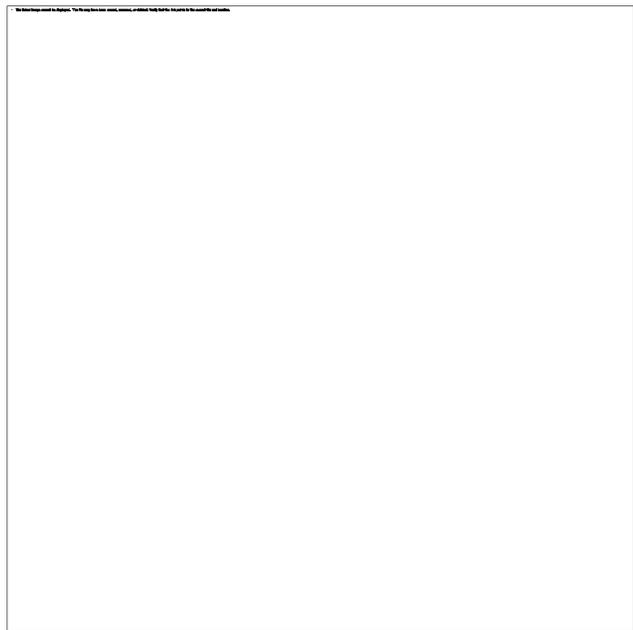
**From:** White House Office of Public Engagement (b)(6)

**Sent:** 2/10/2023 3:45:30 PM

**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)

**Subject:** Briefing: HHS Public Health Emergency Transition

Briefing: HHS Public Health Emergency Transition



## Health Community Updates

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**The Department of Health and Human Services** Office of Intergovernmental and External Affairs will host a call on **Monday, February 13 at 3:00 PM ET** to discuss the end of the COVID-19 Public Health Emergency (PHE).

Secretary Becerra will renew the COVID-19 Public Health Emergency (PHE) for 90 days. Based on current trends regarding COVID-19, HHS is planning for this to be the final renewal and for the COVID-19 PHE to end on May 11, 2023. To help you and your communities in your preparations for the end of the COVID-19 PHE, **please see the fact sheet** that we have made available that includes information on what will and will not be impacted by the end of the COVID-19 PHE.

**Date:** Monday, February 13

**Time: 3:00 PM ET**

[Click Here to Register for This Virtual Meeting](#)

Please feel free to share this invitation widely with your network.

**STAY IN THE KNOW**

Share and amplify our community updates by encouraging your networks to sign up to receive this newsletter using the following link.

<http://eepurl.com/hldkdf>

[PRIVACY POLICY](#) | [UNSUBSCRIBE](#)

Message

**From:** Harris, Will (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 1/18/2023 11:14:06 PM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6)  
(b)(6) Blum, Jonathan (CMS/OA)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA); (b)(6)  
(b)(6)  
**CC:** Ellis (she/her), Kyla (CMS/OA); (b)(6)  
(b)(6) OToole, Meghan (CMS/OA)  
(b)(6) Katch (she/her),  
Hannah (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Just in case you don't have these from the calendar invite - slides + final agenda

I will check this out. And happy to read out for anyone – likely tomorrow morning if that's OK

**From:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Sent:** Wednesday, January 18, 2023 6:06 PM  
**To:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Cc:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** FW: Just in case you don't have these from the calendar invite - slides + final agenda

Slides that we used today—Will, can you update when you the chance?

**Chiquita Brooks-LaSure** (she/her/hers)  
CMS Administrator



**Confidentiality and Restricted Disclosure Notice:** *This e-mail is intended only for the use of the named addressee(s) and may contain information that is confidential, privileged or regulated under federal and/or state law, including The Privacy Act and HIPAA. If you are not the intended recipient, you are hereby notified that any dissemination, distribution or copying of this e-mail is strictly prohibited. If you have received this e-mail in error, please notify the sender immediately by replying to the e-mail and destroy all copies of the original message. If you are the intended recipient, you are notified that you have the obligation to ensure that any further dissemination, distribution or copying is consistent with applicable law.*

**From:** Salcido, Dori A. EOP/WHO; (b)(6)  
**Sent:** Wednesday, January 18, 2023 5:09 PM  
**To:** Murthy, Vivek (HHS/OASH) <Vivek.Murthy@hhs.gov>; (b)(6) Administrator (CMS/OA); (b)(6)  
**Cc:** Cruz, Rocio (HHS/OASH) <Rocio.Cruz@hhs.gov>  
**Subject:** Just in case you don't have these from the calendar invite - slides + final agenda

Attached.

---

**Dori Salcido**

Director for Strategic Communications and Engagement  
White House COVID-19 Response Team

**(b)(6)**

Appointment

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**From:** Mikaela.D.Gerwin@ [redacted] (b)(6)  
**Sent:** 2/16/2023 3:15:15 AM  
**To:** Richardson (she/her), Erin (CMS/OA); [redacted] (b)(6)  
[redacted] (b)(6)

**Subject:** Canceled: Canceled: Weekly: CLY / Erin Richardson  
**Location:** Christen calls Erin

**Start:** 2/24/2023 4:00:00 PM  
**End:** 2/24/2023 4:30:00 PM  
**Show Time As:** Free

**Recurrence:** (none)

Pulling this down as Christen will be on vacation!

Message

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** 2/21/2023 3:16:02 PM  
**To:** Sanders, Stacy (HHS/IOS) (b)(6); Yao, Kristiana (CMS/OA) (b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA) (b)(6); Harris, Will (CMS/OA)  
(b)(6)  
**Subject:** RE: RE: 15 Min w/ You

ASPAs should send it to WH comms; concurrent review may be better here.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Tuesday, February 21, 2023 10:05 AM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

Thanks, Kristiana. I'll share this with ASPA, ASL and other folks at HHS who need to see it.

Nisha, do you want to see an HHS reviewed packet? Or do you want to run this on your end concurrently before we flip back to CMS? Generally, I prefer to send you all an HHS reviewed packet, but I realize time is tight on this one.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Tuesday, February 21, 2023 10:00 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

Hello,

Looping Erin and Will. Thanks for your patience - attached are draft reactive materials and, for reference, the response letter. Please let us know if you have any questions.

Best,  
Kristiana  
C: (b)(6)

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Tuesday, February 21, 2023 8:35 AM  
**To:** Bhat, Nisha (b)(6); Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

Morning! Kristiana, any ETA on materials for the (b)(5)?

Both HHS and EOP need time to review.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Sanders, Stacy (HHS/IOS)  
**Sent:** Friday, February 17, 2023 5:13 PM  
**To:** Bhat, Nisha V. EOP/WHO: (b)(6) Yao, Kristiana (CMS/OA) <kristiana.yao1@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

Shifted to Wednesday.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO: (b)(6)  
**Sent:** Friday, February 17, 2023 4:53 PM  
**To:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Subject:** RE: 15 Min w/ You

Still tracking for Tuesday?

**From:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Sent:** Thursday, February 16, 2023 3:14 PM  
**To:** Bhat, Nisha V. EOP/WHO: (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Subject:** RE: 15 Min w/ You

Hello,

We huddled and are now aiming for Tuesday am so we have time to make sure everyone is on the same page. Leadership is reviewing materials now. Thanks!

Best,  
Kristiana

**From:** Bhat, Nisha V. EOP/WHO: (b)(6)  
**Sent:** Thursday, February 16, 2023 12:26 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

OK so still tracking to go out tomorrow?

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Thursday, February 16, 2023 12:21 PM  
**To:** Bhat, Nisha V. EOP/WHO: (b)(6)  
**Cc:** Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

Hi, Nisha, + Kristiana who is tracking while Will is out.

CMS will have materials up to us today. Kristiana will get us the formal letter to review concurrently.

CMS is also plugging away on comms content (reactive, roll-out touches) to review.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Thursday, February 16, 2023 8:44 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Subject:** RE: 15 Min w/ You

Is this still tracking for tomorrow? Or is there an updated timing? Just want to make sure we're tracking on comms and policy side. Thanks!

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Friday, February 10, 2023 10:46 AM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6)  
**Subject:** RE: 15 Min w/ You

Gotcha. And I'm on with ACBL at noon.

Will, I'll connect with Nisha and can circle up with you.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Friday, February 10, 2023 10:44 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha (b)(6)  
**Subject:** RE: 15 Min w/ You

I have a 12:30-45 with Chiquita that I have to do – I'm so sorry.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Friday, February 10, 2023 10:43 AM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Bhat, Nisha (b)(6)  
**Subject:** RE: 15 Min w/ You

Gah! I meant 12:30. Hope that works.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Sent:** Friday, February 10, 2023 10:42 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha (b)(6)  
**Subject:** RE: 15 Min w/ You

Yeah, I can do that

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Friday, February 10, 2023 10:41 AM  
**To:** Bhat, Nisha (b)(6)  
**Cc:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

I can do 12:45. Will, would that work for you?

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Bhat, Nisha V. EOP/WHO: (b)(6)  
**Sent:** Friday, February 10, 2023 10:40 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** RE: 15 Min w/ You

I'm free until 1.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Friday, February 10, 2023 10:28 AM  
**To:** Bhat, Nisha V. EOP/WHO: (b)(6)  
**Cc:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>  
**Subject:** 15 Min w/ You

Hi, Nisha, possible for Will and I to grab 15 minutes with you today before 3:00 PM?

We have an (b)(5) Let us know what works on your end!

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

Message

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**From:** Briskin, Perrie (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 4/27/2023 2:17:46 AM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** FW: FW: Christen's TPs for Tomorrow

FYI

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** Wednesday, April 26, 2023 6:09 PM  
**To:** Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>  
**Cc:** Scully, Kelly A. EOP/WHO; (b)(6)  
**Subject:** Christen's TPs for Tomorrow

Hi, all – wanted to share with you what Christen intends to say tomorrow morning. Thanks!

(b)(5)

1. Thank you.

Jessica Schubel  
Special Assistant to the President for Health Care  
Domestic Policy Council

(b)(6)

Cell: (b)(6)

Message

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**From:** Costello, Anne Marie (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 4/27/2023 7:29:51 PM  
**To:** Schubel, Jessica L. EOP/WHO; (b)(6) Tsai, Daniel (CMS/CMCS)  
(b)(6)  
**Subject:** RE: RE: Navy Mess Breakfast

I would love that. Let's make a plan.

Thanks  
Anne Marie

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** Thursday, April 27, 2023 3:26 PM  
**To:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>  
**Subject:** Navy Mess Breakfast

Hi – I don't know when the next time you both are in DC, but can you let me know? I'd like to take you both to breakfast at the Navy Mess.

Jessica Schubel  
Special Assistant to the President for Health Care  
Domestic Policy Council

(b)(6)  
Cell: (b)(6)

Message

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**From:** Katch (she/her), Hannah (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 4/28/2023 6:31:29 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** RE: RE: WH event on mental health

Sure! Thanks.

**From:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Sent:** Friday, April 28, 2023 2:30 PM  
**To:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** Re: WH event on mental health

I think great if you're willing to do it - thanks

**From:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Sent:** Friday, April 28, 2023 11:27:47 AM  
**To:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Subject:** WH event on mental health

Dan – curious for your thoughts on this request. (b)(5)  
(b)(5)

Thanks!

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Friday, April 28, 2023 11:52 AM  
**To:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** RE: CMS emails

Just you and here on this chain. This definitely feels like something you should participate in if you have the capacity to do it

**From:** Cisneros, Eduardo EOP/WHO; (b)(6)  
**Sent:** Friday, April 28, 2023 11:49 AM  
**To:** Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** RE: CMS emails

Hi Hannah

Yes, we're organizing a half-day forum as part of Mental Health Awareness Month for state and local partners (including NACO, NGA, and USCM). We're planning for two "fireside chats", one of them being on CMS. See more details below.

**DRAFT/ INTERNAL**

(b)(5)

(b)(5)

**From:** Katch (she/her), Hannah (CMS/OA) <[Hannah.Katch@cms.hhs.gov](mailto:Hannah.Katch@cms.hhs.gov)>

**Sent:** Friday, April 28, 2023 9:57 AM

**To:** Cisneros, Eduardo EOP/WHO (b)(6) Tesfaye, Eden (CMS/OA)  
<[eden.tesfaye@cms.hhs.gov](mailto:eden.tesfaye@cms.hhs.gov)>

**Subject:** RE: CMS emails

Hi Eduardo – thanks so much for the invitation. Could you share a bit more about the mental health discussion so that we can make sure to loop the right people? What is the event/who is the audience/who else will be speaking?

Thanks so much!

Hannah

Hannah Katch (she/her)  
Senior Advisor, Office of the Administrator  
Centers for Medicare & Medicaid Services  
U.S. Department of Health & Human Services  
[hannah.katch@cms.hhs.gov](mailto:hannah.katch@cms.hhs.gov)

C: (b)(6)



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**From:** Cisneros, Eduardo EOP/WHO; (b)(6)  
**Sent:** Thursday, April 27, 2023 3:42 PM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** RE: CMS emails

Yes, thank you!

**From:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Thursday, April 27, 2023 3:33 PM  
**To:** Cisneros, Eduardo EOP/WHO; (b)(6); Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** RE: CMS emails

Sure. Adding @Hannah Katch (CMS/OA) (hannah.katch@cms.hhs.gov) who can check in with CMCS. Once she gives them the heads up we'll go ahead and loop you in with them. Does that work for you?

Thanks!

**From:** Cisneros, Eduardo EOP/WHO; (b)(6)  
**Sent:** Thursday, April 27, 2023 3:25 PM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** CMS emails

Hi Eden,

Quick one for you hopefully, do you have an email for Kirstin Beronio and Mehreen Rashid. At DPC's recommendation, I'm going to invite them to join a discussion on mental health here on campus on May 10.

Eduardo

Message

**From:** Costello, Anne Marie (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 5/3/2023 10:45:44 PM  
**To:** Schubel, Jessica L. EOP/WHO; (b)(6); Stephens, Jessica (CMS/CMCS)  
(b)(6) Briskin, Perrie  
(CMS/CMCS); (b)(6)  
**CC:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Unwinding FAQs

Great. We will Sarah and Suzette join.

Anne Marie

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** Wednesday, May 3, 2023 5:31 PM  
**To:** Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Subject:** RE: Unwinding FAQs

Oh right – I forgot that tomorrow is the redetermination meeting. Let's do tomorrow then.

**From:** Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>  
**Sent:** Wednesday, May 3, 2023 5:29 PM  
**To:** Schubel, Jessica L. EOP/WHO; (b)(6); Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Cc:** Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>  
**Subject:** RE: Unwinding FAQs

Jessica

Do you want to talk during tomorrow's redetermination meeting or hold until Friday? Just want to confirm and make sure we have the right people on the meeting.

Anne Marie

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** Wednesday, May 3, 2023 4:51 PM  
**To:** Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>  
**Subject:** RE: Unwinding FAQs

Talked with Christen about this, and can we stick this issue on for Friday's meeting? We want to make sure (b)(5)

(b)(5)

(b)(5)

**From:** Costello, Anne Marie (CMS/CMCS) <[AnneMarie.Costello@cms.hhs.gov](mailto:AnneMarie.Costello@cms.hhs.gov)>  
**Sent:** Wednesday, May 3, 2023 3:50 PM  
**To:** Schubel, Jessica L. EOP/WHO: [REDACTED] Stephens, Jessica (CMS/CMCS) <[Jessica.Stephens@cms.hhs.gov](mailto:Jessica.Stephens@cms.hhs.gov)>; Briskin, Perrie (CMS/CMCS) <[Perrie.Briskin@cms.hhs.gov](mailto:Perrie.Briskin@cms.hhs.gov)>  
**Subject:** RE: Unwinding FAQs

Sorry – multi-tasking through meetings

(b)(5)

Let me know if this helps.  
Anne Marie

**From:** Schubel, Jessica L. EOP/WHO [REDACTED]  
**Sent:** Wednesday, May 3, 2023 3:47 PM  
**To:** Costello, Anne Marie (CMS/CMCS) <[AnneMarie.Costello@cms.hhs.gov](mailto:AnneMarie.Costello@cms.hhs.gov)>; Stephens, Jessica (CMS/CMCS) <[Jessica.Stephens@cms.hhs.gov](mailto:Jessica.Stephens@cms.hhs.gov)>; Briskin, Perrie (CMS/CMCS) <[Perrie.Briskin@cms.hhs.gov](mailto:Perrie.Briskin@cms.hhs.gov)>  
**Subject:** RE: Unwinding FAQs

Hi – just looping back on this since [REDACTED].

**From:** Costello, Anne Marie (CMS/CMCS) <[AnneMarie.Costello@cms.hhs.gov](mailto:AnneMarie.Costello@cms.hhs.gov)>  
**Sent:** Tuesday, May 2, 2023 4:21 PM  
**To:** Schubel, Jessica L. EOP/WHO: [REDACTED] Stephens, Jessica (CMS/CMCS) <[Jessica.Stephens@cms.hhs.gov](mailto:Jessica.Stephens@cms.hhs.gov)>; Briskin, Perrie (CMS/CMCS) <[Perrie.Briskin@cms.hhs.gov](mailto:Perrie.Briskin@cms.hhs.gov)>  
**Subject:** RE: Unwinding FAQs

Jessica

Many apologies for version issues. Perrie is working with all our teams to remind them.

I will check in with CAHPG to get you a clear answer if that has not come your way already. I am just catching up on email.

Anne Marie

**From:** Schubel, Jessica L. EOP/WHO [REDACTED]  
**Sent:** Tuesday, May 2, 2023 10:49 AM  
**To:** Costello, Anne Marie (CMS/CMCS) <[AnneMarie.Costello@cms.hhs.gov](mailto:AnneMarie.Costello@cms.hhs.gov)>; Stephens, Jessica (CMS/CMCS) <[Jessica.Stephens@cms.hhs.gov](mailto:Jessica.Stephens@cms.hhs.gov)>; Briskin, Perrie (CMS/CMCS) <[Perrie.Briskin@cms.hhs.gov](mailto:Perrie.Briskin@cms.hhs.gov)>  
**Subject:** Unwinding FAQs

Hi – Christen and I still would like clarity on the question about:

(b)(5)

(b)(5)

(b)(5)

Also, can you please:

(b)(5)

(b)(5)

Jessica Schubel

Special Assistant to the President for Health Care

Domestic Policy Council

(b)(6)

Cell:

(b)(6)

Message

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**From:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Sent:** 5/5/2023 4:26:19 PM  
**To:** Hebert, Krista (CMS/CMCS): (b)(6)  
**CC:** Rashid, Mehreen (CMS/CMCS): (b)(6); (b)(6) Tsai, Daniel (CMS/CMCS): (b)(6); (b)(6) Briskin, Perrie (CMS/CMCS): (b)(6); (b)(6) Vitolo, Sara (CMS/CMCS) (b)(6) Costello, Anne Marie (b)(6)  
**Subject:** RE: RE: TN Follow-Up from Medicaid Check-In (Bi-Weekly)

Wonderful – thanks!

**From:** Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>  
**Sent:** Friday, May 5, 2023 12:20 PM  
**To:** Schubel, Jessica L. EOP/WHO: (b)(6)  
**Cc:** Rashid, Mehreen (CMS/CMCS) <mehreen.rashid@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Vitolo, Sara (CMS/CMCS) <Sara.Vitolo@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>  
**Subject:** TN Follow-Up from Medicaid Check-In (Bi-Weekly)

Hi Jessica,

As a follow up to your question about TN - the TN 1115 team confirmed that the STCs include our rigorous M&E expectations for the waiver of retroactive eligibility, and the state has been actively engaged with us on meeting those expectations. Please let us know if you have any further questions on this one.

Best,  
Krista

Message

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**From:** Tesfaye, Eden (CMS/); (b)(6)  
(b)(6)  
**Sent:** 2/23/2023 9:40:36 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6) Ellis (she/her), Kyla  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Navy Steps Photo in Honor of Black History Month (WAVES due ASAP)

Thank you!

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Thursday, February 23, 2023 4:38 PM  
**To:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: Navy Steps Photo in Honor of Black History Month (WAVES due ASAP)

Of course!

**From:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Thursday, February 23, 2023 4:33 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** FW: Navy Steps Photo in Honor of Black History Month (WAVES due ASAP)

Hi. Is it okay if I participate in this tomorrow am?

**From:** MBX WHO PPO LT <(b)(6)>  
**Sent:** Thursday, February 23, 2023 3:57 PM  
**Subject:** RE: Navy Steps Photo in Honor of Black History Month (WAVES due ASAP)

Hello everyone,

The below photo will now be taking place at **10:15AM tomorrow, February 24th**. Please plan to **complete your COVID-19 test at the same location, no later than 9:30AM**. The testing site will open at 6:00AM tomorrow – testing must be done on the morning of the photo.

For those who have already submitted their WAVES, you do not need to do so again. For all others, you still have until 6:00PM today to complete. Please note that your WAVES submission grace period to enter campus is from 9:30AM-10:00AM.

Our best,  
Team LDAE

**From:** MBX WHO PPO LT <(b)(6)>  
**Sent:** Thursday, February 23, 2023 3:11 PM  
**Subject:** Navy Steps Photo in Honor of Black History Month (WAVES due ASAP)

Good afternoon!

In honor of Black History Month, we're happy to be inviting you to an appointee photo on the Navy Steps of the Eisenhower Executive Office Building, **tomorrow, 2/24, at 12:15pm**. Please submit your WAVES information **HERE** **by 6:00pm today, February 23<sup>rd</sup>** – once cleared, we will follow up with a confirmation **by 8PM tonight**.

*As a note: All attendees must take a COVID-19 test in The New Executive Office Building, 708 Jackson Place, **by 11:30AM tomorrow, 2/24**. Testing wristbands will be checked upon arrival to the Navy Steps. Attached is a COVID Testing Map for guidance and **consent form that all guests should fill out and bring with them to the testing site.***

Best,  
Team LD/AE

Message

**From:** Seshamani, Meena (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 2/27/2023 4:17:06 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6) Turco, Molly (CMS/CM)  
(b)(6) Rice, Cheri (CMS/CM)  
**Subject:** RE: RE: Bicam at 1

Thank you

My best,  
Meena

**Meena Seshamani, MD, PhD** (she/her)  
Director, Center for Medicare  
202-603-9888 (cell)  
[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)



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**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Monday, February 27, 2023 11:15 AM  
**To:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>  
**Subject:** RE: Bicam at 1

I agree (b)(5)

**From:** Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>  
**Sent:** Monday, February 27, 2023 11:07 AM  
**To:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** FW: Bicam at 1

I don't know that (b)(5) thoughts?

My best,  
Meena

**Meena Seshamani, MD, PhD** (she/her)

Director, Center for Medicare

(b)(6) (cell)

[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)



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**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Monday, February 27, 2023 10:45 AM  
**To:** Seshamani, Meena (CMS/OA) <[Meena.Seshamani@cms.hhs.gov](mailto:Meena.Seshamani@cms.hhs.gov)>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <[Erin.Richardson@cms.hhs.gov](mailto:Erin.Richardson@cms.hhs.gov)>  
**Subject:** FW: Bicom at 1

See below from Shawn. Meena, are you okay if (b)(5)

(b)(5)

**From:** Bishop, Shawn (Finance) <[Shawn\\_Bishop@finance.senate.gov](mailto:Shawn_Bishop@finance.senate.gov)>  
**Sent:** Monday, February 27, 2023 10:41 AM  
**To:** Fuentes, Matthew (Schumer) <[Matthew\\_Fuentes@schumer.senate.gov](mailto:Matthew_Fuentes@schumer.senate.gov)>  
**Cc:** [Alex.Graf@hhs.gov](mailto:Alex.Graf@hhs.gov); [Alexander.Urry@mail.house.gov](mailto:Alexander.Urry@mail.house.gov); Aron-Dine, Aviva R. EOP/WHO (b)(6); (b)(6); Barrera, Marissa (HELP Committee) <[Marissa\\_Barrera@help.senate.gov](mailto:Marissa_Barrera@help.senate.gov)>; Bolen, Jacquelyn <[Jacquelyn.Bolen@mail.house.gov](mailto:Jacquelyn.Bolen@mail.house.gov)>; DuGoff, Eva (Finance) <[Eva\\_Dugoff@finance.senate.gov](mailto:Eva_Dugoff@finance.senate.gov)>; Egorin, Melanie <[Melanie.Egorin@mail.house.gov](mailto:Melanie.Egorin@mail.house.gov)>; [elizabeth.dervan@cms.hhs.gov](mailto:elizabeth.dervan@cms.hhs.gov); Foster, Daniel <[Daniel.Foster@mail.house.gov](mailto:Daniel.Foster@mail.house.gov)>; Hall, Amy <[amy.hall@mail.house.gov](mailto:amy.hall@mail.house.gov)>; Holland, Stephen <[Stephen.Holland@mail.house.gov](mailto:Stephen.Holland@mail.house.gov)>; Hughes, Carrie <[Carrie.Hughes@mail.house.gov](mailto:Carrie.Hughes@mail.house.gov)>; Jones, Mike (Budget) <[Mike\\_Jones@budget.senate.gov](mailto:Mike_Jones@budget.senate.gov)>; Kasimow, Sophie (HELP Committee) <[Sophie\\_Kasimow@help.senate.gov](mailto:Sophie_Kasimow@help.senate.gov)>; Keenan, Alex (Appropriations) <[Alex\\_Keenan@appro.senate.gov](mailto:Alex_Keenan@appro.senate.gov)>; [Keith.Stern@mail.house.gov](mailto:Keith.Stern@mail.house.gov); Khaterzai, Saha <[Saha.Khaterzai@mail.house.gov](mailto:Saha.Khaterzai@mail.house.gov)>; Lattimore, Kimberly (Finance) <[Kimberly\\_Lattimore@finance.senate.gov](mailto:Kimberly_Lattimore@finance.senate.gov)>; Lee, Una <[una.lee@mail.house.gov](mailto:una.lee@mail.house.gov)>; [Melanie.Egorin@hhs.gov](mailto:Melanie.Egorin@hhs.gov); Molt-West, Alicia H. EOP/WHO (b)(6); Negrete, Juan <[Juan.Negrete@mail.house.gov](mailto:Juan.Negrete@mail.house.gov)>; [Rachel.Dolin@mail.house.gov](mailto:Rachel.Dolin@mail.house.gov); [sarah.Lee@mail.house.gov](mailto:sarah.Lee@mail.house.gov); [Sarah.Levin@mail.house.gov](mailto:Sarah.Levin@mail.house.gov); Sreepada, Kripa (Finance) <[Kripa\\_Sreepada@finance.senate.gov](mailto:Kripa_Sreepada@finance.senate.gov)>; Steigleder, Stephen <[Stephen.Steigleder@mail.house.gov](mailto:Stephen.Steigleder@mail.house.gov)>; Sullivan, Rose M. EOP/WHO (b)(6); Sundaramoorthy, Dili (Schumer) <[D\\_Sundaramoorthy@schumer.senate.gov](mailto:D_Sundaramoorthy@schumer.senate.gov)>; VanBuren, Rick <[Rick.Vanburen@mail.house.gov](mailto:Rick.Vanburen@mail.house.gov)>; Webster, Polly (Finance) <[Polly\\_Webster@finance.senate.gov](mailto:Polly_Webster@finance.senate.gov)>; [woo.Lim@mail.house.gov](mailto:woo.Lim@mail.house.gov); Woronoff, Arielle (CMS/OL) <[Arielle.Woronoff@cms.hhs.gov](mailto:Arielle.Woronoff@cms.hhs.gov)>; Young, Christen Linke L. EOP/WHO (b)(6); [Zoe.Oreck@mail.house.gov](mailto:Zoe.Oreck@mail.house.gov)  
**Subject:** Re: Bicom at 1

In the other category Finance would like to raise:

- Medicaid unwinding and employers
- Biosimilars under Part D

Sent from my iPhone

On Feb 27, 2023, at 10:25 AM, Fuentes, Matthew (Schumer) <[Matthew\\_Fuentes@schumer.senate.gov](mailto:Matthew_Fuentes@schumer.senate.gov)> wrote:

Hi everyone, talk to you at 1.

Agenda:

- Floor updates
- Committee updates
- Admin updates
- DEA telehealth
- Reproductive health
- MA
- Other

Thanks,  
Matt

Bicam  
Hosted by Fuentes, Matthew (Schumer)

<https://senate.webex.com/senate/> (b)(6)

Monday, February 27, 2023 1:00 PM | 1 hour | (UTC-05:00) Eastern Time (US & Canada)

Meeting number: (b)(6)

Password: (b)(6)

Join by video system

Dial: (b)(6)

You can also dial 207.182.190.20 and enter your meeting number.

Join by phone

+1-415-527-5035 US Toll

Access code: (b)(6)

Message

**From:** Tesfaye, Eden (CMS/); (b)(6)  
(b)(6)  
**Sent:** 2/27/2023 5:55:32 PM  
**To:** Lynk, Florence E [Florence.E.Lynk@hud.gov]; Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: <External Message> [Logistics] - Black History Month Reception - 2.27 @500 PM

Thank you, Beth!

**From:** Lynk, Florence E <Florence.E.Lynk@hud.gov>  
**Sent:** Monday, February 27, 2023 12:54 PM  
**To:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** FW: <External Message> [Logistics] - Black History Month Reception - 2.27 @500 PM

Details below for your planning.

Beth Lynk  
Assistant Secretary for Public Affairs, HUD  
Mobile: (b)(6)  
Scheduling: Sherra L Jackson, [Sherra.L.Jackson@hud.gov](mailto:Sherra.L.Jackson@hud.gov)

**From:** Greco-Byrne, Sofia C <Sofia.C.Greco-byrne@hud.gov>  
**Sent:** Monday, February 27, 2023 12:53 PM  
**To:** Lynk, Florence E <Florence.E.Lynk@hud.gov>  
**Subject:** FW: <External Message> [Logistics] - Black History Month Reception - 2.27 @500 PM

**Sofia Greco-Byrne**  
Special Advisor to the Deputy Secretary  
U.S. Department of Housing and Urban Development  
[sofia.c.greco-byrne@hud.gov](mailto:sofia.c.greco-byrne@hud.gov)  
c: (b)(6)

1 .

**From:** James, Maya C. EOP/WHO (b)(6)  
**Sent:** Friday, February 24, 2023 6:16 PM  
**Cc:** Dessaint, Rose L. EOP/WHO (Intern); (b)(6); James, Maya C. EOP/WHO  
(b)(6); Koh, Daniel A. EOP/WHO (b)(6); Rastegar, Sanam EOP/WHO  
(b)(6); Van Hook, Graham G. EOP/WHO (b)(6); Walker,  
Serena E. EOP/WHO (b)(6)  
**Subject:** <External Message> [Logistics] - Black History Month Reception - 2.27 @500 PM

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Happy Friday Evening!

We are looking forward to hosting your principal for the Black History Month Reception, happening on **Monday, February 27<sup>th</sup> at 5:00 PM** in the East Room.

Please note that **testing is required**, and we can accommodate at the WHMU until 440 PM. We have included an updated RoS here.

We are kindly asking principals to be in seats NLT than 4:45 PM. Please note that the event is standing room only. Let us know if this raises any flags for your team.

Please confirm the following information so we can finalize escort plans:

1. Arrival Time
2. New: Arrival Location [please specify if West Wing or East Wing arrival]
3. If you or any of your staffers need a WAVES
  - A hold room will be available for any staffers or military aides, but no plus ones are permitted unless already approved through the Social Office.
4. Testing Plans

If you need a WAVES to enter campus, please fill out this link by **900 AM Monday**:

(b)(6)

#### New RoS

- 500 PM POTUS AND VPOTUS to East Room
- Introduction
- VPOTUS Remarks (Time TBD)
- POTUS Remarks 5-7 minutes
- Entertainment Group 1
- Entertainment Group 2
- POTUS to stage to thank performers
- Reception to follow on State Floor

Thank you in advance for your help!

All the best,  
Maya

**Maya C. James** (she/her)

Special Assistant to Cabinet Affairs | The White House

Cell: (b)(6) *does not receive text messages*

Have a lovely day!

Message

**From:** Acosta, Lucas R. EOP/WHO (b)(6)  
**Sent:** 2/27/2023 7:40:06 PM  
**To:** Tesfaye, Eden (CMS/) (b)(6)  
**CC:** Eng, Adrian (HHS/ASPA) (b)(6); Richardson (she/her), Erin (CMS/OA) (b)(6)  
**Subject:** RE: RE: CONNECTING CMS <> WH COMMS

Happy to will give you a ring shortly

-----Original Message-----

**From:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Monday, February 27, 2023 2:10 PM  
**To:** Acosta, Lucas R. EOP/WHO (b)(6)  
**Cc:** Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: CONNECTING CMS <> WH COMMS

Hi Lucas! We can do our best to make time on her calendar. Do you have a moment to briefly chat? My number is (b)(6) Just need some details from you before we present this to the Administrator. Thanks!

-----Original Message-----

**From:** Acosta, Lucas R. EOP/WHO (b)(6)  
**Sent:** Monday, February 27, 2023 2:04 PM  
**To:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Cc:** Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>  
**Subject:** RE: CONNECTING CMS <> WH COMMS

Hey Eden! Does the administrator have time for TV tomorrow?

-----Original Message-----

**From:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Tuesday, February 14, 2023 3:40 PM  
**To:** Acosta, Lucas R. EOP/WHO (b)(6)  
**Cc:** Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>  
**Subject:** RE: CONNECTING CMS <> WH COMMS

Apologies for the incredibly delayed response on my end, but thanks for the follow up Lucas! Feel free to reach out to me on any and all things CMS related. Thanks!

-----Original Message-----

**From:** Acosta, Lucas R. EOP/WHO (b)(6)  
**Sent:** Friday, February 10, 2023 11:04 AM  
**To:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>; Molina, Jennifer EOP/WHO (b)(6); Loewe, Erica P. EOP/WHO (b)(6); Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (OS/IEA) <Eden.Tesfaye@hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** RE: CONNECTING CMS <> WH COMMS

Nothing on my side. Shot over a note last night. Thanks though!

-----Original Message-----

**From:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Friday, February 10, 2023 9:23 AM  
**To:** Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>; Molina, Jennifer EOP/WHO (b)(6); Acosta, Lucas R. EOP/WHO (b)(6); Loewe, Erica P. EOP/WHO (b)(6); Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (OS/IEA) <Eden.Tesfaye@hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** Re: CONNECTING CMS <> WH COMMS

Hi All -

Checking in to see if you all have locked in any press for the Administrator today? She is available this am. Unfortunately her availability is less flexible this afternoon. Let us know.

Thanks!

---

From: Tesfaye, Eden (CMS/)  
Sent: Thursday, February 9, 2023 3:43:20 PM  
To: Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>; Molina, Jennifer EOP/WHO (b)(6)  
Acosta, Lucas R. EOP/WHO (b)(6); Loewe, Erica P. EOP/WHO (b)(6); ATexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (OS/IEA) <Eden.Tesfaye@hhs.gov>  
Cc: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
Subject: RE: CONNECTING CMS <> WH COMMS

++ for viz on our end.

From: Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>  
Sent: Thursday, February 9, 2023 3:42 PM  
To: Molina, Jennifer EOP/WHO (b)(6); Acosta, Lucas R. EOP/WHO (b)(6); Loewe, Erica P. EOP/WHO (b)(6); Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Tesfaye, Eden (OS/IEA) <Eden.Tesfaye@hhs.gov>  
Subject: CONNECTING CMS <> WH COMMS

Hi WH colleagues,

I want to loop you all with our CMS appointees for comms and external affairs @Alexander, Bruce (CMS/OC) <mailto:Bruce.Alexander@cms.hhs.gov> (Comms) and @Tesfaye, Eden (OS/IEA) <mailto:Eden.Tesfaye@hhs.gov> (External Affairs).

Bruce and Eden we have the WH comms team here for any real time pitching needs. Happy to help with anything on the coordinating.

Adrian Eng-Gastelum

Senior Advisor | Office of Public Affairs

U.S. Department of Health and Human Services

(b)(6) | adrian.eng@hhs.gov <mailto:adrian.eng@hhs.gov>

Message

---

**From:** Beronio, Kirsten (CMS/CMCS); (b)(6)  
(b)(6)  
**Sent:** 5/8/2023 6:56:34 PM  
**To:** Tsai, Daniel (CMS/CMCS); (b)(6)  
(b)(6) Briskin, Perrie  
(CMS/CMCS); (b)(6)  
(b)(6) Hebert, Krista  
(CMS/CMCS); (b)(6)  
(b)(6) Kochanski, Joseph  
(CMS/CMCS); (b)(6)  
(b)(6)  
**Subject:** FW: FW: MHPAEA Touchbase?

FYI

Kirsten Beronio, JD  
Senior Policy Advisor  
Center for Medicaid And CHIP Services  
Centers for Medicare and Medicaid Services  
[Kirsten.beronio1@cms.hhs.gov](mailto:Kirsten.beronio1@cms.hhs.gov)

(b)(6)

**From:** Schubel, Jessica L. EOP/WHO; (b)(6)  
**Sent:** Monday, May 8, 2023 2:56 PM  
**To:** Beronio, Kirsten (CMS/CMCS) <Kirsten.Beronio1@cms.hhs.gov>  
**Cc:** Ho Jay, Lorelei S. EOP/WHO (Intern); (b)(6)  
**Subject:** MHPAEA Touchbase?

Hey, Kirsten – hope you’re doing well. I wanted to circle back with you on some work one of the DPC interns (Rory, copied here) has done on Medicaid MHAPEA requirements. Can you let us know if any of the dates/times below work for you (and anyone else you want to bring along!).

- 5/10: 1:30 – 2pm
- 5/11: 1 – 2pm, 2:30 – 3pm
- 5/15: 3:30 – 5:30pm
- 5/16: 1- 2pm, 3:30 – 5:30pm

Best,  
Jessica

Jessica Schubel  
Special Assistant to the President for Health Care  
Domestic Policy Council

(b)(6)  
Cell: (b)(6)

Message

**From:** (b)(6) Administrator (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 3/1/2023 9:29:59 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** Fwd: Fwd: Timeline for IRA negotiation materials

Get Outlook for iOS

**From:** Young, Christen Linke L. EOP/WHO (b)(6)  
**Sent:** Wednesday, March 1, 2023 12:03:23 PM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Subject:** RE: Timeline for IRA negotiation materials

(b)(5)  
(b)(5) but let me know if you need anything from me.

**From:** Young, Christen Linke L. EOP/WHO  
**Sent:** Wednesday, March 1, 2023 11:34 AM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6) Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
(b)(6) Aron-Dine, Aviva R. EOP/WHO (b)(6) Spiro, Topher J. EOP/OMB  
(b)(6) Wright, Sophia M. EOP/OMB (b)(6) Kreisberg,  
Jeremy S. EOP/WHO; (b)(6) Revesz, Richard L. EOP/OMB  
(b)(6) Akpa, Stephanie O. EOP/OMB (b)(6) Thomas, Rachel  
R. EOP/WHO (b)(6) Munoz, Kevin A. EOP/WHO (b)(6) Sullivan,  
Rose M. EOP/WHO; (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)  
(b)(6) Mccluskie, Sean (HHS/IOS) <Sean.Mccluskie@hhs.gov>; Sanders, Stacy (HHS/IOS)  
<Stacy.Sanders@hhs.gov>; Gramling, Elizabeth (HHS/IOS) <Elizabeth.Gramling@hhs.gov>; Bagenstos, Samuel  
(HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Jones, Kamara  
(HHS/ASPA) <Kamara.Jones@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Egorin, Melanie  
(HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>  
**Cc:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA)  
<Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Seshamani, Meena  
(CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Martin, Kristi  
(CMS/CM) <Kristina.Martin@cms.hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Dervan,  
Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Cantwell, Kathleen (CMS/OSORA)  
<Kathleen.Cantwell@cms.hhs.gov>  
**Subject:** RE: Timeline for IRA negotiation materials

Thanks, Chiquita, very appreciative of the incredible work of the CMS team. We will circle here on the (b)(5)  
(b)(5)

**From:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Sent:** Tuesday, February 28, 2023 5:42 PM  
**To:** Young, Christen Linke L. EOP/WHO; (b)(6) Pierce-Wrobel, Clare A. EOP/WHO  
(b)(6) Aron-Dine, Aviva R. EOP/WHO (b)(6) Spiro,  
Topher J. EOP/OMB; (b)(6) Wright, Sophia M. EOP/OMB  
(b)(6) Kreisberg, Jeremy S. EOP/WHO (b)(6) Revesz,

Richard L. EOP/OMB (b)(6) Akpa, Stephanie O. EOP/OMB  
(b)(6) Thomas, Rachel R. EOP/WHO (b)(6) Munoz, Kevin A.  
EOP/WHO (b)(6) Sullivan, Rose M. EOP/WHO (b)(6) Molt-West,  
Alicia H. EOP/WHO (b)(6) Mccluskie, Sean (HHS/IOS) <Sean.Mccluskie@hhs.gov>;  
Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gramling, Elizabeth (HHS/IOS) <Elizabeth.Gramling@hhs.gov>;  
Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>;  
Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>;  
Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>  
**Cc:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA)  
<Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Seshamani, Meena  
(CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Martin, Kristi  
(CMS/CM) <Kristina.Martin@cms.hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Dervan,  
Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Cantwell, Kathleen (CMS/OSORA)  
<Kathleen.Cantwell@cms.hhs.gov>

**Subject:** Timeline for IRA negotiation materials

Hello everyone,

Thank you all for your collaboration so far on implementation of the Inflation Reduction Act. I am writing today because the timeline for implementing the Negotiation Program was tight from the onset, but our timelines have gotten even tighter to publish all the program instruction necessary to implement the Program and announce 10 Part D drugs selected for negotiation on September 1. **We are now at the point where we are at risk for missing our statutory deadlines.**

The attached slides show our expected timeline for the materials that need to be issued for the Negotiation Program as of December 2022 (slide 1), the current status (slide 2), and the revised timeline that we need to meet for policy, operational, and legal reasons (slide 3). **To meet this, we not only need to hit all our deadlines in the revised timeline, but also need to shave time off from our current trajectory. CMS considers June 30<sup>th</sup> to be a drop-dead date that CMS will issue the revised Negotiation Program guidance.**

There are several issues that have necessitated this conversation and a revised timeline for the items that need to be issued for the Negotiation Program, including:

1. The briefing schedule and clearance process are taking longer than planned due to extended discussions on decisions and missed deadlines.
  - The delay in the Inflation Rebate Program guidance resulted in a delay to the Negotiation Program guidance.
  - The deadline for round 1 of the negotiation guidance was missed by several days, which delayed both round 2 of segment 1 and segment 2 from entering clearance.
2. There are significant litigation risks related to the timing of PRA packages and negotiation guidance. (b)(5)  
(b)(5)  
(b)(5)
3. In order for manufacturers to be able to understand the program and take the operational steps they need to take, there needs to be at least 60 days between all guidances being issued and September 1. (b)(5)  
(b)(5)
4. There is a risk of congressional oversight from both sides of the aisle from missed deadlines and delayed guidance.

We at CMS, and I assume it's a shared goal, want to overachieve on giving stakeholders enough time to digest the guidance so that implementation goes well. This is the advice I have gotten from several CMS Administrators before me (both R+D) about implementing big changes. We have committed publicly to timeframes and stakeholders and Congress expect us to be true to our word.

Given the delays, CMS revised our timeline (below) as a best-case scenario for all of the items that need to be out and final before September 1. Truly, every day matters in meeting these deadlines.

**What we would like to ask of everyone in order to successfully meet the statutory deadlines and implementation goals is the following:**

1. Everyone to commit to meeting deadlines for clearance in order to achieve this timeline.
  - The full timeline is below, but for the negotiation guidance, the key dates are:
    - March 2, COB – Deadline for comments on round 1 of initial negotiation guidance segment 2
    - March 10, COB– Deadline for comments for final round of clearance on segment 1 and segment 2 together
    - March 13 – Pens down on initial negotiation guidance showstopper review and comms materials
    - March 16 – Publish initial negotiation guidance for 30-day comment period
    - June 27 – Pens down on revised negotiation guidance showstopper review and comms materials
    - June 30 – Publish revised negotiation guidance
2. Everyone to commit to resolving open issues quickly, making decisions, and not rehashing those decisions.
3. Everyone to commit to being available to have meetings as soon as possible to discuss unresolved issues.
4. Flexibility by OMB to shorten the timeline for review of PRA packages. This is the only way that the timeline below will work.

We deeply appreciate the extraordinary amount of work everyone is doing, and we know our goals are aligned.

Thank you,  
Chiquita

Timeline Key:

- Green is the
- Blue is program guidance,
- Orange is PRA package for offer/counter offer exchange,
- Red is the PRA package for small biotech exception, and
- Purple is the manufacturer agreement.

Revised Timeline:

March 2, COB – Deadline for comments on round 1 of initial negotiation guidance segment 2

March 10, COB – Deadline for comments on round 2 of initial negotiation guidance segment 2

March 13 – Pens down on initial negotiation guidance showstopper review and comms materials

March 16 – Publish initial negotiation guidance for 30-day comment period

(Pens down March

15)

March 27 – 60-day comment period closes for PRA package for small biotech exception (Assumes 30-day OMB review)

April 6 – OFR to publish PRA package for offer/counter offer exchange for 60-day comment period

April 15 – Comment period closes for initial negotiation guidance

April 22 – OFR to publish PRA package for small biotech exception for 30-day comment period (Assumes 30-day OMB review)

(Assumes 30-day OMB review)

May 8 – Begin internal briefings on revised negotiation guidance

May 22 – 30-day comment period closes for PRA package for small biotech exception (Assumes 30-day OMB review)

May 22 – OMB finalizes PRA package for small biotech exception (Assumes 30-day OMB review)  
May 30 – Start clearance for revised negotiation guidance (Assumes 30-day OMB review)  
June 5 – 60-day comment period closes for PRA package for offer/counter offer exchange  
June 21 – Target small biotech exception request date (Assumes 30-day OMB review)  
June 27 – Pens down on revised negotiation guidance showstopper review and comms materials  
June 30 – Publish revised negotiation guidance  
July 3 – Publish manufacturer template agreement (Assumes 30-day OMB review)  
(Assumes 30-day OMB review)  
July 14 – OFR to publish PRA package for offer/counter offer exchange for 30-day comment  
August 13 – 30-day comment period closes for PRA package for offer/counter offer exchange  
September 1 – Publish 10 Part D drugs selected for negotiation  
September 12 – OMB finalizes PRA package for offer/counter offer process  
October 1 – Manufacturers sign negotiation agreement

**Chiquita Brooks-LaSure** (she/her/hers)  
CMS Administrator



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Message

**From:** Tesfaye, Eden (CMS/); (b)(6)  
(b)(6)  
**Sent:** 3/1/2023 10:03:50 PM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6)  
(b)(6)  
**CC:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6) Ellis (she/her), Kyla  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: White House Insulin Call Tomorrow (Responses Needed)

Thank you!

**From:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Sent:** Wednesday, March 1, 2023 5:03 PM  
**To:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** Re: White House Insulin Call Tomorrow (Responses Needed)

Yes— sounds good  
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**From:** Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Sent:** Wednesday, March 1, 2023 4:31:40 PM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Subject:** FW: White House Insulin Call Tomorrow (Responses Needed)

Hi Chiquita –

Flagging the press call request below from WH Comms for tomorrow morning. You would be the featured Biden-Harris Administration principal. The expectation is for you to provide two minute remarks followed by participating in a Q&A. You'll likely be joined by Christen Linke Young (DPC) and Kate Berner (WH Comms). Your remarks would (b)(5)

You are free at 10:30am (when they are aiming to have the call). Let us know if you are okay with participating.

Thanks,  
Eden

**From:** Loewe, Erica P. EOP/WHO; (b)(6)  
**Sent:** Wednesday, March 1, 2023 3:17 PM  
**To:** Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Lonardo, Sara (CMS/OC) <sara.lonardo@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>  
**Cc:** Perez Fernandez, Luisana C. EOP/WHO; (b)(6) Dorsey, Rykia G. EOP/WHO  
(b)(6) Munoz, Kevin A. EOP/WHO; (b)(6)  
**Subject:** White House Insulin Call Tomorrow

Hi Team CMS – We are hosting a White House Regional + Coalitions Comms call on today’s insulin announcement. Might the Administrator have availability tomorrow morning for 30 minutes to discuss (b)(5)

(b)(5)

Please let us know. Would appreciate and welcome her participation. Thanks, as always.

**Erica P. Loewe**

*Director of African American Media*

The White House

P: (b)(6)

E: (b)(6)

Message

**Sent:** 3/1/2023 10:11:22 PM  
**To:** Cantwell, Kathleen (CMS/OSORA); (b)(6)  
**Subject:** FW: FW: Timeline for IRA negotiation materials

Kathleen,

I'm hearing (b)(5), please let me know.

**From:** Young, Christen Linke L. EOP/WHO  
**Sent:** Wednesday, March 1, 2023 11:34 AM  
**To:** (b)(6) Administrator (CMS/OA); (b)(6) Pierce-Wrobel, Clare A. EOP/WHO (b)(6); (b)(6); Aron-Dine, Aviva R. EOP/WHO (b)(6); Spiro, Topher J. EOP/OMB (b)(6); Wright, Sophia M. EOP/OMB (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Revesz, Richard L. EOP/OMB (b)(6); Akpa, Stephanie O. EOP/OMB (b)(6); Thomas, Rachel R. EOP/WHO (b)(6); Munoz, Kevin A. EOP/WHO (b)(6); Sullivan, Rose M. EOP/WHO (b)(6); Molt-West, Alicia H. EOP/WHO (b)(6); Mccluskie, Sean (HHS/IOS) <Sean.Mccluskie@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gramling, Elizabeth (HHS/IOS) <Elizabeth.Gramling@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>  
**Cc:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Cantwell, Kathleen (CMS/OSORA) <Kathleen.Cantwell@cms.hhs.gov>  
**Subject:** RE: Timeline for IRA negotiation materials

Thanks, Chiquita, very appreciative of the incredible work of the CMS team. We will circle here on the (b)(5)

**From:** (b)(6) Administrator (CMS/OA); (b)(6)  
**Sent:** Tuesday, February 28, 2023 5:42 PM  
**To:** Young, Christen Linke L. EOP/WHO (b)(6); Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Aron-Dine, Aviva R. EOP/WHO (b)(6); Spiro, Topher J. EOP/OMB (b)(6); Wright, Sophia M. EOP/OMB (b)(6); Kreisberg, Jeremy S. EOP/WHO (b)(6); Revesz, Richard L. EOP/OMB (b)(6); Akpa, Stephanie O. EOP/OMB (b)(6); Thomas, Rachel R. EOP/WHO (b)(6); Munoz, Kevin A. EOP/WHO (b)(6); Sullivan, Rose M. EOP/WHO (b)(6); Molt-West, Alicia H. EOP/WHO (b)(6); Mccluskie, Sean (HHS/IOS) <Sean.Mccluskie@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Gramling, Elizabeth (HHS/IOS) <Elizabeth.Gramling@hhs.gov>; Bagenstos, Samuel (HHS/OGC) <Samuel.Bagenstos@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>  
**Cc:** Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Seshamani, Meena

(CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Rice, Cheri (CMS/CM) <Cheri.Rice@cms.hhs.gov>; Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Cantwell, Kathleen (CMS/OSORA) <Kathleen.Cantwell@cms.hhs.gov>

**Subject:** Timeline for IRA negotiation materials

Hello everyone,

Thank you all for your collaboration so far on implementation of the Inflation Reduction Act. I am writing today because the timeline for implementing the Negotiation Program was tight from the onset, but our timelines have gotten even tighter to publish all the program instruction necessary to implement the Program and announce 10 Part D drugs selected for negotiation on September 1. **We are now at the point where we are at risk for missing our statutory deadlines.**

The attached slides show our expected timeline for the materials that need to be issued for the Negotiation Program as of December 2022 (slide 1), the current status (slide 2), and the revised timeline that we need to meet for policy, operational, and legal reasons (slide 3). **To meet this, we not only need to hit all our deadlines in the revised timeline, but also need to shave time off from our current trajectory. CMS considers June 30<sup>th</sup> to be a drop-dead date that CMS will issue the revised Negotiation Program guidance.**

There are several issues that have necessitated this conversation and a revised timeline for the items that need to be issued for the Negotiation Program, including:

1. The briefing schedule and clearance process are taking longer than planned due to extended discussions on decisions and missed deadlines.
  - The delay in the Inflation Rebate Program guidance resulted in a delay to the Negotiation Program guidance.
  - The deadline for round 1 of the negotiation guidance was missed by several days, which delayed both round 2 of segment 1 and segment 2 from entering clearance.
2. There are significant litigation risks related to the timing of PRA packages and negotiation guidance. Per legal

(b)(5)

3. In order for manufacturers to be able to understand the program and take the operational steps they need to take, there needs to be at least 60 days between all guidances being issued and September 1. (b)(5)

(b)(5)

4. There is a risk of congressional oversight from both sides of the aisle from missed deadlines and delayed guidance.

We at CMS, and I assume it's a shared goal, want to overachieve on giving stakeholders enough time to digest the guidance so that implementation goes well. This is the advice I have gotten from several CMS Administrators before me (both R+D) about implementing big changes. We have committed publicly to timeframes and stakeholders and Congress expect us to be true to our word.

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We deeply appreciate the extraordinary amount of work everyone is doing, and we know our goals are aligned.

Thank you,  
Chiquita

Timeline Key:

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- Blue is program guidance,
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Revised Timeline:

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(Assumes 30-day OMB review)
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(Assumes 30-day OMB review)

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October 1 – Manufacturers sign negotiation agreement

**Chiquita Brooks-LaSure** (she/her/hers)  
CMS Administrator



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Message

**From:** Moore, Jonathan (OS/IOS/) [Jonathan.Moore@hhs.gov]  
**Sent:** 3/2/2023 2:24:52 AM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6) Ellis (she/her), Kyla  
(CMS/OA) (b)(6)  
**CC:** Satchell, Samantha (OS/IOS/); (b)(6)  
(b)(6)  
**Subject:** Re: Re: Deputies Committee: Promoting Access to Voting EO Implementation

Great. Thanks Erin

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**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Wednesday, March 1, 2023 9:09 PM  
**To:** Moore, Jonathan (OS/IOS/) <Jonathan.Moore@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>  
**Cc:** Satchell, Samantha (OS/IOS/) <Samantha.Satchell@hhs.gov>  
**Subject:** FW: Deputies Committee: Promoting Access to Voting EO Implementation

I'm good with how the CMS piece is phrased in here.

**From:** Ha, Robbie T. EOP/WHO (b)(6)  
**Sent:** Wednesday, March 1, 2023 9:04 PM  
**To:** Ha, Robbie T. EOP/WHO (b)(6)  
**Cc:** Bains, Chiraag EOP/WHO (b)(6); Feldman, Stefanie G. EOP/WHO  
(b)(6); Grigsby, Stacey K. EOP/WHO (b)(6); Vail, Justin W.  
EOP/WHO (b)(6); Volek, Jude J. EOP/WHO (b)(6)  
**Subject:** SOC: Deputies Committee: Promoting Access to Voting EO Implementation

All –

Attached: (b)(5)  
(b)(5) Please let us know if you have any questions.

Many thanks,  
Robbie

--  
**Robbie Ha**  
Special Assistant for Economic Mobility and Racial Justice & Equity  
Domestic Policy Council | The White House

Message

**From:** OToole, Meghan (CMS/OA) (b)(6)  
(b)(6)  
**Sent:** 3/2/2023 8:10:07 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Turco, Molly (CMS/CM)  
(b)(6) Sanders, Stacy  
(HHS/IOS) (b)(6)  
(b)(6) Sullivan, Rose M.  
**CC:** EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)  
Dervan, Elizabeth (CMS/OL) (b)(6)  
(b)(6); Graf, Alex (HHS/ASL)  
(b)(6) Egorin, Melanie  
(HHS/ASL) (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** Re: Re: MA Q&A (For Internal Use)

(b)(5)  
(b)(5)

Thanks,  
Meghan

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**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Thursday, March 2, 2023 1:08 PM  
**To:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>;  
Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)  
(b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>;  
Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA)  
<Meghan.OTOole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

Thanks! And assuming this (given the internal use disclaimer 😊) but just to be sure (b)(5)  
(b)(5)

**From:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>  
**Sent:** Thursday, March 2, 2023 12:59 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6); Sanders, Stacy (HHS/IOS)  
<Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.  
EOP/WHO (b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin,  
Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>;  
Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

Hi all – OACT said the (b)(5) Thanks.

**From:** Turco, Molly (CMS/CM)

**Sent:** Thursday, March 2, 2023 11:09 AM

**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)

**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

**Subject:** RE: MA Q&A (For Internal Use)

I'd have to doublecheck with OACT (I'll do that now), but for you awareness (b)(5)

(b)(5)

(b)(5)

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)

**Sent:** Thursday, March 2, 2023 10:53 AM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)

**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Turco, Molly (CMS/CM)

<Molly.Turco@cms.hhs.gov>

**Subject:** RE: MA Q&A (For Internal Use)

Hi Stacy and all – thanks for sharing this.

Quick question: (b)(5)

(b)(5)

Clare

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Wednesday, March 1, 2023 9:54 PM

**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6) Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)

**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Turco, Molly (CMS/CM)

<Molly.Turco@cms.hhs.gov>

**Subject:** MA Q&A (For Internal Use)

Hi, Clare, Rose, and Alicia, passing along evolving MA Q&A developed by the CMS team for your use.

Please note—these are for internal use only and have not been fully cleared.

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

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Message

**From:** Turco, Molly (CMS/CM); (b)(6)  
(b)(6)  
**Sent:** 3/2/2023 6:56:48 PM  
**To:** OToole, Meghan (CMS/OA); (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA); (b)(6)  
(b)(6) Dervan, Elizabeth  
(CMS/OL); (b)(6)  
(b)(6)  
**Subject:** RE: RE: MA Q&A (For Internal Use)

I don't.

**From:** OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>  
**Sent:** Thursday, March 2, 2023 1:20 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>  
**Subject:** FW: MA Q&A (For Internal Use)

(b)(5)  
(b)(5) Does anyone have a concern about saying they can use it publicly?

**From:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6)  
**Sent:** Thursday, March 2, 2023 1:08 PM  
**To:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO; (b)(6) Molt-West, Alicia H. EOP/WHO; (b)(6)  
(b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

Thanks! And assuming this (given the internal use disclaimer ☺) but just to be sure (b)(5)  
(b)(5) ?

**From:** Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>  
**Sent:** Thursday, March 2, 2023 12:59 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO; (b)(6) Molt-West, Alicia H. EOP/WHO; (b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

Hi all – OACT said the (b)(5) Thanks.

**From:** Turco, Molly (CMS/CM)  
**Sent:** Thursday, March 2, 2023 11:09 AM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6) Sanders, Stacy (HHS/IOS)

<Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)

**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

I'd have to doublecheck with OACT (I'll do that now), but for you awareness (b)(5)  
(b)(5)  
(b)(5)

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)  
**Sent:** Thursday, March 2, 2023 10:53 AM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>  
**Subject:** RE: MA Q&A (For Internal Use)

Hi Stacy and all – thanks for sharing this.

Quick question: (b)(5)  
(b)(5)?

Clare

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, March 1, 2023 9:54 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6) Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H. EOP/WHO (b)(6)  
**Cc:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>  
**Subject:** MA Q&A (For Internal Use)

Hi, Clare, Rose, and Alicia, passing along evolving MA Q&A developed by the CMS team for your use.

Please note—these are for internal use only and have not been fully cleared.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

Message

**From:** Martin, Kristi (CMS/CM); (b)(6)  
(b)(6)  
**Sent:** 3/2/2023 10:43:26 PM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6)  
**CC:** Sanders, Stacy (HHS/IOS); (b)(6)  
(b)(6) Seshamani, Meena  
(CMS/OA); (b)(6)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA); (b)(6)  
(b)(6) OToole, Meghan  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** Re: Re: Draft Slides 3/3 Briefing

Thank you!

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**From:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6)  
**Sent:** Thursday, March 2, 2023 5:39:19 PM  
**To:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>  
**Cc:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** RE: Draft Slides 3/3 Briefing

Hi Kristi –

Confirming we do not have any questions in advance. Thanks!

Clare

**From:** Martin, Kristi (CMS/CM) <Kristina.Martin@cms.hhs.gov>  
**Sent:** Wednesday, March 1, 2023 11:07 AM  
**To:** Pierce-Wrobel, Clare A. EOP/WHO; (b)(6)  
**Cc:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Seshamani, Meena (CMS/OA) <Meena.Seshamani@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>  
**Subject:** Draft Slides 3/3 Briefing

Hi Clare,

Attached are the draft slides for Friday's meeting. This is a (b)(5)  
(b)(5)  
(b)(5)  
(b)(5) Let me know if you have any questions or want to discuss any items ahead of Friday. Thank you!

Best,  
Kristi

**Kristi Martin** (she/her)

Chief of Staff/Senior Advisor, Center for Medicare

(b)(6) (cell)

[Kristina.Martin@cms.hhs.gov](mailto:Kristina.Martin@cms.hhs.gov)



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Message

**From:** Dervan, Elizabeth (CMS/OL) (b)(6)  
(b)(6)  
**Sent:** 3/6/2023 2:14:20 AM  
**To:** Sanders, Stacy (HHS/IOS) (b)(6)  
(b)(6) Graf, Alex (HHS/ASL)  
Egorin, Melanie  
(HHS/ASL) (b)(6)  
**CC:** OToole, Meghan (CMS/OA) (b)(6)  
(b)(6) Turco, Molly (CMS/CM)  
(b)(6) Richardson (she/her),  
Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** Re: Re: FOR EOP REVIEW: CMS MA FAQ for Hill/Policy Audience

Thanks so much Stacy. Will do.

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**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Sunday, March 5, 2023 8:35 PM  
**To:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>  
**Cc:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: FOR EOP REVIEW: CMS MA FAQ for Hill/Policy Audience

Thanks, Liz. Flipped this to EOP for viz. Please pass along the final version.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>  
**Sent:** Friday, March 3, 2023 1:24 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>  
**Cc:** OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: FOR EOP REVIEW: CMS MA FAQ for Hill/Policy Audience

Hi all,

Sharing OL's response to the question flagged by EOP. This was a RADV question and was approved by the CPI team.

Thanks so much,

Liz

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Sent:** Thursday, March 2, 2023 10:27 PM

**To:** Pierce-Wrobel, Clare A. (b)(6)

**Cc:** Thomas, Rachel R. (b)(6)

(b)(6) Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.

EOP/WHO (b)(6) Bloom, Elizabeth C. EOP/WHC (b)(6)

Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>; Lonardo, Sara (CMS/OC) <sara.lonardo@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

**Subject:** RE: FOR EOP REVIEW: CMS MA FAQ for Hill/Policy Audience

Thanks, Clare. We'll circle back with a final doc.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

**From:** Pierce-Wrobel, Clare A. EOP/WHO (b)(6)

**Sent:** Wednesday, March 1, 2023 11:15 PM

**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

**Cc:** Thomas, Rachel R. (b)(6)

(b)(6) Sullivan, Rose M. EOP/WHO (b)(6) Molt-West, Alicia H.

EOP/WHO (b)(6) Bloom, Elizabeth C. EOP/WHO (b)(6)

Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Lonardo, Sara (CMS/OC) <sara.lonardo@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Dervan, Elizabeth (CMS/OL) <elizabeth.dervan@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Turco, Molly (CMS/CM) <Molly.Turco@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

**Subject:** Re: FOR EOP REVIEW: CMS MA FAQ for Hill/Policy Audience

Hi Stacy - one comment here.

On Mar 1, 2023, at 2:14 PM, Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov> wrote:

Hi, all,

Attached is a Hill leave behind on Medicare Advantage developed by CMS for your review. Please note—we intend for this to be a CMS-branded document that is (b)(6)

This document was developed to: (b)(6)  
(b)(6)

We would like to turn this around to the Hill as quickly as possible. Please send along EOP edits as soon as you can.

Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: (b)(6)

<03.01.23 MA Hill Handout for EOP.docx>

Message

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**From:** Tesfaye, Eden (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 3/6/2023 8:20:26 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: (b)(5)

Will ping them now! I gave them until EOD today. So we should have something to EOP by EOD. Will send a note on that chain now.

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Monday, March 6, 2023 3:14 PM  
**To:** Tesfaye, Eden (CMS/OA) <eden.tesfaye@cms.hhs.gov>  
**Subject:** FW: (b)(5)

Eden – any update from (b)(5) ?

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Monday, March 6, 2023 3:04 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5)

Hi Erin—checking in if there are any updates on this. Thanks! Nisha

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Sunday, February 26, 2023 10:30 AM  
**To:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Subject:** RE: (b)(5)

Will do. The team is working on (b)(5) More to come

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Sunday, February 26, 2023 10:29 AM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** RE: (b)(5)

OK thanks (b)(5)  
(b)(5)

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Saturday, February 25, 2023 12:54 PM  
**To:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Subject:** RE: (b)(5)

Nisha – (b)(5) The Administrator asked the team (b)(5)  
(b)(5)

(b)(5)

**(b)(5)**

**From:** Bhat, Nisha V. EOP/WHO (b)(6)  
**Sent:** Thursday, February 23, 2023 1:49 PM  
**To:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** (b)(5)

Erin, Christen shared with me that (b)(5)  
(b)(5) I'd welcome your suggestions (b)(5)  
(b)(5) Thanks, Nisha

Message

**From:** Harris, Will (CMS/OA); (b)(6)  
(b)(6)  
**Sent:** 3/8/2023 7:32:36 PM  
**To:** Richardson (she/her), Erin (CMS/OA); (b)(6)  
(b)(6) Yao, Kristiana (CMS/OA)  
(b)(6) Katch (she/her), Hannah  
(CMS/OA); (b)(6)  
(b)(6)  
**Subject:** RE: RE: Next Steps re: (b)(5) /Friday @ 10 AM

OK great - thanks

**From:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Sent:** Wednesday, March 8, 2023 2:31 PM  
**To:** Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>  
**Subject:** FW: Next Steps re: (b)(5) /Friday @ 10 AM

FYI – Stacy raised this with me and Jon on a check in this afternoon. Jon was ok w/ it.

**From:** Ramamurti, Bharat R. EOP/WHO; (b)(6)  
**Sent:** Wednesday, March 8, 2023 2:21 PM  
**To:** Young, Christen Linke L. EOP/WHO; (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. EOP/WHO; (b)(6)  
**Subject:** RE: Next Steps re: (b)(5) /Friday @ 10 AM

Same, thanks

**From:** Young, Christen Linke L. EOP/WHO; (b)(6)  
**Sent:** Wednesday, March 8, 2023 2:14 PM  
**To:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Ramamurti, Bharat R. EOP/WHO; (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Gerwin, Mikaela D. EOP/WHO; (b)(6)  
**Subject:** RE: Next Steps re: (b)(5) /Friday @ 10 AM

I can make that work.

**From:** Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>  
**Sent:** Wednesday, March 8, 2023 2:11 PM  
**To:** Ramamurti, Bharat R. EOP/WHO; (b)(6) Young, Christen Linke L. EOP/WHO; (b)(6)  
**Cc:** Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>  
**Subject:** Next Steps re: (b)(5) /Friday @ 10 AM

Hi, Bharat and Christen,

Hope you're both well. Sending along a quick update on the [REDACTED] (b)(5) [REDACTED] We are planning to preview our thinking for NEC and DPC during Friday's 10:00 AM nursing home huddle, after which we can put pen to paper on something more concrete. We're hoping you can both be in the 10:00 AM meeting on Friday, but please let us know if you'd rather schedule something separately. Thanks much.

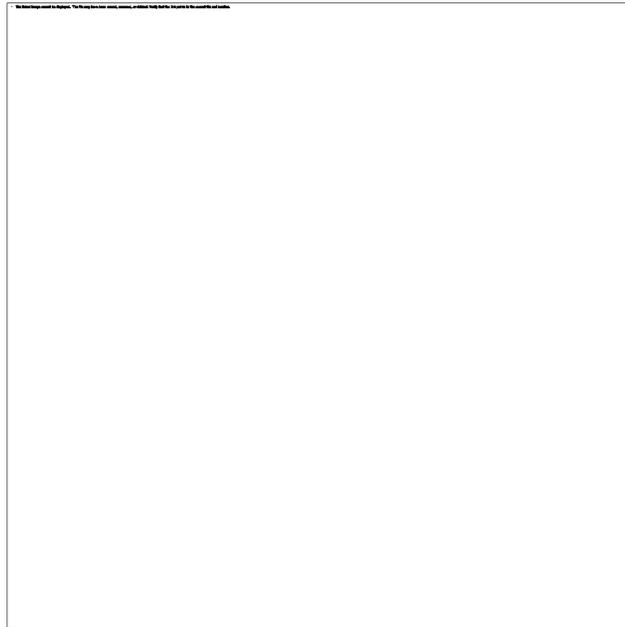
Stacy Sanders (she/her)  
Counselor to the Secretary  
U.S. Department of Health and Human Services  
Cell: [REDACTED] (b)(6) [REDACTED]

Message

---

**From:** White House Office of Public Engagement (b)(6)  
**Sent:** 3/9/2023 5:13:41 PM  
**To:** Richardson (she/her), Erin (CMS/OA) (b)(6)  
(b)(6)  
**Subject:** Release of President Biden's FY2024 Budget

Release of President Biden's FY2024 Budget



## Health Community Updates

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This is a reminder to join us **Thursday, March 9<sup>th</sup> at 2:00pm ET** as we host a briefing with White House high ranking officials to brief on the President's budget proposal. **Please see more event details below and be sure to register if you haven't already.**

**WHAT:** Briefing on President Biden's FY24 Budget Proposal

**WHEN:** Thursday, March 9<sup>th</sup>, 2:00pm ET (*time change*)

**WHERE:** [RSVP HERE](#)

Please note that this briefing **is closed to press**. We hope that you can join us and thank you for sharing this invitation with others who might be interested.

## **The President's Budget Reduces Deficits by Nearly \$3 Trillion Over 10 Years**

President Biden has long believed that we need to grow the economy from the bottom up and middle out, not the top down. Over the past two years, in the face of significant challenges, that economic strategy has produced historic progress for the American people.

Under the President's leadership, the economy has added more than 12 million jobs—more jobs in two years than any president has created in a four-year term—including 800,000 manufacturing jobs. The unemployment rate has fallen to 3.4 percent, the lowest in 54 years. The Black and Hispanic unemployment rates are near record lows. The past two years were the best two years for new small business applications on record. The President has taken action to lower costs and give families more breathing room, including cutting prescription drug costs, health insurance premiums, and energy bills, while driving the uninsured rate to historic lows. And the President's plan is rebuilding America's infrastructure, making the economy more competitive, investing in American innovation and industries that will define the future, and fueling a manufacturing boom that is strengthening parts of the country that have long been left behind while creating good jobs for workers, including those without college degrees.

The President has done all of this while delivering on his commitment to fiscal responsibility. While the previous Administration passed a nearly \$2 trillion unpaid-for tax cut with benefits skewed to the wealthy and big corporations while dramatically increasing the deficit, President Biden cut the deficit by more than \$1.7 trillion during his first two years in office—the largest decline in American history. And the reforms he signed into law to take on Big Pharma, lower prescription drug costs, and make the wealthy and large corporations pay their fair share will reduce the deficit by hundreds of billions of dollars more over the coming decade.

The President's Budget details a blueprint to build on this progress, deliver on the agenda he laid out in his State of the Union, and finish the job: continuing to grow the economy from the bottom up and middle out by investing in America, lowering costs for families, protecting and strengthening Medicare and Social Security, and reducing the deficit by nearly \$3 trillion over the next decade by making the wealthy and big corporations pay their fair share and cutting wasteful spending on Big Pharma, Big Oil, and other special interests. No one earning less than \$400,000 per year will pay a penny in new taxes.

Congressional Republicans have taken a very different approach. While they have consistently said that reducing the deficit is a top priority, Congressional Republicans have already proposed policies that would add an additional \$3 trillion to the debt over the next decade—all while raising costs for working families and handing out tax giveaways to the wealthy and big corporations. As the President has made clear, they owe the American people a detailed accounting of exactly what they plan to cut in order to cover the costs of their proposals, while also achieving the kinds of fiscal targets that they claim to support. Until they produce a plan, we're left to rely on a wide array of Republican budgets, statements, and proposals—past and present—which provide clear and consistent evidence that many critical programs the American people count on will be on the chopping block.

Please visit <https://www.whitehouse.gov/omb/budget/> to learn more.

### **Resources**

- [President's Budget | OMB | The White House](#)
- [FACT SHEET: The President's Budget Cuts the Deficit by Nearly \\$3 Trillion Over 10 Years](#)
- [FACT SHEET: The President's Budget Cuts Wasteful Spending on Big Pharma, Big Oil, and Other Special Interests, Cracks Down on Systemic Fraud, and Makes Programs More Cost Effective](#)
- [FACT SHEET: President Biden's Budget Lowers Costs for Families and Gives the American People More Breathing Room](#)
- [FACT SHEET: President Biden's Budget Lowers Housing Costs and Expands Access to Affordable Rent and Home Ownership](#)
- [FACT SHEET: President Biden's Budget Lowers Energy Costs, Combats the Climate Crisis, and Advances Environmental Justice](#)
- [FACT SHEET: President Biden's Budget Makes Our Communities Safer and Combats Crime](#)
- [FACT SHEET: President Biden's Budget Strengthens Border Security, Enhances Legal Pathways, and Provides Resources to Enforce Our Immigration Laws](#)
- [FACT SHEET: President Biden's Budget Advances Equity](#)
- [FACT SHEET: President Biden's Budget Keeps America Safe and Confronts Global Challenges](#)
- [FACT SHEET: President Biden's Budget Delivers for Tribal Nations and Tribal Communities](#)
- [FACT SHEET: President Biden's Budget Improves Customer Experience and Service Delivery for the American People](#)

- [FACT SHEET: The President's Budget for Fiscal Year 2024](#)

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<http://cepurl.com/hldkdf>

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