

Message

From: Tsai, Daniel (CMS/CMCS) (b)(6)
(b)(6)
Sent: 4/25/2023 12:28:06 PM
To: Schubel, Jessica L. EOP/WHO (b)(6)
Subject: RE: RE: breakfast thurs

Thanks!

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Tuesday, April 25, 2023 8:11 AM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Subject: Re: breakfast thurs

Yep, she'll be there!

On Apr 25, 2023, at 7:48 AM, Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov> wrote:

Perfect. Works for me

Also - do you know if Christen will be in the office on Thursday? I'd love to poke my head in to say hi in person as well. If so I can shoot her a quick note

Looking forward to it

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Monday, April 24, 2023 2:59:49 PM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Subject: Re: breakfast thurs

Sure. How does 8:30 at LPQ on the corner of 17th and I? It's across from the Farragut West metro

On Apr 24, 2023, at 2:40 PM, Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov> wrote:

Hi – what time works for you / any preference on where? I'll be meeting Topher in his office at 10a – do you want to so somewhere around EEOB, and we can walk over together after? Looking forward to it

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/6/2023 11:50:21 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Subject: RE: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi
Attachments: CMS Laguna Honda Transfer+Discharge Pause Response Letter 020123.pdf

This is helpful context. I'm connecting w/ Stacy. Would it helpful to get folks on a call to talk through the latest?

Here is the letter we sent to LHH last week confirming that CMS will continue to provide LHHS with extended federal funding while they pause resident transfers and discharges until May 19, 2023 and that continued payment will run through Nov 2023 under the terms of the settlement agreement. This letter has been filed in the case.

From: Young, Christen Linke L. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 6:31 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: Fwd: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Don't forward but this is what I know.

Begin forwarded message:

From: "Young, Christen Linke L. EOP/WHO" (b)(6)
Date: February 6, 2023 at 4:39:00 PM EST
To: "Thomas, Rachel R. EOP/WHO" (b)(6)
Cc: "Munoz, Kevin A. EOP/WHO" (b)(6) "Slevin, Christopher J. EOP/WHO"
(b)(6), "Panigrahi, Shreeya G. EOP/WHO" (b)(6) "Bhat,
Nisha V. EOP/WHO" (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 4:33 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Cc: Munoz, Kevin A. EOP/WHO (b)(6) Slevin, Christopher J. EOP/WHO
(b)(6) Panigrahi, Shreeya G. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Actually we misunderstood and our 4:30 was with Shreeya (which was very helpful!), but do you have guidance on this?
Also adding Slevin here since (b)(5)

From: Thomas, Rachel R. EOP/WHO
Sent: Monday, February 6, 2023 4:03 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Cc: Munoz, Kevin A. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO
Sent: Monday, February 6, 2023 4:02 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Cc: Munoz, Kevin A. EOP/WHO (b)(6)
Subject: FW: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Christen – see below, what do you think? It sounds like (b)(5)
(b)(5)

From: Berner, Kate K. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 3:53 PM
To: Thomas, Rachel R. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 3:44 PM
To: Berner, Kate K. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

I talked to Christine and can give you a full rundown but she flagged that a group of workers and seniors are planning to picket an event that Becerra is attending hosted by the San Francisco Hospital Association. They're picketing because HHS is threatening to close the Laguna Honda Nursing Home. I am wondering if (b)(5)

(b)(5)

From: Berner, Kate K. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 3:15 PM
To: Christine Pelosi (b)(6)
Cc: Thomas, Rachel R. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

I am a little backed up at the moment and running to a meeting – adding Rachel from my team to give you a ring. Thanks!

From: Christine Pelosi (b)(6)
Sent: Monday, February 6, 2023 3:14 PM
To: Berner, Kate K. EOP/WHO (b)(6)
Subject: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Hi - wanted to give a heads up about this item in the AP story:

“Secretary Becerra will travel to San Francisco, CA to host an event at a pharmacy that will outline how Seniors are benefiting from the Inflation Reduction Act”

my cell is: (b)(6)

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 2:05 PM, Berner, Kate K. EOP/WHO (b)(6) wrote:

Great thanks!

On Feb 1, 2023, at 4:03 PM, Christine Pelosi (b)(6) wrote:

very helpful - will share!

fastest way to get me is via text (b)(6)

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 10:42 AM, Berner, Kate K. EOP/WHO

(b)(6)

wrote:

Great – you can share with folks not sourced to us if you think they will find helpful. We’ve shared with a few folks as well. Let me know if you have thoughts, feedback, etc. have a safe flight!

Documents is not an issue we are hearing about across the country / from the grassroots.

Folks are focused on their core issues: inflation, abortion, gun control. They aren't worried about this.

1. In fact, a CNN poll last week asked more than 1,000 Americans what they feel is the most important issue facing the country, and not a single person answered Biden documents. [\[p.7 here\]](#)

The American people know that POTUS is handling this responsibly –

2. CBS poll: Majority say POTUS is handling this “well”
3. Navigator poll: By 20 points, people say POTUS is handling this the right way and releasing enough information

And look - we've seen that in all this recent polling it's not impacting the president's approval ratings. They have held steady.

4. According to CBS' poll from Sunday his approval is unchanged in recent weeks. CNN last week showed the same.

In fact, more Democrats want him to run again than they did last year:

5. In a recent You Gov poll: 50% of Democrats want Biden to run, an increase from 34% in July 2022.

All this despite the intense focus the press has had on the President's documents, and lack of scrutiny on former VP Pence's documents.

The American people know that POTUS can handle this issue responsibly, while continuing to focus on the important priorities for the American people. POTUS is focused on what he should be focused on - doing events on the economy. Pushing back on House GOP MAGA economic plans. Showing leadership on gun violence.

From: Christine Pelosi (b)(6)

Sent: Wednesday, February 1, 2023 12:56 PM

To: Berner, Kate K. EOP/WHO (b)(6)

Subject: [EXTERNAL] Re: Hi

Good morning — yes I am going to Philly and of course happy to get talking points and thinking points.

I'm on a redeye tonight so can look at them anytime.

Do you want me to share them with my DNC colleagues and if so,

with or without attribution?

Thanks
Christine

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 7:37 AM, Berner, Kate K. EOP/WHO

(b)(6)

wrote:

Hi Christine – Hope you're doing well. I think you're headed to Philly and wanted to see if you were open to some points from us on the POTUS' current standing, recent polling, etc.

Thanks!

Kate Berner

Deputy Communications Director | the White House

202-456-3571 (o)

(b)(6)

(c)

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 1/31/2023 2:39:14 PM
To: Neal, Phaedra (CMS/OA) (b)(6)
(b)(6)
Subject: RE: RE: health mandates

Great. Thanks!

From: Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>
Sent: Tuesday, January 31, 2023 9:38 AM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: health mandates

I responded earlier this morning. Thanks.

Phaedra Neal
Executive Assistant to Administrator Brooks-LaSure
Center for Medicare and Medicaid Services
phaedra.neal@cms.hhs.gov
(office) 202-690-6329
(cell) (b)(6)



From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Tuesday, January 31, 2023 9:38 AM
To: Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>
Subject: FW: health mandates

Phaedra – flagging the below. The WH scheduling team should be reaching out about scheduling.

From: (b)(6) Administrator (CMS/OA) (b)(6)
Sent: Monday, January 30, 2023 4:21 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>
Subject: FW: health mandates

fyi

Chiquita Brooks-LaSure (she/her/hers)
CMS Administrator



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From: Young, Christen Linke L. EOP/WHO: (b)(6)
Sent: Monday, January 30, 2023 4:10 PM
To: Mccluskie, Sean (HHS/IOS) <Sean.Mccluskie@hhs.gov>; (b)(6) Administrator (CMS/OA) (b)(6); Gordon, Robert (OS/ASA) <Robert.Gordon@hhs.gov>; Lily.Batchelder@treasury.gov; Benjamin.Harris@treasury.gov; Gregory.Leiserson2@treasury.gov
Cc: Aron-Dine, Aviva R. EOP/WHO: (b)(6) Spiro, Topher J. EOP/OMB (b)(6) Gerwin, Mikaela D. EOP/WHO: (b)(6)
Subject: health mandates

Hi everyone—

Aviva, Topher, and I were hoping we could pull together this small group in the next couple of days to provide an overview of thinking to-date on the health mandatory package. We don't expect any of it will be a surprise, but do think it will be useful to all get on a Zoom screen together. Mikaela will work with your folks to fine a time.

Thanks!
Christen

Message

From: Richardson (she/her), Erin (CMS/OA) [REDACTED] (b)(6)
[REDACTED] (b)(6)
Sent: 1/18/2023 2:39:15 PM
To: Yao, Kristiana (CMS/OA) [REDACTED] (b)(6)
[REDACTED] (b)(6)
Subject: RE: RE: Care admin actions

Ok – give me a call then

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Wednesday, January 18, 2023 9:39 AM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: Re: Care admin actions

Yes-

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Wednesday, January 18, 2023 9:38:26 AM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Subject: RE: Care admin actions

Can you chat briefly at 9:55?

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Wednesday, January 18, 2023 9:36 AM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: Care admin actions

Emailing to avoid the text connectivity issue – we’re supposed to send Nisha an update on where the caregiving actions stand this morning; should I plan to modify anything we’ve discussed previously? [REDACTED] (b)(5)

[REDACTED] (b)(5)

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Tuesday, January 17, 2023 9:03 PM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Subject: RE: Care admin actions

Thanks again. I’ll update you on my convo when we get a chance

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Tuesday, January 17, 2023 6:09 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: FW: Care admin actions

Summary below:

[REDACTED] (b)(5)

(b)(5)

From: Yao, Kristiana (CMS/OA)
Sent: Friday, January 13, 2023 4:19 PM
To: Bhat, Nisha V. EOP/WHO; (b)(6) OToole, Meghan (CMS/OA)
<Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)
<William.Harris@cms.hhs.gov>
Subject: RE: Care admin actions

Hi Nisha,

Thanks for following up and for the detail – we also took those items back to the relevant teams and are working to have (b)(5) feedback by Wednesday.

Best,
Kristiana

From: Bhat, Nisha V. EOP/WHO; (b)(6)
Sent: Friday, January 13, 2023 4:02 PM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; OToole, Meghan (CMS/OA)
<Meghan.OToole1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)
<William.Harris@cms.hhs.gov>
Subject: RE: Care admin actions

Thanks for the information on the model and the discharge planning rule!

In addition to feedback on the ideas on supporting family caregivers in the discharge planning once those requirements go into effect, the other items to check on are whether (b)(5)

(b)(5)

(b)(5) Could I get feedback by next Wednesday, at minimum at a high level whether this is feasible?

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Wednesday, January 11, 2023 3:15 PM
To: OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO
(b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA)
<William.Harris@cms.hhs.gov>
Subject: RE: Care admin actions

Hi Nisha,

(b)(5)

Thanks!

Best,
Kristiana

From: OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

Sent: Wednesday, January 11, 2023 1:42 PM

To: Bhat, Nisha V. EOP/WHO (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Subject: RE: Care admin actions

Hi Nisha – following up with these slides (b)(5) If you need more info, please let me know.

Thanks,
Meghan

From: Bhat, Nisha V. EOP/WHO (b)(6)

Sent: Friday, January 6, 2023 6:38 PM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

Subject: RE: Care admin actions

2-2-30 or 3-3:30 would work on my end.

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Friday, January 6, 2023 6:35 PM

To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO (b)(6)

Subject: RE: Care admin actions

Hi, all, apologies. I have a meeting with S2 at 1:00 PM on Monday now.

Can we look at times between 1:30 – 3:30 that day? Or 5:00 – 6:00? I can shift some things around.

Stacy Sanders (she/her)
Counselor to the Secretary

U.S. Department of Health and Human Services
Cell: (b)(6)

From: Sanders, Stacy (HHS/IOS)

Sent: Wednesday, January 4, 2023 5:22 PM

To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>;

OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha (b)(6)

Subject: RE: Care admin actions

Let's do 1/9 at 1:00 – 1:30. Sending an invite.

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Sent: Wednesday, January 4, 2023 3:37 PM

To: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA)

<Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha (b)(6) Sanders, Stacy (HHS/IOS)

<Stacy.Sanders@hhs.gov>

Subject: RE: Care admin actions

The 1/6 and 1/9 times both work for me. Thanks!

From: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Sent: Wednesday, January 4, 2023 3:31 PM

To: OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO

(b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Subject: RE: Care admin actions

I can also do that 1/9 time.

From: OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>

Sent: Wednesday, January 4, 2023 3:28 PM

To: Bhat, Nisha V. EOP/WHO (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Subject: RE: Care admin actions

Of those times, I can do the following:

- 1/6—12-12:30
- 1/9- 1-1:30

Thanks,
Meghan

From: Bhat, Nisha V. EOP/WHO (b)(6)

Sent: Tuesday, January 3, 2023 9:53 PM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Subject: RE: Care admin actions

Thanks Stacy. Here are some options that work for DPC:

- 1/5- 11:30-12, 3:30-4
- 1/6—9:30-10:30, 12-12:30
- 1/9- 11-11:30, 1-1:30

Thanks, Nisha

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Tuesday, January 3, 2023 6:54 PM

To: Bhat, Nisha V. EOP/WHO (b)(6) OToole, Meghan (CMS/OA)
<Meghan.OToole1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Yao, Kristiana (CMS/OA)
<Kristiana.Yao1@cms.hhs.gov>

Subject: FW: Care admin actions

Hi, all,

(b)(5)
(b)(5) I shared some of the initial feedback CMS provided, and we'd like to schedule a follow-up call among HHS/CMS/DPC to (b)(5)
(b)(5)

Can we set up a 30 minute call for this group? OA folks, please feel free to include others from CMS as appropriate or to divide and conquer as you see fit! Nisha, can you send a few times that work well for you? I can loop Serena from there to help us land on something that works for HHS/CMS schedules.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: (b)(6)

From: Bhat, Nisha V. EOP/WHO (b)(6)

Sent: Tuesday, December 20, 2022 12:32 PM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; (b)(6)
(b)(6) Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS)
<Kate.Wolff@hhs.gov>

Cc: (b)(6) (b)(6) Cardona, Mario R. EOP/WHO
(b)(6) Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Subject: RE: Care admin actions

Hi all, there's interest in (b)(5)
Sharing a paper (attached) with some ideas. We'd like to have a conversation in early January on reactions to these ideas or other work that may be happening (b)(5) Can HHS share some meeting time options?

Thanks, Nisha

Nisha Bhat
Senior Policy Advisor for Medicare
Domestic Policy Council

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Thursday, December 15, 2022 4:45 PM

To: Landrieu, Grace G. EOP/WHO (b)(6) Pryor, Rachel (HHS/OS/IOS)

<Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>

Cc: Schubel, Jessica L. EOP/WHO (b)(6) Bhat, Nisha V. EOP/WHO
(b)(6) Cardona, Mario R. EOP/WHO (b)(6) Arguello, Andres
(OS/IOS) <Andres.Arguello@hhs.gov>

Subject: RE: Care admin actions

Yup—count me in.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: (b)(6)

From: Landrieu, Grace G. EOP/WHO (b)(6)
Sent: Thursday, December 15, 2022 3:28 PM
To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Cc: (b)(6) Bhat, Nisha (b)(6)
(b)(6) Cardona, Mario R. EOP/WHO (b)(6) Arguello, Andres
(OS/IOS) <Andres.Arguello@hhs.gov>
Subject: RE: Care admin actions

Great – Andres, does 8:30 work for you? And, Stacy, just double-checking it still works for you?

Thanks!
Grace

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Sent: Thursday, December 15, 2022 2:48 PM
To: Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Landrieu, Grace G. EOP/WHO (b)(6)
Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Cc: Schubel, Jessica L. EOP/WHO (b)(6) Bhat, Nisha V. EOP/WHO
(b)(6) Cardona, Mario R. EOP/WHO (b)(6) Arguello, Andres
(OS/IOS) <Andres.Arguello@hhs.gov>
Subject: RE: Care admin actions

8:30 tomorrow can work great for me!

From: Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>
Sent: Thursday, December 15, 2022 1:19 PM
To: (b)(6) Pryor, Rachel (HHS/OS/IOS)
<Rachel.Pryor@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Cc: (b)(6) Bhat, Nisha (b)(6)
(b)(6) Cardona, Mario R. EOP/WHO (b)(6) Arguello, Andres
(OS/IOS) <Andres.Arguello@hhs.gov>
Subject: RE: Care admin actions

Hi - + Stacy! We are excited she is here!

I will be in a (b)(5) until 5:30pm today and tomorrow morning in a DPC meeting (b)(5) but looping Andrés if this is scheduled when I can't join. I'm fine with including Katie and Alison!

From: Landrieu, Grace G. EOP/WHO (b)(6)
Sent: Thursday, December 15, 2022 1:16 PM
To: Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Cc: (b)(6); Bhat, Nisha (b)(6); (b)(6) Cardona, Mario R. EOP/WHO (b)(6)
Subject: Care admin actions

Kate, Rachel, (and please loop Stacy whose email I don't have),

We would love to meet with you about care administrative actions where we can review what we are thinking in terms of process and substance. Apologies for the last minute suggestion, but do you happen to be free at 5pm today or at 8:30am tomorrow?

Defer to you all if you want to include subagencies or not. I think we are inclined to think it's helpful to loop at least some of them (maybe Katie and Allison) so we can use individual meetings with them to dig in further into actions. But, certainly defer to whatever you think is best.

We are going to try to get you some paper too.

Thanks,
Grace

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/6/2023 7:51:48 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Subject: RE: RE: PHE Resource Update - CMS

Folks are still working on that piece, but I thought I'd get you the other materials in the interim.

From: Young, Christen Linke L. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 2:40 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: PHE Resource Update - CMS

This is helpful! But not really what I was asking about it. (b)(5)
(b)(5), which is not really this.

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Monday, February 6, 2023 2:33 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Subject: PHE Resource Update - CMS

You asked about our public-facing materials/webpages. See the attached listserv announcement that went out last week that includes links to all our relevant webpages. We're also working on a one-pager that should be ready this week.

Erin Richardson (she/her)
Chief of Staff



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Message

From: Richardson (she/her), Erin (CMS/OA) [REDACTED] (b)(6)
[REDACTED] (b)(6)
Sent: 2/6/2023 11:23:03 PM
To: Young, Christen Linke L. EOP/WHO [REDACTED] (b)(6)
Subject: RE: RE: I have another thing sorry

Just tried you

-----Original Message-----

From: Young, Christen Linke L. EOP/WHO [REDACTED] (b)(6)
Sent: Monday, February 6, 2023 6:18 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: I have another thing sorry

Call when you can!

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/7/2023 8:01:54 PM
To: Kaiser, Alyssa (CMS/OL) (b)(6)
(b)(6)
Subject: RE: RE: State of the Union Briefings and Fact Sheets

Thank you!!

From: Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 2:49 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; (b)(6) Administrator (CMS/OA) (b)(6) Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Subject: RE: State of the Union Briefings and Fact Sheets

(b)(5)

(b)(5)

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Sent: Tuesday, February 7, 2023 2:09 PM

To: (b)(6) Administrator (CMS/OA) (b)(6); Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OTOole1@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>

Subject: FW: State of the Union Briefings and Fact Sheets

From the main fact sheet below. There is also another fact sheet w/ mental health / substance use focus.

Lowering Health Care Costs for Families

The President knows that too many Americans stare at the ceiling wondering what happens if their spouse gets cancer or child gets sick. He believes that every American has a right to the peace of mind that comes with knowing they have access to affordable, quality health care. President Biden passed legislation to lower health care and prescription drug costs for American families, giving families more breathing room. Tomorrow, he will discuss the historic progress we have made on lowering health care costs under his watch, including steps

to strengthen Medicare, Medicaid, and the Affordable Care Act (ACA), and steps we must take to build on that progress and give more families the peace of mind of affordable prescriptions and health care.

\$800 lower health care premiums. A record-setting 16.3 million people signed up for ACA coverage this year, and the national uninsured rate hit an all-time low last year. That's thanks in large part to President Biden and Democrats in Congress' work to lower premiums for ACA coverage by an average of \$800 per person per year—along with President Biden's actions to quadruple consumer assistance, increase outreach, and close the “family glitch” loophole that blocked many children and spouses from affordable coverage. Tomorrow, the President will call on Congress to make these savings for American families permanent, so we can continue our work to make health care a right, not a privilege.

60 million Medicare beneficiaries will be protected from skyrocketing drug costs. President Biden took on Big Pharma—and won. Thanks to the new prescription drug law, Medicare will be able to negotiate drug prices and cap out-of-pocket pharmacy costs at \$2,000 per year under Part D, and drug companies will pay rebates to Medicare if they try to hike their prices faster than the rate of inflation. For the last six weeks, seniors across the country have been benefiting from key drug pricing protections that are putting money back in their pockets:

- \$35 price cap on insulin in Medicare. Starting this year, Medicare beneficiaries will pay no more than \$35 per month per insulin prescription. 1.5 million people would have each saved, on average, \$500 per year had this law been in effect in 2020. The President will call on Congress to extend this commonsense, life-saving protection to all Americans, not just people with Medicare.
- \$0 vaccines through Medicare. More adult vaccines are now available without any co-pays under Medicare Part D thanks to the new prescription drug law. This includes the shingles vaccine, which used to cost seniors as much as \$200.

1 million surprise medical bills are prevented every month. Before President Biden took office, millions of people received surprise bills for out-of-network care, costing them hundreds or thousands of dollars. The Administration is protecting millions of consumers from surprise medical bills through the implementation of the No Surprises Act, which has already protected 10 million Americans from unfair, undeserved out-of-network charges.

\$3,000 in savings on hearing aids. In October 2022, over-the-counter hearing aids hit the shelves following a rule from the Food and Drug Administration. Now, millions of Americans can buy hearing aids for low to moderate hearing loss without a prescription or exam. This is anticipated to save Americans as much as \$3,000

per pair, providing more breathing room for the estimated 30 million Americans with mild-to-moderate hearing loss.

39 states and the District of Columbia have expanded Medicaid coverage. Missouri, Oklahoma, and South Dakota are the most recent states to expand Medicaid to hundreds of thousands of low-income adults previously locked out of Medicaid coverage. The Administration remains committed to closing the coverage gap in the remaining 11 states, and the President will call on Congress to finish the job. In addition, the Administration also worked with over half the states and DC to extend Medicaid postpartum coverage for millions of women.

Promoting Competition

Improving safety and accountability in nursing homes. As the President directed in last year's State of the Union, CMS has taken action to strengthen oversight of the worst performing nursing homes, prevent abuse and Medicare fraud, and improve families' ability to comparison shop across nursing homes. In the coming days and months, CMS will announce new actions to increase safety and accountability at nursing homes.

From: White House Office of Public Engagement [REDACTED] (b)(6)
Sent: Tuesday, February 7, 2023 2:02 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: State of the Union Briefings and Fact Sheets

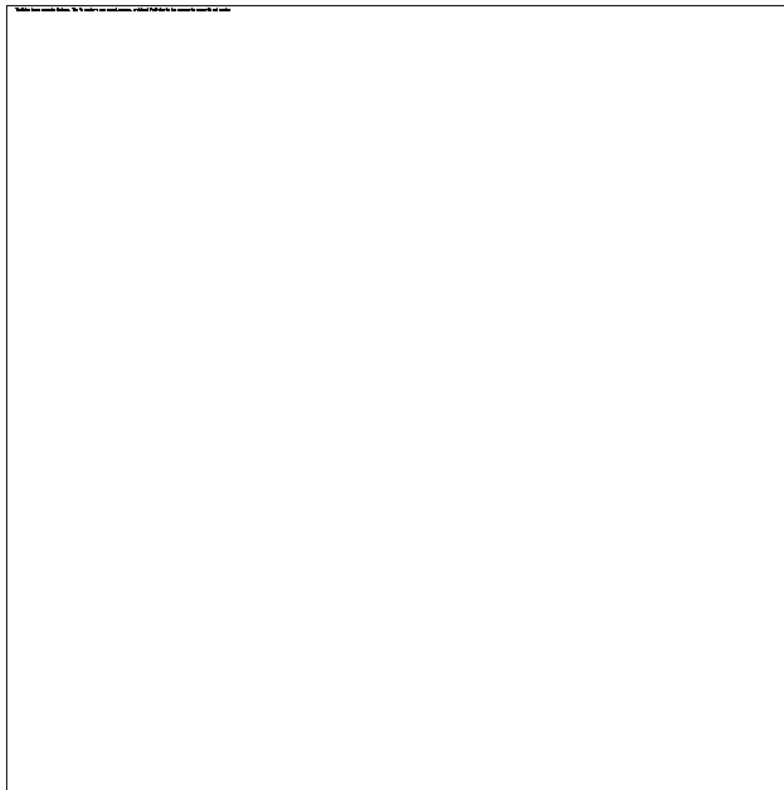
Health Community Updates

This evening during the State of the Union, President Biden will speak directly to American people and outline the historic progress we have made over the past two years and his agenda for the future. President Biden ran for office for three main reasons: to rebuild the backbone of the country, to unite the country and to restore the soul of the nation. In the State of the Union, he'll say that we need to **finish the job**.

Learn more with these fact sheets:

- [FACT SHEET: The Biden Economic Plan Is Working](#)
- [FACT SHEET: In State of the Union, President Biden to Outline Vision to Advance Progress on Unity Agenda in Year Ahead](#)
- [FACT SHEET: The Biden-Harris Administration's Work to Make Our Communities Safer and Advance Effective, Accountable Policing](#)

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State of the Union Briefings

In coordination with the State of the Union Address **tonight at 9 PM ET**, the White House is hosting several briefings focused on several priorities laid out in the speech. Please register using the below links and share this information widely with anyone you think would be interested.

State of the Union Briefing with Assistant and Senior Advisor to the President Anita Dunn

When: Tuesday February 7 at 2 pm ET

RSVP: https://pitc.zoomgov.com/webinar/register/WN_2y79LNbvTtyY0MvIJsc70g

Briefing on Ending Cancer as We Know It Today

When: Wednesday February 8 at 9:30 am ET

RSVP: https://pitc.zoomgov.com/webinar/register/WN_LcQGkUGQS69VIIMA45sW3Q

Briefing on Supporting America's Veterans and Their Families Caregivers, and Survivors

When: Wednesday February 8 at 10:30 am ET

RSVP: https://pitc.zoomgov.com/webinar/register/WN_CYUeISC2R2K1pzVSIo-3VA

Briefing on Beating the Opioid and Overdose Epidemic & Tackling the Mental Health Crisis

When: Wednesday February 8 at 2:30 pm ET

RSVP: https://pitc.zoomgov.com/webinar/register/WN_MNQy4rW8SV2qII4FT5Vkbwg

Please note: these calls are closed press and not for attribution.

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Share and amplify our community updates by encouraging your networks to sign up to receive this newsletter using the following link.

<http://eepurl.com/hldkdf>

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Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/7/2023 6:57:49 PM
To: Neal, Phaedra (CMS/OA) (b)(6)
(b)(6); Tesfaye, Eden (CMS/)
(b)(6)
(b)(6)
Subject: RE: RE: Connecting

Thanks, Phaedra

From: Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 1:57 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Subject: RE: Connecting

Thanks for flagging. That's my fault. I'll reach out for a new date.

Phaedra Neal
Executive Assistant to Administrator Brooks-LaSure
Center for Medicare and Medicaid Services
phaedra.neal@cms.hhs.gov
(office) 202-690-6329
(cell) (b)(6)



From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 1:56 PM
To: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Cc: Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>
Subject: RE: Connecting

Eden and Phaedra - I just saw this come through for 2/24 but CBL is listed as OOO that day....

From: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 12:17 PM
To: Rozo, Sebastian EOP/WHO (b)(6)
Cc: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Neal, Phaedra (CMS/OA) <Phaedra.Neal@cms.hhs.gov>
Subject: RE: Connecting

Thanks, Sebastian! We totally understand y'all have a lot going on right now. Appreciate you circling back around. Adding in Phaedra who will send ACBL's availability for the week of 2/20.

Thanks!

From: Rozo, Sebastian EOP/WHO (b)(6)
Sent: Tuesday, February 7, 2023 12:06 PM
To: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Cc: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: Connecting

Apologies for the delay! A lot moving on our end with SOTU and NGA this week and NACo next week. Can you send availability for the week of 2/20? Julie is pretty back to back until then. Thanks!

From: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Sent: Monday, February 6, 2023 10:46 AM
To: Mohr, Morgan K. EOP/WHO (b)(6)
Cc: Rozo, Sebastian EOP/WHO (b)(6); Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: Connecting

Hi Sebastian –

Happy Monday, and I hope you are well this morning. I am bumping this request for your convenience. The Administrator looks forward to connecting with Julie at her earliest convenience. Please let us know when works best for Julie's schedule.

Thanks,
Eden

From: Tesfaye, Eden (CMS/)
Sent: Friday, February 3, 2023 10:37 AM
To: Mohr, Morgan K. EOP/WHO (b)(6)
Cc: Rozo, Sebastian EOP/WHO (b)(6); Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: Connecting

Thank you, Morgan! Sebastian – great to be re-connected with you.

Sebastian –

I work for CMS Administrator Chiquita Brooks-LaSure as an advisor for external affairs (and IGA). (b)(5)

(b)(5)

(b)(5) Let me know if you have any questions. Looking forward to hearing back from you soon.

Thanks,
Eden

From: Mohr, Morgan K. EOP/WHO (b)(6)
Sent: Friday, February 3, 2023 8:37 AM
To: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Cc: Rozo, Sebastian EOP/WHO (b)(6)
Subject: Connecting

Eden, connecting you here with Sebastian, Julie's assistant.

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/7/2023 7:36:04 PM
To: Harris, Will (CMS/OA) (b)(6)
(b)(6); Yao, Kristiana (CMS/OA)
(b)(6)
(b)(6) OToole, Meghan
(CMS/OA) (b)(6)
(b)(6)
Subject: RE: RE: State of the Union Briefings and Fact Sheets

Feel free to flag for them

From: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 2:36 PM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>
Subject: RE: State of the Union Briefings and Fact Sheets

(b)(5)

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 2:33 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>
Subject: Re: State of the Union Briefings and Fact Sheets

(b)(5)

If others agree I can flag thru comms.

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Tuesday, February 7, 2023 2:09 PM
To: (b)(6) Administrator (CMS/OA) (b)(6) Blum, Jonathan (CMS/OA) <Jonathan.Blum@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; OToole, Meghan (CMS/OA) <Meghan.OToole1@cms.hhs.gov>; Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Kaiser, Alyssa (CMS/OL) <Alyssa.Kaiser@cms.hhs.gov>
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From: White House Office of Public Engagement (b)(6)
Sent: Tuesday, February 7, 2023 2:02 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: State of the Union Briefings and Fact Sheets

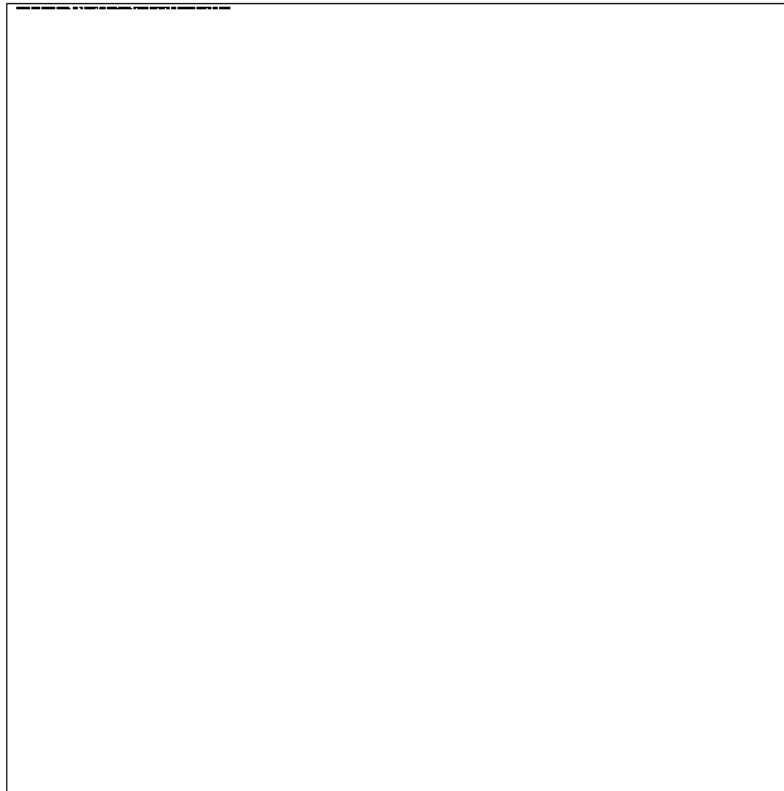
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<http://eepurl.com/hldkdf>

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Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/10/2023 2:16:33 PM
To: Tesfaye, Eden (CMS/) (b)(6)
(b)(6); Ellis (she/her), Kyla
(CMS/OA) (b)(6)
(b)(6)
Subject: RE: RE: CONNECTING CMS <> WH COMMS

Yes, thanks.

From: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Sent: Friday, February 10, 2023 9:16 AM
To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: Fwd: CONNECTING CMS <> WH COMMS

Okay for me to check in on this thread ?

Get [Outlook for iOS](#)

From: Eng, Adrian (HHS/ASPA) <Adrian.Eng@hhs.gov>
Sent: Thursday, February 9, 2023 3:42:02 PM
To: Molina, Jennifer EOP/WHO (b)(6) Acosta, Lucas R. EOP/WHO
(b)(6) Loewe, Erica P. EOP/WHC (b)(6) Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>; Tesfaye, Eden (OS/IEA) <Eden.Tesfaye@hhs.gov>
Subject: CONNECTING CMS <> WH COMMS

Hi WH colleagues,

I want to loop you all with our CMS appointees for comms and external affairs @Alexander, Bruce (CMS/OC) (Comms) and @Tesfaye, Eden (OS/IEA) (External Affairs).

Bruce and Eden we have the WH comms team here for any real time pitching needs. Happy to help with anything on the coordinating.

Adrian Eng-Gastelum

Senior Advisor | Office of Public Affairs
U.S. Department of Health and Human Services
(b)(6) | adrian.eng@hhs.gov

Message

From: Pryor, Rachel (HHS/OS/IOS) [Rachel.Pryor@hhs.gov]
Sent: 2/8/2023 5:30:08 PM
To: Tsai, Daniel (CMS/CMCS); (b)(6); christen.l.young (b)(6); (b)(6); Stephens, Jessica (CMS/CMCS); (b)(6); Spiro, Topher J. EOP/OMB; (b)(6); Sills, Sara R. EOP/OMB; (b)(6); jessica.l.schubel (b)(6)
CC: Katch (she/her), Hannah (CMS/OA); (b)(6); Briskin, Perrie (CMS/CMCS); (b)(6); Hebert, Krista (CMS/CMCS); (b)(6); (b)(6)
Subject: RE: RE: NC Medicaid expansion letter

+ Jess Schubel

From: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Sent: Wednesday, February 8, 2023 12:26 PM
To: christen.l.young (b)(6); Stephens, Jessica (CMS/CMCS) <Jessica.Stephens@cms.hhs.gov>; Spiro, Topher J. EOP/OMB (b)(6); Sills, Sara R. EOP/OMB (b)(6)
Cc: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>
Subject: NC Medicaid expansion letter

EOP colleagues –

For awareness – NC has asked us to re-issue a letter we had sent toward the end of last year noting CMS is fully committed/at the table to work through Medicaid Expansion asap, and that we stand ready to work through reimbursement models, which is categorically true (it does not commit to any specific model).

They asked yesterday for an updated date given new legislative discussions to show we are still equally committed. The letter text is unchanged. We're hopeful they will make progress but we'll see...

We will plan on sending over this evening but wanted to flag. Let us know any questions/concerns

Thanks
-Dan

Message

From: Zuniga, Ilse (HHS/ASPA) (b)(6)
Sent: 2/8/2023 8:22:52 PM
To: Pryor, Rachel (HHS/OS/IOS) (b)(6)
(b)(6) Katch (she/her),
Hannah (CMS/OA) (b)(6)
(b)(6) Smalley, Elizabeth
(HHS/ASPA) (b)(6)
(b)(6) Cha, Stephen (HHS/IOS)
(b)(6) Miller - Tolbert,
Kimberly (OS/IOS) (b)(6)
(b)(6) Burgess, Angela
(HHS/IOS) (CTR) (b)(6)
(b)(6) Clemencia, LaTanya
(HHS/OCR) (b)(6)
(b)(6) Ciccone, Caroline
(HHS/ASPA) (b)(6)
(b)(6) Jones, Kamara
(HHS/ASPA) (b)(6)
(b)(6) Kraus, John
(HHS/ASPA) (b)(6)
(b)(6) Sanders, Stacy
(HHS/IOS) (b)(6) Harris, Will (CMS/OA) (b)(6)
(b)(6) Tsai, Daniel (CMS/CMCS)
Alexander, Bruce
(CMS/OC) (b)(6)
(b)(6) Dembner, Zachary
(HHS/ASPA) (b)(6)
(b)(6) Feldman, Anne
(HHS/ASPA) (b)(6)
(b)(6) Warsh, Jonathan
(OS/ASPR/IO) (b)(6)
(b)(6) Cross-Call, Jesse
(OS/IEA) (b)(6)
(b)(6) Stevens, Lee (OS/IEA)
(b)(6) Malik, May (HHS/ASPA)
(b)(6) Griffis, Kevin
(CDC/OD/OADC) (b)(6)
(b)(6) Nordlund, Kristen
(CDC/OD/OADC) (b)(6)
(b)(6)
CC: Graf, Alex (HHS/ASL) (b)(6) Smith, Jessica (HHS/IEA) (b)(6)
(b)(6) Arguello, Andres
(OS/IOS) (b)(6)
(b)(6) Bush, Laina (HHS/ASPE)
(b)(6) Arnold, Sharon
(HHS/ASPE) (b)(6)
(b)(6) Ellis (she/her), Kyla
(CMS/OA) (b)(6)
(b)(6) Zelenko, Leslie (HHS/ASL)
(b)(6) Kolbe, Allison (HHS/ASPE)

(b)(6)			Aldana, Karen (CMS/OC)
(b)(6)			Salcido, Dori A.
EOP/WHO	(b)(6)	(b)(6)	Burns, Samira
(HHS/ASPA)	(b)(6)	Sibori, Gabriela (HHS/ASPA)	(b)(6)
(b)(6)			Wolff, Kate
(OS/IOS)	(b)(6)		
(b)(6)			Aleguas, Marisa
(HHS/ASPA)	(b)(6)		
(b)(6)			Egorin, Melanie
(HHS/ASL)	(b)(6)		
(b)(6)			Mellette, Kelsey
(HHS/ASL)	(b)(6)		
(b)(6)			Daly, Madeline (HHS/ASL)
(b)(6)			Lunsford, Erin
(HHS/ASL)	(b)(6)		
(b)(6)			Emanuel, Noah
(HHS/ASL)	(b)(6)		
(b)(6)			Hemlin, Erin
(HHS/ASPA)	(b)(6)		
(b)(6)			Walen, Alyssa
(CMS/OC)	(b)(6)		
(b)(6)			

Subject: RE: RE: ASPA PHE media briefing prep + Thursday rollout plan

Yes, please. We need you on this prep call since you'll be leading the media briefing with Stephen tomorrow.

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Wednesday, February 8, 2023 3:22 PM

To: Zuniga, Ilse (HHS/ASPA) <Ilse.Zuniga@hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Burgess, Angela (HHS/IOS) (CTR) <Angela.Burgess@hhs.gov>; Clemencia, LaTanya (HHS/IOS) <LaTanya.Clemencia@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Kraus, John (HHS/ASPA) <John.Kraus@hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Dembner, Zachary (HHS/ASPA) <Zachary.Dembner@hhs.gov>; Feldman, Anne (HHS/ASPA) <Anne.Feldman@hhs.gov>; Warsh, Jonathan (OS/ASPR/IO) <Jonathan.Warsh@hhs.gov>; Cross-Call, Jesse (OS/IEA) <Jesse.Cross-call@hhs.gov>; Stevens, Lee (OS/IEA) <Lee.Stevens@hhs.gov>; Malik, May (HHS/ASPA) <Maysoon.Malik@hhs.gov>; Griffis, Kevin (CDC/OD/OADC) <tvw8@cdc.gov>; Nordlund, Kristen (CDC/OD/OADC) <hok4@cdc.gov>

Cc: Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Smith, Jessica (HHS/IEA) <Jessica.Smith@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Bush, Laina (HHS/ASPE) <Laina.Bush@HHS.GOV>; Arnold, Sharon (HHS/ASPE) <Sharon.Arnold@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Zelenko, Leslie (HHS/ASL) <Leslie.Zelenko@hhs.gov>; Kolbe, Allison (HHS/ASPE) <Allison.Kolbe@hhs.gov>; Aldana, Karen (CMS/OC) <Karen.Aldana@cms.hhs.gov>; Salcido, Dori A. EOP/WHO (b)(6) (b)(6)
(b)(6) Burns, Samira (HHS/ASPA) <Samira.Burns@hhs.gov>; Sibori, Gabriela (HHS/ASPA) <Gabriela.Sibori@hhs.gov>; Wolff, Kate (OS/IOS) <Kate.Wolff@hhs.gov>; Aleguas, Marisa (HHS/ASPA) <Marisa.Aleguas@hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Mellette, Kelsey (HHS/ASL) <Kelsey.Mellette@hhs.gov>; Daly, Madeline (HHS/ASL) <Madeline.Daly@hhs.gov>; Lunsford, Erin (HHS/ASL) <Erin.Lunsford@hhs.gov>; Emanuel, Noah (HHS/ASL) <Noah.Emanuel@hhs.gov>; Hemlin, Erin (HHS/ASPA)

<Erin.Hemlin@hhs.gov>; Walen, Alyssa (CMS/OC) <Alyssa.Walen@cms.hhs.gov>

Subject: RE: ASPA PHE media briefing prep + Thursday rollout plan

Hi all,

Stacy and I have a conflict with CMS- do you need us on here? Or Ilse should I call you separately?

Thanks, Rachel

-----Original Appointment-----

From: Zuniga, Ilse (HHS/ASPA) <Ilse.Zuniga@hhs.gov>

Sent: Tuesday, February 7, 2023 4:53 PM

To: Zuniga, Ilse (HHS/ASPA); Pryor, Rachel (HHS/OS/IOS); Hannah Katch (CMS/OA) (hannah.katch@cms.hhs.gov); Elizabeth Smalley; Cha, Stephen (HHS/IOS); Miller - Tolbert, Kimberly (OS/IOS); Burgess, Angela (HHS/IOS) (CTR); Clemencia, LaTanya (HHS/IOS); Ciccone, Caroline (HHS/ASPA); Jones, Kamara (HHS/ASPA); Kraus, John (HHS/ASPA); Sanders, Stacy (HHS/IOS); Harris, Will (CMS/OA); Tsai, Daniel (CMS/CMCS); Alexander, Bruce (CMS/OC); Dembner, Zachary (HHS/ASPA); Feldman, Anne (HHS/ASPA); Warsh, Jonathan (OS/ASPR/IO); Cross-Call, Jesse (OS/IEA); Stevens, Lee (OS/IEA); Malik, May (HHS/ASPA); Griffis, Kevin (CDC/OD/OADC); Nordlund, Kristen (CDC/OD/OADC)
Cc: Graf, Alex (HHS/ASL); Smith, Jessica (HHS/IEA); Arguello, Andres (OS/IOS); Bush, Laina (HHS/ASPE); Arnold, Sharon (HHS/ASPE); Kyla Ellis (CMS/) (kyla.ellis@cms.hhs.gov); Zelenko, Leslie (HHS/ASL); Kolbe, Allison (HHS/ASPE); Aldana, Karen (CMS/OC); Salcido, Dori A. EOP/WHO; (b)(6); Burns, Samira (HHS/ASPA); Sibori, Gabriela (HHS/ASPA); Wolff, Kate (OS/IOS); Aleguas, Marisa (HHS/ASPA); Egorin, Melanie (HHS/ASL); Mellette, Kelsey (HHS/ASL); Daly, Madeline (HHS/ASL); Lunsford, Erin (HHS/ASL); Emanuel, Noah (HHS/ASL); Hemlin, Erin (HHS/ASPA); Walen, Alyssa (CMS/OC)

Subject: ASPA PHE media briefing prep + Thursday rollout plan

When: Wednesday, February 8, 2023 5:00 PM-5:45 PM (UTC-05:00) Eastern Time (US & Canada).

Where: <https://hhsgov.zoomgov.com/join/91234567890> (b)(6)

Sorry, need to reschedule to 5:00 PM. Please invite anyone I might have missed. Thank you!

Prep Meeting Attendees:

- ASPA (Kamara Jones, John Kraus, Ilse Zuniga, Caroline Ciccone, Liz Smalley, Anne Feldman)
- HHS Counselors (Stephen Cha, Rachel Pryor, Stacy Sanders)
- CMS
- Comms (Bruce Alexander)
- Policy (Will Harris, Dan Tsai, Hannah Hatch)
- ASPR
- Comms (Zach Dembner)
- Policy (Jonathan Warsh)
- WH, IEA, ASL, IOS, and others you're welcome to join

Meeting Agenda:

- Stephen Cha Overview of Thursday Rollout
- ASPA Overview of Thursday Media Briefing

- Media Briefing Speakers
- Stephen Cha
- Rachel Pryor
- CMS SME's
- Will Harris
- Dan Tsai
- CDC SME?
- ASPA Overview on PHE Reporter Inquiries
- ASL/ASPA Readout of Congressional Hearing
- Questions
-

Message

From: Egorin, Melanie (HHS/ASL) (b)(6)
Sent: 2/8/2023 10:02:04 PM
To: Zuniga, Ilse (HHS/ASPA) (b)(6)

(b)(6) Pryor, Rachel
(HHS/OS/IOS) (b)(6)
(b)(6) Katch (she/her),
Hannah (CMS/OA) (b)(6)
(b)(6) Smalley, Elizabeth
(HHS/ASPA) (b)(6)
(b)(6) Cha, Stephen (HHS/IOS)
(b)(6) Miller - Tolbert,
Kimberly (OS/IOS) (b)(6)
(b)(6) Burgess, Angela
(HHS/IOS) (CTR) (b)(6)
(b)(6) Clemencia, LaTanya
(HHS/OCR) (b)(6)
(b)(6) Ciccone, Caroline
(HHS/ASPA) (b)(6)
(b)(6) Jones, Kamara
(HHS/ASPA) (b)(6)
(b)(6) Kraus, John
(HHS/ASPA) (b)(6)
(b)(6) Sanders, Stacy
(HHS/IOS) (b)(6)
(b)(6) Tsai, Daniel (CMS/CMCS)
(b)(6) Alexander, Bruce
(CMS/OC) (b)(6)
(b)(6) Dembner, Zachary
(HHS/ASPA) (b)(6)
(b)(6) Feldman, Anne
(HHS/ASPA) (b)(6)
(b)(6) Warsh, Jonathan
(OS/ASPR/IO) (b)(6)
(b)(6) Cross-Call, Jesse
(OS/IEA) (b)(6)
(b)(6) Stevens, Lee (OS/IEA)
(b)(6) Malik, May (HHS/ASPA)
(b)(6) Griffis, Kevin
(CDC/OD/OADC) (b)(6)
(b)(6) Nordlund, Kristen
(CDC/OD/OADC) (b)(6)
(b)(6) Goldstein, Robert (CDC/OD)

CC: Graf, Alex (HHS/ASL) (b)(6); Smith, Jessica (HHS/IEA) (b)(6)
(b)(6) Arguello, Andres
(OS/IOS) (b)(6)
(b)(6) Bush, Laina (HHS/ASPE)
(b)(6) Arnold, Sharon
(HHS/ASPE) (b)(6)
(b)(6) Ellis (she/her), Kyla

(CMS/OA)	(b)(6)	
	(b)(6)	Zelenko, Leslie (HHS/ASL)
	(b)(6)	Kolbe, Allison (HHS/ASPE)
	(b)(6)	Aldana, Karen (CMS/OC)
	(b)(6)	Salcido, Dori A.
EOP/WHC	(b)(6)	Burns, Samira
(HHS/ASPA)	(b)(6)	Sibori, Gabriela (HHS/ASPA)
	(b)(6)	Wolff, Kate
(OS/IOS)	(b)(6)	
	(b)(6)	Aleguas, Marisa
(HHS/ASPA)	(b)(6)	
	(b)(6)	Mellette, Kelsey
(HHS/ASL)	(b)(6)	
	(b)(6)	Daly, Madeline (HHS/ASL)
	(b)(6)	
(HHS/ASL)	(b)(6)	Lunsford, Erin
	(b)(6)	
(HHS/ASL)	(b)(6)	Emanuel, Noah
	(b)(6)	
(HHS/ASPA)	(b)(6)	Hemlin, Erin
	(b)(6)	
(CMS/OC)	(b)(6)	Walen, Alyssa
	(b)(6)	

Subject: RE: RE: ASPA PHE media briefing prep + Thursday rollout plan

ASL folks are wrapping up a meeting. Be on as soon as possible.

-----Original Appointment-----

From: Zuniga, Ilse (HHS/ASPA) <Ilse.Zuniga@hhs.gov>

Sent: Tuesday, February 7, 2023 2:58 PM

To: Zuniga, Ilse (HHS/ASPA); Pryor, Rachel (HHS/OS/IOS); Hannah Katch (CMS/OA) (hannah.katch@cms.hhs.gov); Elizabeth Smalley; Cha, Stephen (HHS/IOS); Miller - Tolbert, Kimberly (OS/IOS); Burgess, Angela (HHS/IOS) (CTR); Clemencia, LaTanya (HHS/IOS); Ciccone, Caroline (HHS/ASPA); Jones, Kamara (HHS/ASPA); Kraus, John (HHS/ASPA); Sanders, Stacy (HHS/IOS); Harris, Will (CMS/OA); Tsai, Daniel (CMS/CMCS); Alexander, Bruce (CMS/OC); Dembner, Zachary (HHS/ASPA); Feldman, Anne (HHS/ASPA); Warsh, Jonathan (OS/ASPR/IO); Cross-Call, Jesse (OS/IEA); Stevens, Lee (OS/IEA); Malik, May (HHS/ASPA); Griffis, Kevin (CDC/OD/OADC); Nordlund, Kristen (CDC/OD/OADC); Goldstein, Robert (CDC/OD/OCS)

Cc: Graf, Alex (HHS/ASL); Smith, Jessica (HHS/IEA); Arguello, Andres (OS/IOS); Bush, Laina (HHS/ASPE); Arnold, Sharon (HHS/ASPE); Kyla Ellis (CMS/) (kyla.ellis@cms.hhs.gov); Zelenko, Leslie (HHS/ASL); Kolbe, Allison (HHS/ASPE); Aldana, Karen (CMS/OC); Salcido, Dori A. EOP/WHO; (b)(6) Burns, Samira (HHS/ASPA); Sibori, Gabriela (HHS/ASPA); Wolff, Kate (OS/IOS); Aleguas, Marisa (HHS/ASPA); Egorin, Melanie (HHS/ASL); Mellette, Kelsey (HHS/ASL); Daly, Madeline (HHS/ASL); Lunsford, Erin (HHS/ASL); Emanuel, Noah (HHS/ASL); Hemlin, Erin (HHS/ASPA); Walen, Alyssa (CMS/OC)

Subject: ASPA PHE media briefing prep + Thursday rollout plan

When: Wednesday, February 8, 2023 5:00 PM-5:45 PM (UTC-05:00) Eastern Time (US & Canada).

Where: <https://hhsgov.zoomgov.com> (b)(6)

Sorry, need to reschedule to 5:00 PM. Please invite anyone I might have missed. Thank you!

Prep Meeting Attendees:

- ASPA (Kamara Jones, John Kraus, Ilse Zuniga, Caroline Ciccone, Liz Smalley, Anne Feldman)
- HHS Counselors (Stephen Cha, Rachel Pryor, Stacy Sanders)
- CMS
- Comms (Bruce Alexander)
- Policy (Will Harris, Dan Tsai, Hannah Hatch)
- ASPR
- Comms (Zach Dembner)
- Policy (Jonathan Warsh)
- WH, IEA, ASL, IOS, and others you're welcome to join

Meeting Agenda:

- Stephen Cha Overview of Thursday Rollout
- ASPA Overview of Thursday Media Briefing
- Media Briefing Speakers
 - Stephen Cha
 - Rachel Pryor
 - CMS SME's
 - Will Harris
 - Dan Tsai
 - CDC SME?
- ASPA Overview on PHE Reporter Inquiries
- ASL/ASPA Readout of Congressional Hearing
- Questions
-

Appointment

From: Zuniga, Ilse (HHS/ASPA) (b)(6)

Sent: 2/9/2023 6:20:45 PM

To: Goldstein, Robert (CDC/OD) (b)(6)

(b)(6) Pryor, Rachel (HHS/OS/IOS)

(b)(6) Katch (she/her),

Hannah (CMS/OA) (b)(6)

(b)(6) Smalley, Elizabeth

(HHS/ASPA) (b)(6)

(b)(6) Cha, Stephen (HHS/IOS)

(b)(6) Miller - Tolbert,

Kimberly (OS/IOS) (b)(6)

(b)(6) Burgess, Angela

(HHS/IOS) (CTR) (b)(6)

(b)(6) Clemencia, LaTanya

(HHS/OCR) (b)(6)

(b)(6) Ciccone, Caroline

(HHS/ASPA) (b)(6)

(b)(6) Jones, Kamara

(HHS/ASPA) (b)(6)

(b)(6) Kraus, John

(HHS/ASPA) (b)(6)

(b)(6) Sanders, Stacy

(HHS/IOS) (b)(6) Harris, Will (CMS/OA) (b)(6)

(b)(6) Tsai, Daniel (CMS/CMCS)

(b)(6) Alexander, Bruce

(CMS/OC) (b)(6)

(b)(6) Dembner, Zachary

(HHS/ASPA) (b)(6)

(b)(6) Feldman, Anne

(HHS/ASPA) (b)(6)

(b)(6) Warsh, Jonathan

(OS/ASPR/IO) (b)(6)

(b)(6) Salcido, Dori A.

EOP/WHO (b)(6) (b)(6)

CC: Wolff, Kate (OS/IOS) (b)(6)

(b)(6) Burns, Samira

(HHS/ASPA) (b)(6) Sibori, Gabriela (HHS/ASPA) (b)(6)

(b)(6) Graf, Alex

(HHS/ASL) (b)(6) Smith, Jessica (HHS/IEA) (b)(6)

(b)(6) Cross-Call, Jesse (OS/IEA)

(b)(6) Arguello, Andres

(OS/IOS) (b)(6)

(b)(6) Bush, Laina (HHS/ASPE)

(b)(6) Arnold, Sharon

(HHS/ASPE) (b)(6)

(b)(6) Ellis (she/her), Kyla

(CMS/OA) (b)(6)

(b)(6) Zelenko, Leslie (HHS/ASL)

(b)(6) Kolbe, Allison (HHS/ASPE)

(b)(6)		Aldana, Karen (CMS/OC)
(HHS/ASPA)	(b)(6)	}; Hemlin, Erin
(b)(6)		Dorsey, Jennifer
(CMS/CMCS)	(b)(6)	
(b)(6)		Egorin, Melanie (HHS/ASL)
(b)(6)		

Subject: ASPA PHE media briefing

Location: <https://hhsgov.zoomgov.com> (b)(6)

Start: 2/9/2023 9:30:00 PM

End: 2/9/2023 10:30:00 PM

Show Time As: Tentative

Recurrence: (none)

Media Briefing Speakers

- HHS Counselors (Stephen Cha and Rachel Pryor)
- CMS SMEs (Will Harris and Dan Tsai)
- CDC SMEs (Robbie Goldstein)

Media Briefing:

4:25 pm – 4:30 pm **Speakers** log on early

4:30 pm – 4:32 pm **Ilse** provides welcoming remarks; introduces speakers (Stephen Cha & Rachel Pryor) and SMEs (Will Harris/Dan Tsai for CMS and Robbie Goldstein for CDC); turns to Stephen

4:32 pm – 4:35 pm **Stephen** discusses because of Biden Admin progress we are in a position to end PHE, where we are with unwinding, what HHS released today, Department all hands-on deck effort to orderly transition out of PHE

4:35 pm – 4:40 pm **Rachel** discusses CMS work on outreach to states and stakeholders for over a year, Medicaid redeterminations decoupled from PHE in the omni, Department/CMS all hands-on deck educating and helping states to prepare for end of PHE

4:40 pm – 5:00 pm **Ilse** moderates Q&A (CMS and CDC SMEs for in the weeds questions) and closes call.

***putting 60 minutes on our calendar in the event briefing goes over 30 minutes*

Message

From: Smith, Jessica (HHS/IEA) (b)(6)
Sent: 2/10/2023 12:41:49 AM
To: Barkoff, Alison (ACL) (b)(6)

(b)(6); Zuniga, Ilse (HHS/ASPA)
(b)(6); Pryor, Rachel
(HHS/OS/IOS) (b)(6)
(b)(6); Katch (she/her),
Hannah (CMS/OA) (b)(6)
(b)(6); Smalley, Elizabeth
(HHS/ASPA) (b)(6)
(b)(6); Cha, Stephen (HHS/IOS)
(b)(6)
(b)(6); Miller - Tolbert,
Kimberly (OS/IOS) (b)(6)
(b)(6); Burgess, Angela
(HHS/IOS) (CTR) (b)(6)
(b)(6); Clemencia, LaTanya
(HHS/OCR) (b)(6)
(b)(6); Ciccone, Caroline
(HHS/ASPA) (b)(6)
(b)(6); Jones, Kamara
(HHS/ASPA) (b)(6)
(b)(6); Kraus, John
(HHS/ASPA) (b)(6)
(b)(6); Sanders, Stacy
(HHS/IOS) (b)(6); Harris, Will (CMS/OA) (b)(6)
(b)(6); Tsai, Daniel (CMS/CMCS)
(b)(6); Alexander, Bruce
(CMS/OC) (b)(6)
(b)(6); Dembner, Zachary
(HHS/ASPA) (b)(6)
(b)(6); Feldman, Anne
(HHS/ASPA) (b)(6)
(b)(6); Warsh, Jonathan
(OS/ASPR/IO) (b)(6)
(b)(6); Cross-Call, Jesse
(OS/IEA) (b)(6)
(b)(6); Stevens, Lee (OS/IEA)
(b)(6); Malik, May (HHS/ASPA)
(b)(6); Griffis, Kevin
(CDC/OD/OADC) (b)(6)
(b)(6); Nordlund, Kristen
(CDC/OD/OADC) (b)(6)
(b)(6); Goldstein, Robert (CDC/OD)
(b)(6); Graf, Alex (HHS/ASL)
(b)(6); Arguello, Andres (OS/IOS) (b)(6)
(b)(6); Bush, Laina (HHS/ASPE)
(b)(6); Arnold, Sharon
(HHS/ASPE) (b)(6)
(b)(6); Ellis (she/her), Kyla

(CMS/OA) (b)(6)

(b)(6)

(b)(6)

Zelenko, Leslie (HHS/ASL)

Kolbe, Allison (HHS/ASPE)

Aldana, Karen (CMS/OC)

; Salcido, Dori A.

EOP/WHO (b)(6) kevin.munoz (b)(6) Burns, Samira

(HHS/ASPA) (b)(6) Sibori, Gabriela (HHS/ASPA) (b)(6)

(b)(6) Wolff, Kate

(OS/IOS) (b)(6)

(b)(6) Aleguas, Marisa

(HHS/ASPA) (b)(6)

(b)(6) Egorin, Melanie

(HHS/ASL) (b)(6)

(b)(6) Mellette, Kelsey

(HHS/ASL) (b)(6)

(b)(6) Daly, Madeline (HHS/ASL)

(b)(6)

Lunsford, Erin

(HHS/ASL) (b)(6)

(b)(6) Emanuel, Noah

(HHS/ASL) (b)(6)

(b)(6) Hemlin, Erin

(HHS/ASPA) (b)(6)

(b)(6) Walen, Alyssa

(CMS/OC) (b)(6)

(b)(6)

CC: Cross-Call, Jesse (OS/IEA) (b)(6)

(b)(6) Adesina, Adeola

(OS/IEA) (b)(6)

(b)(6) Paisley, Kelly (OS/IEA)

(b)(6) Figueroa, Marvin (HHS/IEA) (b)(6)

(b)(6)

Subject: TO SHARE: (Invitation) HHS IEA COVID-19 Public Health Emergency Transition Briefing

Hi, all. Please see the email that went out tonight to our large external partners list.
Feel free to forward this or use comparable language for your lists.

Let us know if you have questions. Thanks, Jess

From: HHS Office of Intergovernmental and External Affairs <hhsiea@connect.hhs.gov>

Sent: Thursday, February 9, 2023 6:46 PM

To: Smith, Jessica (HHS/IEA) <Jessica.Smith@hhs.gov>

Subject: (Invitation) HHS IEA COVID-19 Public Health Emergency Transition Briefing

To view this email as a web page, click [here](#).

February 9, 2023

CMS007260cv1589

Dear Jessica,

We want to thank you for your ongoing partnership throughout the COVID-19 response over the course of the last three years. Today, we informed Governors that, effective tomorrow, Secretary Becerra will renew the COVID-19 Public Health Emergency (PHE) for 90 days. Based on current trends regarding COVID-19, HHS is planning for this to be the final renewal and for the COVID-19 PHE to end on May 11, 2023. Notifying Governors today that the PHE will end in 90 days fulfills the Department's 2021 commitment to provide states 60 days' notice.

The Department of Health and Human Services Office of Intergovernmental and External Affairs will host a call on Monday, February 13 at 3:00 PM ET to discuss the end of the PHE.

Date: Monday, February 13

Time: 3:00 PM ET

Register for the [briefing here](#).

Please feel free to share this invitation widely with your network.

Register for the Webinar Here

Our experience and response to the spread of the virus that causes COVID-19, remains a public health priority, but thanks to the Administration's whole-of-government strategy, we are in a better place in our response than we were three years ago and can transition away from an acute emergency phase. Over the next few months we will move from our COVID-19 policies, and the current flexibilities enabled by the COVID-19 emergency declarations, into improving standards of care for patients, working closely with partners—including state agencies, industry, and advocates—to ensure an orderly transition.

To help you and your communities in your preparations for the end of the COVID-19 PHE, please see the [fact sheet](#) that we have made available that includes information on what will and will not be impacted by the end of the COVID-19 PHE.

Fact Sheet: COVID-19 Public Health Emergency Transition Roadmap

Marvin Figueroa, Director
Office of Intergovernmental and External Affairs
U.S. Department of Health and Human Services
200 Independence Avenue, S.W.
Washington, D.C. 20201

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Message

From: Zuniga, Ilse (HHS/ASPA) (b)(6)
Sent: 2/10/2023 3:00:20 AM
To: Pryor, Rachel (HHS/OS/IOS) (b)(6); Cha, Stephen (HHS/IOS); Harris, Will (CMS/OA); Tsai, Daniel (CMS/CMCS); Goldstein, Robert (CDC/OD) (b)(6); Jones, Kamara (HHS/ASPA) (b)(6); Kraus, John (HHS/ASPA) (b)(6); Ciccone, Caroline (HHS/ASPA) (b)(6); Smalley, Elizabeth (HHS/ASPA) (b)(6); Miller - Tolbert, Kimberly (OS/IOS) (b)(6); Griffis, Kevin (CDC/OD/OADC) (b)(6); Nordlund, Kristen (CDC/OD/OADC) (b)(6); Alexander, Bruce (CMS/OC) (b)(6); Katch (she/her), Hannah (CMS/OA) (b)(6); Salcido, Dori A. (EOP/WHO) (b)(6); kevin.munoz (b)(6); Sanders, Stacy (HHS/IOS) (b)(6); Dembner, Zachary (HHS/ASPA) (b)(6); (b)(6)
CC:
Subject: RE: RE: PHE Media Briefing Materials

Hi all – sharing some of the coverage following today’s media briefing. Thank you again. 🙏

CNN: First on CNN: HHS secretary sends letter to state governors on what’s to come when Covid-19 public health emergency ends

Jacqueline Howard

Plans are moving forward at the US Department of Health and Human Services to prepare for the end of the nation’s Covid-19 public health emergency declaration in May. On Thursday, HHS Secretary Xavier Becerra sent a letter and fact sheet to state governors detailing what exactly the end of the emergency declaration will mean for jurisdictions and their residents. “Addressing COVID-19 remains a significant public health priority for the Administration, and over the next few months, we will transition our COVID-19 policies, as well as the current flexibilities enabled by the COVID-19 emergency declarations, into improving standards of care for patients. We will work closely with partners including state, local, Tribal, and territorial agencies, industry, and advocates, to ensure an orderly transition,” Becerra wrote in a draft of the letter obtained by CNN.

CNBC: The Covid emergency in the U.S. ends May 11. HHS officials say here’s what to expect

Spencer Kimball

KEY POINTS

- Health Secretary Xavier Becerra officially informed the state governors on Thursday that he is renewing the Covid public health emergency a final time but will let it expire on May 11.
- HHS officials in call with reporters laid out what the public can expect when the emergency ends.

The Health and Human Services Department on Thursday laid out what will change and will remain the same when the three-year-long Covid public health emergency ends in May. Health Secretary Xavier Becerra officially informed the state governors on Thursday that he is renewing the declaration a final time but plans to let the emergency expire on May 11. The White House had already informed Congress of these plans last week. HHS officials in call with reporters laid out what the the public can expect when the emergency ends.

Immediate changes:

- People with private health insurance may have to pay for Covid tests, both over-the-counter and lab, depending on their plan.
- Seniors with Medicare Part B will start paying for over-the-counter tests, though the program will cover lab tests.
- Hospitals will lose flexibility to expand capacity in response to surges.
- The federal government can no longer require labs to report Covid test results to the Centers for Disease Control and Preve

Longer-term changes

- Covid vaccines and antivirals such as Paxlovid will remain free to everyone regardless of insurance status until the current federal stockpile runs out.
- Expanded telehealth through Medicare will also remain in place through December 2024 under federal spending legislation passed in December. But it will end after that without congressional intervention.

The Food and Drug Administration will still have the authority to rapidly authorize Covid vaccines, tests and treatments through its separate emergency powers.

Millions of people are also at risk of losing health insurance through Medicaid this year as federal protections that kept people covered during the pandemic come to an end. These protections were once tied to the public health emergency, but Congress then decided to phase them out separately.

In short, states can start kicking people off Medicaid as early as April if they no longer meet eligibility requirements for the public health insurance program. HHS plans to open a special enrollment period so these individuals can apply for coverage through the Affordable Care Act.

Although Covid vaccines and treatments will remain free for everyone after the public health emergency ends, this may change for uninsured adults when the federal stockpile runs out.

The Biden administration plans to stop buying vaccines and treatments for the public as early as this fall in part because Congress has not appropriated additional funding. When the federal government pulls out, vaccines and treatments will be purchased and distributed through the private market.

This means Pfizer and Moderna will sell the shots directly to health-care providers and whether you pay will depend on whether you are insured.

People with insurance through the Affordable Care Act and Medicare will still get the shots for for free. Those on Medicaid will get the shots for free through September 2024, after which coverage will vary from state to state.

Adults who are uninsured will likely have to pay for the shots when the stockpile runs out, though the White House has said it's developing plans to help them.

US News & World Report: Biden Administration Releases COVID-19 Public Health Emergency Transition Road Map
Cecelia Smith-Schoenwalder

The Biden administration gave formal notice to governors that it is lifting its public health emergency declaration in May – a move with sweeping implications for health care and immigration. The Biden administration on Thursday formally alerted governors that the COVID-19 public health emergency declaration will end in May and released a “road map” for the transition out of the emergency phase.

“Addressing COVID-19 remains a significant public health priority for the Administration, and over the next few months, we will transition our COVID-19 policies, as well as the current flexibilities enabled by the COVID-19 emergency declarations, into improving standards of care for patients,” Health and Human Services Secretary Xavier Becerra wrote in a letter to governors dated Thursday. “We will work closely with partners including state, local, Tribal, and territorial agencies, industry, and advocates, to ensure an orderly transition.”

Access to vaccines and treatments like Paxlovid will generally not be affected when the public health emergencies end, HHS officials said on a call with reporters on Thursday. But certain things will change, including potentially the cost of COVID-19 testing for the insured. The administration said that “coverage may continue if plans choose to continue to include it.”

Additionally, HHS will no longer be able to require certain COVID-19 testing data from labs, which could “affect the reporting of negative test results and impact the ability to calculate percent positivity for COVID-19 tests in some jurisdictions,” according to a fact sheet about the road map.

Certain Medicare and Medicaid waivers for health care providers will also end come mid-May.

The administration said that the Centers for Medicare and Medicaid Services will provide information in the coming days “about the waivers many states and health systems have adopted and how they will be impacted by the end of the COVID-19 PHE.”

The Biden administration’s plan to end the COVID-19 public health emergencies in May is sure to send ripples through several government operations, including health care and immigration.

The announcement about the lifting of the COVID-19 emergencies came the same day the World Health Organization decided that the pandemic remains a public health emergency of international concern. The decision was widely expected given the latest COVID-19 surge in China, which experts believe to be drastically undercounted. Still, the organization said that COVID-19 is likely at a “transition point.”

President Joe Biden during his State of the Union address this week said that COVID-19 “no longer controls our lives.”

“While the virus is not gone, thanks to the resilience of the American people and the ingenuity of medicine, we’ve broken the COVID grip on us,” he said. “COVID deaths are down by 90%. We’ve saved millions of lives and we opened our country back up. And soon, we’ll end the public health emergency.”

San Francisco Chronicle: COVID in California: U.S. public health emergency renewed for the last time
Aidin Vaziri

The Biden administration has released its roadmap for transitioning out of the three-year-old U.S. pandemic public health emergency, while the House of Representatives voted to end the requirement for foreign visitors to the U.S. to show proof of vaccination. China says its COVID cases have plunged 98% from their peak and a study finds that the surge

there was not caused by new variants. But the politicization of the pandemic remains a disheartening reality, as a new study finds conservative doctors less likely to support vaccination.

White House releases public health emergency transition fact sheet

The Department of Health and Human Services on Thursday released its anticipated COVID-19 public health emergency transition roadmap, outlining the changes Americans can expect after May 11. The agency said that compared to last January, daily reported cases are down 92%, deaths have declined by over 80%, and hospitalizations are down nearly 80%.

"We have come to this point in our fight against the virus because of our historic investments and our efforts to mitigate its worst impacts," the document said. "Addressing COVID-19 remains a significant public health priority for the administration, and over the next few months, we will transition our COVID-19 policies, as well as the current flexibilities enabled by the COVID-19 emergency declarations, into improving standards of care for patients."

The HHS said that access to COVID-19 vaccinations and treatments such as Paxlovid "will generally not be affected," at least as long as the current stockpile lasts. While the transition to traditional health care coverage will offer continued coverage for COVID-19 vaccines, out-of-pocket expenses for certain treatments will likely change. Medicaid telehealth flexibilities will not be affected. Americans can also anticipate paying for their coronavirus tests. "The requirement for private insurance companies to cover COVID-19 tests without cost sharing, both for OTC and laboratory tests, will end," the agency said.

The end of the public health emergency will also mean the end of mandatory reporting of test results by private labs, which the HHS said, makes it "challenging for us to use a metric such as percent positivity after the end of the public health emergency."

Xavier Becerra, Secretary of Health and Human Services, outlined the changes in a letter to governors. The Biden administration had previously promised to give state leaders 60 days' notice before ending the emergency order. "Rather than 60 days' notice, I am providing 90 days' notice before the COVID-19 PHE ends to give you and your communities ample time to transition," Becerra said. He added, "My team throughout the entire Department and I are eager to partner with you to ensure this process is as seamless as possible."

U.S. public health emergency renewed for the last time

Xavier Becerra, Secretary of Health and Human Services, on Thursday renewed the COVID-19 public health emergency order in the U.S. for what is expected to be the last time. After three years in effect, the two federal public health emergencies addressing COVID-19 will end on May 11, President Biden has announced. The state of emergency gave the federal government more flexibility with its resources to respond to COVID-19, and for most people, its removal will be felt primarily in the delivery and cost of pandemic health care.

USA Today: Here's why Medicaid coverage and free COVID tests, treatments will soon change **Ken Alltucker**

The Biden administration on Thursday formally notified states the COVID-19 public health emergency that provided generous federal payments to subsidize care and insurance coverage for millions will end May 11. About 15 million Americans who gained Medicaid health insurance during the COVID-19 pandemic are at risk of losing coverage later this year as generous federal subsidies end. Among the other changes: Private insurers will no longer be required to pay for home COVID tests, and vaccines and treatments will be free until early summer.

In a letter sent to governors on Thursday, HHS Secretary Xavier Becerra said COVID-19 cases plummeted 92% and deaths declined more than 80% since the omicron surge in January 2022. "We have come to this point in our fight against the virus because of our historic investments and efforts to mitigate its worst impacts," Becerra said in the letter.

The federal government provided billions in federal aid to states on the condition that they would not remove people from Medicaid until the public health emergency ends. The public health emergency ensured Americans didn't lose coverage during the pandemic, driving down the uninsured rate to 8%.

States will vary on when they resume eligibility checks. Consumers who lose Medicaid coverage can sign up for Affordable Care Act coverage during a special enrollment period.

Free COVID vaccines, treatments will continue through early summer

HHS officials said the federal government will continue to supply free COVID-19 vaccines and treatments such as Paxlovid until the federal supply runs out. So consumers will still be able to get a free COVID shot at a pharmacy through the spring and early summer.

However, the administration will shift costs to insurers and consumers later this summer or fall, officials said.

How coverage for COVID tests will change

Consumers who received free home or lab tests during the public health emergency will notice changes. Here's what people can expect:

- **Consumers** can still order free home tests through COVIDtests.gov but future access might change depending on test supplies and resources.
- **Medicare** will no longer pay for free home tests, but enrollees can get coverage for lab tests.
- **Medicaid** must cover testing through Sept. 30, 2024; state Medicaid programs will decide whether to continue coverage after that.
- **Private insurers** also will no longer be required to pay for eight home tests every month. Consumers should check with their insurer about continued access.
- **Those uninsured** might be able to get testing through pharmacies and community-based sites under a Centers for Disease Control and Prevention program.

Expect changes to testing and immunization data reporting

The federal government will no longer have the authority to require labs to report COVID-19 negative test results. That means the CDC might no longer be able to track the percentage of positive tests in a region – a key indicator of whether a virus is surging or a community is not testing enough. The CDC is asking states and local public health jurisdictions to sign voluntary agreements to continue sharing information on vaccine administration.

DEA seeks new rules on controlled substances

The pandemic allowed doctors and other practitioners registered with the Drug Enforcement Administration to prescribe controlled substances to patients remotely. This allowed people with opioid-use disorders to access treatments such as buprenorphine without visiting a medical office. DEA expects to write new rules to allow patients to continue to access such remote treatments.

From: Zuniga, Ilse (HHS/ASPA)

Sent: Thursday, February 9, 2023 6:28 PM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <daniel.tsai@cms.hhs.gov>; Goldstein, Robert (CDC/OD/OCS) <qyd2@cdc.gov>

Cc: Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Kraus, John (HHS/ASPA) <John.Kraus@hhs.gov>; Ciccone,

Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Griffis, Kevin (CDC/OD/OADC) <tvw8@cdc.gov>; Nordlund, Kristen (CDC/OD/OADC) <hok4@cdc.gov>; Alexander, Bruce (CMS/OC) <bruce.alexander@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Salcido, Dori A. EOP/WHO
(b)(6) kevin.munoz (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Dembner, Zachary (HHS/ASPA) <Zachary.Dembner@hhs.gov>

Subject: RE: PHE Media Briefing Materials

Sharing a few more items with you all. Rough transcript of the media briefing:

<< File: 2.9.2023 PHE media briefing transcript.docx >>

The CNN exclusive we placed describing some of the things that are going away/not going away with the end of the PHE.

CNN Newsroom TV Hit

CNN Health Reporter Jacqueline Howard: We just obtained a letter that Health and Human Services Secretary Xavier Becerra is sending to state governors today outlining what will be affected and will not be affected so as we look at this list, here's what will be affected when we see the end of the public health emergency.

CNN: First on CNN: HHS secretary sends letter to state governors on what's to come when Covid-19 public health emergency ends

By Jacqueline Howard, CNN

Published 4:08 PM EST, Thu February 9, 2023

Plans are moving forward at the US Department of Health and Human Services to prepare for the end of the nation's Covid-19 public health emergency declaration in May.

On Thursday, HHS Secretary Xavier Becerra sent a letter and fact sheet to state governors detailing what exactly the end of the emergency declaration will mean for jurisdictions and their residents.

[...]

And both the Letter to the Governors and the Fact Sheet are live on the HHS website:

- Fact Sheet link: <https://www.hhs.gov/about/news/2023/02/09/fact-sheet-covid-19-public-health-emergency-transition-roadmap.html>
- Letter to Governors: <https://www.hhs.gov/about/news/2023/02/09/letter-us-governors-hhs-secretary-xavier-becerra-renewing-covid-19-public-health-emergency.html>

Thank you all again ☺

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Thursday, February 9, 2023 6:07 PM

To: Zuniga, Ilse (HHS/ASPA) <Ilse.Zuniga@hhs.gov>; Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Goldstein, Robert (CDC/OD/OCS) <qyd2@cdc.gov>

Cc: Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Kraus, John (HHS/ASPA) <John.Kraus@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Griffis, Kevin (CDC/OD/OADC) <tvw8@cdc.gov>; Nordlund, Kristen (CDC/OD/OADC) <hok4@cdc.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>;

Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Salcido, Dori A. EOP/WHO
(b)(6) kevin.munoz (b)(6) Sanders, Stacy (HHS/IOS)
<Stacy.Sanders@hhs.gov>; Dembner, Zachary (HHS/ASPA) <Zachary.Dembner@hhs.gov>
Subject: RE: PHE Media Briefing Materials

Thank you for all the hard work to organize it and pull it together!

From: Zuniga, Ilse (HHS/ASPA) <Ilse.Zuniga@hhs.gov>
Sent: Thursday, February 9, 2023 6:06 PM
To: Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Goldstein, Robert (CDC/OD/OCS) <qyd2@cdc.gov>
Cc: Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Kraus, John (HHS/ASPA) <John.Kraus@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Griffis, Kevin (CDC/OD/OADC) <tvw8@cdc.gov>; Nordlund, Kristen (CDC/OD/OADC) <hok4@cdc.gov>; Alexander, Bruce (CMS/OC) <Bruce.Alexander@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Salcido, Dori A. EOP/WHO
(b)(6) kevin.munoz (b)(6) Sanders, Stacy (HHS/IOS)
<Stacy.Sanders@hhs.gov>; Dembner, Zachary (HHS/ASPA) <Zachary.Dembner@hhs.gov>
Subject: RE: PHE Media Briefing Materials

Stephen, Rachel, Will, Dan, and Robbie – thank you SO much for leading today's briefing! It went so well and we are very thankful for your time. Thank you again 🙏

From: Zuniga, Ilse (HHS/ASPA)
Sent: Thursday, February 9, 2023 4:05 PM
To: Cha, Stephen (HHS/IOS) <Stephen.Cha@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <daniel.tsai@cms.hhs.gov>; Goldstein, Robert (CDC/OD/OCS) <qyd2@cdc.gov>
Cc: Jones, Kamara (HHS/ASPA) <Kamara.Jones@hhs.gov>; Kraus, John (HHS/ASPA) <John.Kraus@hhs.gov>; Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>; Smalley, Elizabeth (HHS/ASPA) <Elizabeth.Smalley@hhs.gov>; Miller - Tolbert, Kimberly (OS/IOS) <Kimberly.Miller-tolbert@hhs.gov>; Griffis, Kevin (CDC/OD/OADC) <tvw8@cdc.gov>; Nordlund, Kristen (CDC/OD/OADC) <hok4@cdc.gov>; Alexander, Bruce (CMS/OC) <bruce.alexander@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; 'Salcido, Dori A. EOP/WHO'
(b)(6) kevin.munoz (b)(6) Sanders, Stacy (HHS/IOS)
<Stacy.Sanders@hhs.gov>; 'Dembner, Zachary (HHS/ASPA)' <Zachary.Dembner@hhs.gov>
Subject: RE: PHE Media Briefing Materials

Hi all, here is the Letter to Governors and Fact Sheet that just went out.

See you all soon. Here is the 4:30PM briefing Zoom link again: <https://hhs.gov.zoomgov.com/join/9211111111> (b)(6) {same link for everyone, I will let reporters in when we're ready to go live}.

<< File: HHS PHE FACT SHEET_Final.pdf >> << File: Exec Sec - PHE Ending GOVS LTR 2.9.23 Formatted.doc_Completed.pdf >>

From: Zuniga, Ilse (HHS/ASPA)

U.S. Department of Health and Human Services
(202) 989-5369 | ilse.zuniga@hhs.gov | @HHSgov

Appointment

From: Pryor, Rachel (HHS/OS/IOS) (b)(6)
Sent: 2/15/2023 2:55:28 AM
To: Tsai, Daniel (CMS/OA) (b)(6); jessica.l.schubel (b)(6);
(b)(6); Briskin, Perrie (CMS/CMCS) (b)(6);
(b)(6)
CC: Torres, Mariano (CMS/CMCS) (b)(6); Arguello, Andres (OS/IOS)
(b)(6)
Subject: Canceled: Canceled: HHS/DPC Bi-Weekly Medicaid Discussion
Location: <https://hhsgov.zoomgov.com> (b)(6)
Start: 8/4/2021 9:00:00 PM
End: 8/4/2021 9:40:00 PM
Show Time As: Free
Recurrence: (none)

Appointment

From: Young, Christen Linke L. EOP/WHO (b)(6)
Sent: 5/5/2023 4:52:38 PM
To: Young, Christen Linke L. EOP/WHO (b)(6); Thompson, Karl R. EOP/WHO (b)(6); Nou, Jennifer H. EOP/OMB (b)(6); Womack, Eric R. EOP/WHO (b)(6); Forrest, Emily B. EOP/WHO (b)(6); Spiro, Topher J. EOP/OMB (b)(6); Sanders, Stacy (HHS/IOS) (b)(6); Administrative Group (b)(6); (b)(6); Administrator (CMS/OA) (b)(6); (b)(6); Richardson (she/her), Erin (b)(6); (b)(6); Bagenstos, Samuel (HHS/OGC) (b)(6); (b)(6); (b)(6)
CC: Smith-Goodwin, Serena (HHS/IOS) (CTR) (b)(6); (b)(6); Latkowski, Tom C. EOP/WHO (Intern) (b)(6); Neal, Phaedra (CMS/OA) (b)(6); (b)(6); Spangler, Carrie (CMS/CM) (b)(6); (b)(6); Austin, Samantha (HHS/OGC) (b)(6); (b)(6)
Subject: Canceled: Canceled: HOLD: 340B rule
Location: HHS or zoom;
Start: 5/9/2023 8:30:00 PM
End: 5/9/2023 9:00:00 PM
Show Time As: Free
Recurrence: (none)

Message

From: Spector, Sarah (CMS/CMCS) (b)(6)
(b)(6)
Sent: 2/17/2023 12:58:43 PM
To: Costello, Anne Marie (CMS/CMCS) (b)(6)
(b)(6) Delone, Sarah
(CMS/CMCS) (b)(6)
(b)(6); Tsai, Daniel (CMS/CMCS)
(b)(6)
(b)(6); Weiss, Alice (CMS/CMCS)
(b)(6)
(b)(6) Clark, Liz (CMS/CMCS)
(b)(6)
(b)(6) Steinberg, Marc
(CMS/CMCS) (b)(6)
(b)(6); Vitolo, Sara
(CMS/FCHCO) (b)(6)
(b)(6) Hebert, Krista
(CMS/CMCS) (b)(6)
(b)(6) Briskin, Perrie
(CMS/CMCS) (b)(6)
(b)(6)
CC: Barry, Meg (CMS/CMCS) (b)(6)
(b)(6)
Subject: RE: RE: Clearance calendar for DACA

(b)(5)

(b)(5)

Thanks for your support.

From: Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>
Sent: Thursday, February 16, 2023 7:33 PM
To: Delone, Sarah (CMS/CMCS) <Sarah.Delone2@CMS.hhs.gov>; Spector, Sarah (CMS/CMCS) <Sarah.Spector@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Weiss, Alice (CMS/CMCS) <Alice.Weiss@cms.hhs.gov>; Clark, Liz (CMS/CMCS) <Elizabeth.Clark@cms.hhs.gov>; Steinberg, Marc (CMS/CMCS) <Marc.Steinberg@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>
Cc: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>
Subject: RE: Clearance calendar for DACA

(b)(5)

From: Delone, Sarah (CMS/CMCS) <Sarah.Delone2@CMS.hhs.gov>
Sent: Thursday, February 16, 2023 11:43 AM
To: Spector, Sarah (CMS/CMCS) <Sarah.Spector@cms.hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Weiss, Alice (CMS/CMCS) <Alice.Weiss@cms.hhs.gov>; Clark, Liz (CMS/CMCS) <Elizabeth.Clark@cms.hhs.gov>; Steinberg, Marc (CMS/CMCS) <Marc.Steinberg@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>
Cc: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>
Subject: RE: Clearance calendar for DACA

(b)(5)

From: Spector, Sarah (CMS/CMCS) <Sarah.Spector@cms.hhs.gov>

Sent: Thursday, February 16, 2023 11:18 AM

To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Delone, Sarah (CMS/CMCS) <Sarah.Delone2@CMS.hhs.gov>; Weiss, Alice (CMS/CMCS) <Alice.Weiss@cms.hhs.gov>; Clark, Liz (CMS/CMCS) <Elizabeth.Clark@cms.hhs.gov>; Steinberg, Marc (CMS/CMCS) <Marc.Steinberg@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>

Cc: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>

Subject: RE: Clearance calendar for DACA

Dan, we're working towards this timeline and marshalling resources.

(b)(5)

(b)(5)

I'm working closely with Sarah, Alice, and Liz if there are other things that will need to get staffed differently or pushed, given the team that will need to focus time on this. +Meg, as

(b)(5)

(b)(5)

From: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>

Sent: Thursday, February 16, 2023 10:27 AM

To: Delone, Sarah (CMS/CMCS) <Sarah.Delone2@CMS.hhs.gov>; Weiss, Alice (CMS/CMCS) <Alice.Weiss@cms.hhs.gov>; Clark, Liz (CMS/CMCS) <Elizabeth.Clark@cms.hhs.gov>; Spector, Sarah (CMS/CMCS) <Sarah.Spector@cms.hhs.gov>; Steinberg, Marc (CMS/CMCS) <Marc.Steinberg@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>

Subject: FW: Clearance calendar for DACA

FYI. Let me know any issues I need to flag.

(b)(5)

(b)(5)

From: Schubel, Jessica L. EOP/WHO

(b)(6)

Sent: Thursday, February 16, 2023 10:17 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Wu (he/him), Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>; Kreisberg, Jeremy S. EOP/WHO

(b)(6)

Subject: RE: Clearance calendar for DACA

Hey, Ellen – happy to chat further but DPC's preference is that

(b)(5)

(b)(5)

(b)(5)

Will obviously keep you all posted.

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Wednesday, February 15, 2023 6:56 PM

To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Schubel, Jessica L. EOP/WHO <Erin.Richardson@cms.hhs.gov>

(b)(6)

Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Wu (he/him), Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>

Subject: Clearance calendar for DACA

Good evening. Just putting everyone on here at once.

(b)(5)

(b)(5)

(b)(5)

Happy to connect in the morning as

well if folks want to talk about it.

Ellen

Message

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: 2/17/2023 8:34:21 PM
To: Hebert, Krista (CMS/CMCS) (b)(6); Gerwin, Mikaela D. EOP/WHC (b)(6); Pryor, Rachel (HHS/OS/IOS) (b)(6); Arguello, Andres (OS/IOS) (b)(6); Tsai, Daniel (CMS/CMCS) (b)(6); Costello, Anne Marie (CMS/CMCS) (b)(6); Vitolo, Sara (CMS/FCHCO) (b)(6); Briskin, Perrie (CMS/CMCS) (b)(6); Katch (she/her), Hannah (CMS/OA) (b)(6); McClenathan, Jane (CMS/CMCS) (b)(6)
Subject: RE: RE: CMCS Rollouts - Week of 2/20

Thanks!

From: Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>
Sent: Friday, February 17, 2023 2:31 PM
To: Schubel, Jessica L. EOP/WHO (b)(6); Gerwin, Mikaela D. EOP/WHO (b)(6); Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>
Subject: CMCS Rollouts - Week of 2/20

Hi all,

Here are CMCS rollouts for next week (b)(6), so please let me know if you have any questions/concerns.

Best,
Krista

CMCS Rollouts: Week of 2/20

No press release unless noted.

Week of 2/20

(b)(5)

Next Two Weeks (2/27-3/10)

(b)(5)

(b)(5)

Next Three Months (Mar-May)

(b)(5)

The timeframes are estimates. No press release unless noted.

(b)(5)

(b)(5)

(b)(5)

Krista (Vrabel) Hebert

Special Policy Assistant, Office of the Center Director
Center for Medicaid & CHIP Services (CMCS)

Cell: (b)(6)

Message

From: Hebert, Krista (CMS/CMCS) (b)(6)
(b)(6)
Sent: 2/23/2023 8:22:09 PM
To: Schubel, Jessica L. EOP/WHO (b)(6)
CC: Tsai, Daniel (CMS/CMCS) (b)(6)
(b)(6) Costello, Anne Marie
(CMS/CMCS) (b)(6)
(b)(6) Vitolo, Sara
(CMS/FCHCO) (b)(6)
(b)(6) Briskin, Perrie
(CMS/CMCS) (b)(6)
(b)(6) McClenathan, Jane
(CMS/CMCS) (b)(6)
(b)(6) Katch (she/her), Hannah
(CMS/OA) (b)(6)
(b)(6) Pryor, Rachel
(HHS/OS/IOS) (b)(6)
(b)(6) Arguello, Andres
(OS/IOS) (b)(6)
(b)(6) Gerwin, Mikaela D.
Subject: RE: RE: CMCS / DPC Agenda - 2/23

Sounds good!

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Thursday, February 23, 2023 3:21 PM
To: Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Gerwin, Mikaela D. EOP/WHO (b)(6)
Subject: RE: CMCS / DPC Agenda - 2/23

Thanks, Krista. I'd like to switch the order of the drug survey so it goes first. I'd like my colleague Clare to join us for that, and it's easier for her to join at the top then hop off. Thanks!

From: Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>
Sent: Thursday, February 23, 2023 2:10 PM
To: Schubel, Jessica L. EOP/WHO (b)(6)
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Gerwin, Mikaela D. EOP/WHO (b)(6)
Subject: CMCS / DPC Agenda - 2/23

Hi Jessica,

Please see below for our agenda and materials for tomorrow. Thanks!

Agenda

(b)(5)

CMCS Rollouts: Week of 2/27

No press release unless noted.

Week of 2/27

(b)(5)

Next Two Weeks

(b)(5)

Next Three Months (Mar-May)

(b)(5)

The timeframes are estimates. No press release unless noted.

(b)(5)

Krista (Vrabel) Hebert

Special Policy Assistant, Office of the Center Director

Center for Medicaid & CHIP Services (CMCS)

Cell: (b)(6)

Message

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: 1/6/2023 3:33:40 PM
To: Tsai, Daniel (CMS/CMCS) (b)(6)
Subject: RE: RE: Not urgent - but can you give me a call when you have a second?

No kidding...and no worries, I'm free until 11:30.

From: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Sent: Friday, January 6, 2023 10:31 AM
To: Schubel, Jessica L. EOP/WHO (b)(6)
Subject: RE: Not urgent - but can you give me a call when you have a second?

Will call shortly – a bit delayed still – sorry – what a crazy week...,

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Friday, January 6, 2023 9:08 AM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Subject: Re: Not urgent - but can you give me a call when you have a second?

Yep, no worries

On Jan 6, 2023, at 9:06 AM, Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov> wrote:

Hey – sorry, could you do 1030 instead? Now need to jump on w the whole team on a time sensitive unwinding topic at 10... Thanks

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Thursday, January 5, 2023 9:39 PM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Subject: Re: Not urgent - but can you give me a call when you have a second?

Yep - can talk at 10.

On Jan 5, 2023, at 7:52 PM, Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov> wrote:

Sure. Any chance you have some time between 10-11a tmrw? Thanks

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Thursday, January 5, 2023 4:21 PM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>
Subject: Not urgent - but can you give me a call when you have a second?

Jessica Schubel

Director of the Affordable Care Act and Health Care
Domestic Policy Council

(b)(6)

Cell: (b)(6)

Message

From: Vitolo, Sara (CMS/FCHCO) (b)(6)
(b)(6)
Sent: 1/6/2023 8:12:46 PM
To: Schubel, Jessica L. EOP/WHO (b)(6)
CC: Tsai, Daniel (CMS/CMCS) (b)(6)
(b)(6) Costello, Anne Marie
(CMS/CMCS) (b)(6)
(b)(6) Sills, Sara R. EOP/OMB
Subject: RE: RE: Informal Review of CMCS Regs

Thanks for again for your early feedback!
Sara

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Friday, January 6, 2023 2:58 PM
To: Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Sills, Sara R. EOP/OMB (b)(6)
Subject: RE: Informal Review of CMCS Regs

Sorry for the delay in getting this back to you, but some thoughts on the managed care rule. Also wanted to get the team's thoughts on the letter CCF/CBPP sent you. I'm not sure (b)(5)

(b)(5)

Thanks again!

From: Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>
Sent: Tuesday, January 3, 2023 1:41 PM
To: Schubel, Jessica L. EOP/WHO (b)(6)
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Sills, Sara R. EOP/OMB (b)(6)
Subject: RE: Informal Review of CMCS Regs

Thanks, Jessica. I'll pass this along to the team.
Happy New Year!
Sara

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Tuesday, January 3, 2023 1:24 PM
To: Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Sills, Sara R. EOP/OMB (b)(6)
Subject: RE: Informal Review of CMCS Regs

Here are some thoughts on the access rule. I'm still working my way through the managed care one, but will send something to you all by EOD tomorrow (Wednesday). Thanks for letting me review early – there are two areas I'd like to discuss further (defer to you when it makes sense), but I'd like to (b)(5)

(b)(5)

(b)(5) I've flagged those in the attached, but just wanted to give you my topline now. Please tell the team thanks again.

From: Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>
Sent: Thursday, December 22, 2022 6:08 PM
To: Schubel, Jessica L. EOP/WHO; (b)(6)
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Sills, Sara R. EOP/OMB (b)(6)
Subject: RE: Informal Review of CMCS Regs

Will do! Thanks so much.
Best,
Sara

From: Schubel, Jessica L. EOP/WHO; (b)(6)
Sent: Thursday, December 22, 2022 5:55 PM
To: Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>
Cc: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Sills, Sara R. EOP/OMB (b)(6)
Subject: Re: Informal Review of CMCS Regs

Thank you so much! And please tell the team thank you. I hope you all have a wonderful holiday!!

On Dec 22, 2022, at 3:13 PM, Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov> wrote:

Jessica,
Attached for your holiday reading pleasure are copies of the managed care and access regs.

(b)(5)

(b)(5)

Warm regards,
Sara

<CMS-2439-P Collapsed Document 12-12-2022 1.52 PM.docx>
<CMS-2442-P_AccessNPRM_1222.docx>

Message

From: Costello, Anne Marie (CMS/CMCS) (b)(6)
(b)(6)
Sent: 1/3/2023 3:12:38 PM
To: Briskin, Perrie (CMS/CMCS) (b)(6)
(b)(6); Tsai, Daniel (CMS/CMCS)
(b)(6); Vitolo, Sara (CMS/FCHCO)
(b)(6); McClenathan, Jane
(CMS/CMCS) (b)(6)
Subject: RE: RE: CMCS - Clearance of ILOS and Interprofessional - Rollouts 12/26

great

From: Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>
Sent: Tuesday, January 3, 2023 10:01 AM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>
Subject: FW: CMCS - Clearance of ILOS and Interprofessional - Rollouts 12/26

(b)(5)

From: Schubel, Jessica L. EOP/WHO (b)(6)
Sent: Tuesday, December 27, 2022 12:10 PM
To: Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov>
Cc: Sills, Sara R. EOP/OMB (b)(6); Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Costello, Anne Marie (CMS/CMCS) <AnneMarie.Costello@cms.hhs.gov>; Vitolo, Sara (CMS/FCHCO) <Sara.Vitolo@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; McClenathan, Jane (CMS/CMCS) <Jane.McClenathan@cms.hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Dorsey, Jennifer (CMS/CMCS) <jennifer.dorsey@cms.hhs.gov>; Janu, Shanna (CMS/CMCS) <Shanna.Janu@cms.hhs.gov>
Subject: Re: CMCS - Clearance of ILOS and Interprofessional - Rollouts 12/26

Thanks, Perrie. We can check with OIRA but I know (b)(5)
(b)(5). I think (b)(5) I've cleared the (b)(5) but will see where that one is.

On Dec 27, 2022, at 9:42 AM, Briskin, Perrie (CMS/CMCS) <Perrie.Briskin@cms.hhs.gov> wrote:

Hi Jessica and Sara,

Hope you both had a very happy, relaxing holiday.

See below CMCS rollouts for this and next week. Please let us know if you have any questions.

(b)(5)

Thank you!

Best,
Perrie

CMCS Rollouts: Week of 12/26

Week of 12/26

1. (b)(5)
- 2.
- 3.
- 4.

Next Two Weeks

1. (b)(5)
- 2.
- 3.
- 4.
- 5.
- 6.

Perrie Briskin

Policy Advisor, Office of the Center Director
Center for Medicaid and CHIP Services (CMCS)

Cell: (b)(6)

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Message

From: Tesfaye, Eden (CMS/) (b)(6)
(b)(6)
Sent: 2/3/2023 3:38:14 PM
To: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Subject: RE: RE: Connecting

Emails over lapped. Thanks!

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Friday, February 3, 2023 10:37 AM
To: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Subject: RE: Connecting

TY!!

From: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Sent: Friday, February 3, 2023 10:37 AM
To: Mohr, Morgan K. EOP/WHO (b)(6)
Cc: Rozo, Sebastian EOP/WHO (b)(6); Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: Connecting

Thank you, Morgan! Sebastian – great to be re-connected with you.

Sebastian –

I work for CMS Administrator Chiquita Brooks-LaSure as an advisor for external affairs (and IGA). (b)(5)

(b)(5)

(b)(5) Let me know if you have any questions. Looking forward to hearing back from you soon.

Thanks,
Eden

From: Mohr, Morgan K. EOP/WHO (b)(6)
Sent: Friday, February 3, 2023 8:37 AM
To: Tesfaye, Eden (CMS/) <eden.tesfaye@cms.hhs.gov>
Cc: Rozo, Sebastian EOP/WHO (b)(6)
Subject: Connecting

Eden, connecting you here with Sebastian, Julie's assistant.

Message

From: Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Sent: 2/6/2023 11:37:11 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Subject: Re: Re: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Do you want me to get in the phone with Rachel?

Get [Outlook for iOS](#)

From: Young, Christen Linke L. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 6:30 PM
To: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: Fwd: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Don't forward but this is what I know.

Begin forwarded message:

From: "Young, Christen Linke L. EOP/WHO" (b)(6)
Date: February 6, 2023 at 4:39:00 PM EST
To: "Thomas, Rachel R. EOP/WHO" (b)(6)
Cc: "Munoz, Kevin A. EOP/WHO" (b)(6); Slevin, Christopher J. EOP/WHO"
(b)(6) "Panigrahi, Shreeya G. EOP/WHO"
"Bhat, Nisha V. EOP/WHO" (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO (b)(6)
Sent: Monday, February 6, 2023 4:33 PM
To: Young, Christen Linke L. EOP/WHO (b)(6)
Cc: Munoz, Kevin A. EOP/WHO (b)(6); Slevin, Christopher J. EOP/WHO
(b)(6) Panigrahi, Shreeya G. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Actually we misunderstood and our 4:30 was with Shreeya (which was very helpful!), but do you have guidance on this?
Also adding Slevin here since (b)(5)

From: Thomas, Rachel R. EOP/WHO
Sent: Monday, February 6, 2023 4:03 PM

To: Young, Christen Linke L. EOP/WHO (b)(6)

Cc: Munoz, Kevin A. EOP/WHO (b)(6)

Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO
Sent: Monday, February 6, 2023 4:02 PM

To: Young, Christen Linke L. EOP/WHO (b)(6)

Cc: Munoz, Kevin A. EOP/WHO (b)(6)

Subject: FW: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Christen – see below, what do you think? It sounds like (b)(5)

(b)(5)

From: Berner, Kate K. EOP/WHO (b)(6)

Sent: Monday, February 6, 2023 3:53 PM

To: Thomas, Rachel R. EOP/WHO (b)(6)

Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

(b)(5)

From: Thomas, Rachel R. EOP/WHO (b)(6)

Sent: Monday, February 6, 2023 3:44 PM

To: Berner, Kate K. EOP/WHO (b)(6)

Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

I talked to Christine and can give you a full rundown but she flagged that a group of workers and seniors are planning to picket an event that Becerra is attending hosted by the San Francisco Hospital Association. They're picketing because HHS is threatening to close the Laguna Honda Nursing Home. I am wondering if (b)(5)

(b)(5)

(b)(5)

From: Berner, Kate K. EOP/WHO (b)(6)

Sent: Monday, February 6, 2023 3:15 PM

To: Christine Pelosi (b)(6)
Cc: Thomas, Rachel R. EOP/WHO (b)(6)
Subject: RE: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

I am a little backed up at the moment and running to a meeting – adding Rachel from my team to give you a ring.
Thanks!

From: Christine Pelosi (b)(6)
Sent: Monday, February 6, 2023 3:14 PM
To: Berner, Kate K. EOP/WHO (b)(6)
Subject: [EXTERNAL] Flagging an issue re Becerra in SF this week Re: Hi

Hi - wanted to give a heads up about this item in the AP story:

“Secretary Becerra will travel to San Francisco, CA to host an event at a pharmacy that will outline how Seniors are benefiting from the Inflation Reduction Act”

my cell is (b)(6)

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 2:05 PM, Berner, Kate K. EOP/WHO (b)(6) wrote:

Great thanks!

On Feb 1, 2023, at 4:03 PM, Christine Pelosi (b)(6) wrote:

very helpful - will share!
fastest way to get me is via text (b)(6)

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 10:42 AM, Berner, Kate K. EOP/WHO (b)(6) wrote:

Great – you can share with folks not sourced to us if you think they will find helpful. We’ve shared with a few folks as well. Let me know if you have thoughts, feedback, etc. have a safe flight!

Documents is not an issue we are hearing about across the country / from the grassroots.

Folks are focused on their core issues: inflation, abortion, gun control. They aren’t worried about this.

In fact, a CNN poll last week asked more than 1,000 Americans what they feel is the most important issue facing the country, and not a single person answered Biden documents. [p.7 here]

The American people know that POTUS is handling this responsibly –

CBS poll: Majority say POTUS is handling this “well”

Navigator poll: By 20 points, people say POTUS is handling this the right way and releasing enough information

And look - we’ve seen that in all this recent polling it’s not impacting the president’s approval ratings. They have held steady.

According to CBS’ poll from Sunday his approval is unchanged in recent weeks. CNN last week showed the same.

In fact, more Democrats want him to run again than they did last year:

In a recent You Gov poll: 50% of Democrats want Biden to run, an increase from 34% in July 2022.

All this despite the intense focus the press has had on the President’s documents, and lack of scrutiny on former VP Pence’s documents.

The American people know that POTUS can handle this issue responsibly, while continuing to focus on the important priorities for the American people. POTUS is focused on what he should be focused on - doing events on the economy. Pushing back on House GOP MAGA economic plans. Showing leadership on gun violence.

From: Christine Pelosi (b)(6)

Sent: Wednesday, February 1, 2023 12:56 PM

To: Berner, Kate K. EOP/WHO (b)(6)

Subject: [EXTERNAL] Re: Hi

Good morning — yes I am going to Philly and of course happy to get talking points and thinking points.

I’m on a redeye tonight so can look at them anytime.

Do you want me to share them with my DNC colleagues and if so,

with or without attribution?

Thanks
Christine

Christine Pelosi

(b)(6)

On Feb 1, 2023, at 7:37 AM, Berner, Kate K. EOP/WHO

(b)(6)

wrote:

Hi Christine – Hope you're doing well. I think you're headed to Philly and wanted to see if you were open to some points from us on the POTUS' current standing, recent polling, etc.

Thanks!

Kate Berner

Deputy Communications Director | the White House

202-456-3571 (o) | (b)(6) (c)

Message

From: Montz, Ellen (CMS/CCIIO) (b)(6)
(b)(6)
Sent: 2/13/2023 10:02:33 PM
To: Ellis (she/her), Kyla (CMS/OA) (b)(6)
(b)(6) Richardson (she/her), Erin
(CMS/OA) (b)(6)
(b)(6) Ghiasuddin (she/her),
Zarah (CMS/CCIIO) (b)(6)
(b)(6) Kirsch, Camille
(CMS/CCIIO) (b)(6)
(b)(6) Wu (he/him), Jeff (CMS/CCIIO)
(b)(6)
Subject: RE: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Looks like this landed on Friday.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Sent: Monday, February 13, 2023 4:28 PM
To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ghiasuddin (she/her), Zarah (CMS/CCIIO) <Zarah.Ghiasuddin@cms.hhs.gov>; Kirsch, Camille (CMS/CCIIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>
Subject: For Review/Input: Secretary Materials - TMA II Decision Materials

Just CMS for now.

Hi CCIIO team,

In an attempt to be helpful, I pulled a few slides to get us started. You'll notice a couple placeholders/questions/points for review. Of course, change anything you'd like.

Still no word on scheduling, but I'll, of course, keep you posted.

All the best,
Kyla

From: Ellis (she/her), Kyla (CMS/OA)
Sent: Friday, February 10, 2023 1:55 PM
To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: For Expedited Approval - TMA II Decision Materials

Sure, thing. We'll work on them and share with this group when ready next week.

All the best,
Kyla

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Sent: Friday, February 10, 2023 1:53 PM
To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>;

Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Thanks- Paul, I think the chart would be helpful to share as a slide, and for the rest of the legal portion, a memo in advance but anticipate the briefing live and verbal.

I think (b)(5) we should have slides- not a ton of them, just a refresher and then follow-on slides on the issues he requested to the last briefing (below).

Obviously given timing and topic, no need for formal clearance on these- if you can submit to Andres and Myself, we can get them in the book when we lock down timing.

Thanks, Rachel

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Sent: Friday, February 10, 2023 1:48 PM

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Subject: Re: For Expedited Approval - TMA II Decision Materials

Thanks, Kyla! Let us know what you anticipate needing in terms of paper.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Friday, February 10, 2023 1:30 PM

To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Hi all,

As an update, scheduling has begun on another thread.

I imagine the overall framework of the briefing would be as follows, but please edit as you see fit:

(b)(5)

All the best,
Kyla

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Sent: Friday, February 10, 2023 12:35 PM

To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis

(she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

Thanks for the heads up! Let's include Sam in the invite as well.

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Cc: Rodríguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Sounds good. Looping in Paul for viz.

Paul, we'll be looking to find time to discuss with the Secretary the TMA decision and its implications for No Surprises next week. Let us know if you have questions. Thanks!

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

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Subject: RE: For Expedited Approval - TMA II Decision Materials

My sense is that OGC should lead or at least co-lead

From: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Sent: Friday, February 10, 2023 11:42 AM

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Subject: RE: For Expedited Approval - TMA II Decision Materials

Yep—to confirm, we should target after Tuesday and assume this should include OGC?

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Friday, February 10, 2023 11:09 AM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Hi Rachel,

Confirming we'll need a standalone briefing outside the CMS weekly schedule. I would defer to mid-week. The team is circling with the Administrator on Monday afternoon and we should have more information about timing after that.

Also, I would envision an overview of the current litigation landscape and a more detailed conversation about (b)(5)

(b)(5) so OGC would need to be heavily involved.

Andres, are you going to initiate a scheduling request, or would you like me to?

All the best,

Kyla

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Sent: Friday, February 10, 2023 11:00 AM
To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>
Subject: Re: For Expedited Approval - TMA II Decision Materials

+ Alex!

Get Outlook for iOS

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>
Sent: Friday, February 10, 2023 10:59:11 AM
To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Subject: RE: For Expedited Approval - TMA II Decision Materials

Yes, we will give the hill a heads up as normal course of business. We will not brief.

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Sent: Friday, February 10, 2023 10:57 AM
To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Subject: Re: For Expedited Approval - TMA II Decision Materials

Good here. (b)(5)

Also, Kyla- was planning f to catch you today on this and then lost voice....can we get Secretary briefing on this decision next week? I know we have staffing for cms weekly which also needs to stay on agenda- should we look to add a briefing?

Get Outlook for iOS

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>
Sent: Friday, February 10, 2023 10:34 AM
To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>
Cc: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>
Subject: Fwd: For Expedited Approval - TMA II Decision Materials

Hi Andres,

I send this to Rachel yesterday for a quick look (she was expecting it). (b)(5)

Get Outlook for iOS

From: Montz, Ellen (CMS/CCIIO)
Sent: Thursday, February 9, 2023 3:27:20 PM
To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Schubel, Jessica L. EOP/WHO
(b)(6)
Cc: Wilson, Lisa (CMS/CCIIO) <lisa.wilson@cms.hhs.gov>
Subject: For Expedited Approval - TMA II Decision Materials

Afternoon, Rachel and Jessica. Please find the documents we discussed related to TMA II decision. Let me know if you have any issues with the content and release plan, which we aim to get out tomorrow.

Ellen

Title: (b)(5)

Summary: (b)(5)

(b)(5)

Where will this be released? (b)(5)

Anticipated release date: (b)(5)

Is there an external event driving the release date? If so, when is the date? (b)(5)

Are the materials you are submitting based on previously cleared materials? (b)(5)

Lisa J. Wilson

lisa.wilson@cms.hhs.gov

(b)(6) (cell phone)

INFORMATION NOT RELEASABLE TO THE PUBLIC UNLESS AUTHORIZED BY LAW:

This information has not been publicly disclosed and may be privileged and confidential. It is for internal government use only and must not be disseminated, distributed, or copied to persons not authorized to receive the information. Unauthorized disclosure may result in prosecution to the fullest extent of the law.

Message

From: Ellis (she/her), Kyla (CMS/OA) (b)(6)
(b)(6)
Sent: 2/14/2023 7:12:58 PM
To: Ghiasuddin (she/her), Zarah (CMS/CCIO) (b)(6)
(b)(6) Montz, Ellen
(CMS/CCIO) (b)(6)
(b)(6) Richardson (she/her),
Erin (CMS/OA) (b)(6)
(b)(6) Kirsch, Camille
(CMS/CCIO) (b)(6)
(b)(6) Wu (he/him), Jeff (CMS/CCIO)
(b)(6)
Subject: RE: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Thank you! Sharing with Rachel, etc. now.

From: Ghiasuddin (she/her), Zarah (CMS/CCIO) <Zarah.Ghiasuddin@cms.hhs.gov>
Sent: Tuesday, February 14, 2023 1:44 PM
To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Montz, Ellen (CMS/CCIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kirsch, Camille (CMS/CCIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>
Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

No problem! Here's the updated slide deck. Please let us know if you have any questions. Thanks!

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Sent: Tuesday, February 14, 2023 11:11 AM
To: Ghiasuddin (she/her), Zarah (CMS/CCIO) <Zarah.Ghiasuddin@cms.hhs.gov>; Montz, Ellen (CMS/CCIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kirsch, Camille (CMS/CCIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>
Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Sounds good, thank you Zarah, I know this was a quick one. We'll shift tact as needed!

From: Ghiasuddin (she/her), Zarah (CMS/CCIO) <Zarah.Ghiasuddin@cms.hhs.gov>
Sent: Tuesday, February 14, 2023 11:08 AM
To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Montz, Ellen (CMS/CCIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kirsch, Camille (CMS/CCIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>
Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

We will try to work towards that and circle back closer to then.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Sent: Tuesday, February 14, 2023 10:56 AM
To: Ghiasuddin (she/her), Zarah (CMS/CCIO) <Zarah.Ghiasuddin@cms.hhs.gov>; Montz, Ellen (CMS/CCIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kirsch, Camille (CMS/CCIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIO) <Jeff.Wu@cms.hhs.gov>
Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Early afternoon, say 2pm?

From: Ghiasuddin (she/her), Zarah (CMS/CCIIO) <Zarah.Ghiasuddin@cms.hhs.gov>

Sent: Tuesday, February 14, 2023 10:52 AM

To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Kirsch, Camille (CMS/CCIIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>

Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Hi Kyla,

What time would you need the materials today to give Rachel and Paul time for review?

Thanks!

Zarah

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Tuesday, February 14, 2023 10:46 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ghiasuddin (she/her), Zarah (CMS/CCIIO) <Zarah.Ghiasuddin@cms.hhs.gov>; Kirsch, Camille (CMS/CCIIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>

Subject: RE: For Review/Input: Secretary Materials - TMA II Decision Materials

Hi team,

I just heard that the book deadline will be COB *today* not tomorrow. If we think we can turn around the CCIIO review/edits of the slides today, I can get them to Rachel and Paul R (the OGC lead) for a flash review. If we'll need more time, I'll propose that we just send a cover note, the chart we used with the Administrator yesterday, and the original

(b)(5)

for the Secretary's book. We'll use the slides as a presentation guide only.

Let me know you're timing and I'll plan accordingly.

All the best,

Kyla

From: Ellis (she/her), Kyla (CMS/OA)

Sent: Monday, February 13, 2023 4:28 PM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Ghiasuddin (she/her), Zarah (CMS/CCIIO) <Zarah.Ghiasuddin@cms.hhs.gov>; Kirsch, Camille (CMS/CCIIO) <camille.kirsch@cms.hhs.gov>; Wu (he/him), Jeff (CMS/CCIIO) <Jeff.Wu@cms.hhs.gov>

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Just CMS for now.

Hi CCIIO team,

In an attempt to be helpful, I pulled a few slides to get us started. You'll notice a couple placeholders/questions/points for review. Of course, change anything you'd like.

Still no word on scheduling, but I'll, of course, keep you posted.

All the best,
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Subject: RE: For Expedited Approval - TMA II Decision Materials

Sure, thing. We'll work on them and share with this group when ready next week.

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Cc: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>
Subject: RE: For Expedited Approval - TMA II Decision Materials

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Subject: RE: For Expedited Approval - TMA II Decision Materials

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Andres, are you going to initiate a scheduling request, or would you like me to?

All the best,

Kyla

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Friday, February 10, 2023 11:00 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

+ Alex!

Get Outlook for iOS

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Friday, February 10, 2023 10:59:11 AM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Yes, we will give the hill a heads up as normal course of business. We will not brief.

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Friday, February 10, 2023 10:57 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

Good here. (b)(5)

Also, Kyla- was planning f to catch you today on this and then lost voice....can we get Secretary briefing on this decision next week? I know we have staffing for cms weekly which also needs to stay on agenda- should we look to add a briefing?

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From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Friday, February 10, 2023 10:34 AM

To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Cc: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Subject: Fwd: For Expedited Approval - TMA II Decision Materials

Hi Andres,

I send this to Rachel yesterday for a quick look (she was expecting it).

(b)(5)

(b)(5)

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From: Montz, Ellen (CMS/CCIIO)

Sent: Thursday, February 9, 2023 3:27:20 PM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Schubel, Jessica L. EOP/WHO

(b)(6)

Cc: Wilson, Lisa (CMS/CCIIO) <lisa.wilson@cms.hhs.gov>

Subject: For Expedited Approval - TMA II Decision Materials

Afternoon, Rachel and Jessica. Please find the documents we discussed related to TMA II decision. Let me know if you have any issues with the content and release plan, which we aim to get out tomorrow.

Ellen

Title:

(b)(5)

(b)(5)

Summary:

(b)(5)

(b)(5)

Where will this be released?

(b)(5)

Anticipated release date:

(b)(5)

Is there an external event driving the release date? If so, when is the date?

(b)(5)

(b)(5)

(b)(5)

Are the materials you are submitting based on previously cleared materials?

(b)(5)

Lisa J. Wilson

lisa.wilson@cms.hhs.gov

(b)(6)

(cell phone)

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Message

From: Pryor, Rachel (HHS/OS/IOS); (b)(6)
Sent: 2/17/2023 8:15:55 PM
To: Richardson (she/her), Erin (CMS/OA); (b)(6)
(b)(6) Rodriguez, Paul
(HHS/OGC); (b)(6)
(b)(6) Ellis (she/her), Kyla
(CMS/OA); (b)(6)
(b)(6) Arguello, Andres (OS/IOS)
(b)(6)
(b)(6) Montz, Ellen
(CMS/CCIIO); (b)(6)
(b)(6)
Subject: RE: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

agree

From: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Sent: Friday, February 17, 2023 3:11 PM
To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>
Subject: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

No objection from me. Thanks, Paul

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>
Sent: Friday, February 17, 2023 1:36 PM
To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: Re: For Expedited Review- TMA II Decision Secretarial Briefing Materials

All,

If no objections, I recommend that we invite our OGC litigators for this afternoon's briefing. I can send the invite.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>
Sent: Thursday, February 16, 2023 4:10 PM
To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Thanks, Paul!

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>
Sent: Thursday, February 16, 2023 4:04 PM
To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>;

Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: Re: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Ok here

Paul R. Rodríguez

Deputy General Counsel

U.S. Department of Health and Human Services

(b)(6) (cell)

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Thursday, February 16, 2023 3:35:47 PM

To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>;

Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>;

Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Hi Paul and Rachel,

Just lifting this up as we're preparing the Administrator's book with final materials. Any concerns with the suggested additions on slides 2 and 9?

All the best,
Kyla

From: Ellis (she/her), Kyla (CMS/OA)

Sent: Wednesday, February 15, 2023 11:41 PM

To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>;

Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>;

Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Hi Paul (and Rachel)

Thank you! Ellen and I received some additional feedback from the Administrator today on the briefing. I've updated the slides accordingly, including wanting to add briefing objectives (added to slide 2) and adding more detail about next steps in other ongoing cases (slide 9). Please feel free to edit, especially slide 9. We'll plan to use the updated materials during the briefing.

All the best,
Kyla

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Sent: Tuesday, February 14, 2023 5:15 PM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>;

Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf,

Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: Re: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Minor suggestion on slide 7, but otherwise good to go.

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Tuesday, February 14, 2023 3:52 PM

To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Review- TMA II Decision Secretarial Briefing Materials

This is great/ Good to go with me unless Paul has additional edits.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Tuesday, February 14, 2023 2:29 PM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: For Expedited Review- TMA II Decision Secretarial Briefing Materials

Good afternoon Rachel and Paul,

Jorge let us know that book materials for Friday's NSA briefing are due EOD. The CCIIO team put together the attached deck for review.

Paul, I've also attached the Word version of the current cases that CCIIO/OCG worked on for the Administrator yesterday. This feeds into slides 7 and 8. Please let us know if there are additional updates OGC would like to include on slide 9 related to our *TMA II* next steps and if you need any decisions/concurrence to proceed.

Rachel, this briefing is structured as an update/overview and not decisional. Let us know if a reframing is needed.

All the best,
Kyla

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Friday, February 10, 2023 1:53 PM

To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Thanks- Paul, I think the chart would be helpful to share as a slide, and for the rest of the legal portion, a memo in advance but anticipate the briefing live and verbal.

I think (b)(5) we should have slides- not a ton of them, just a refresher and then follow-on slides on the issues he requested to the last briefing (below).

Obviously given timing and topic, no need for formal clearance on these- if you can submit to Andres and Myself, we can get them in the book when we lock down timing.

Thanks, Rachel

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Sent: Friday, February 10, 2023 1:48 PM

To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

Thanks, Kyla! Let us know what you anticipate needing in terms of paper.

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Friday, February 10, 2023 1:30 PM

To: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Hi all,

As an update, scheduling has begun on another thread.

I imagine the overall framework of the briefing would be as follows, but please edit as you see fit:

(b)(5)

All the best,

Kyla

From: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Sent: Friday, February 10, 2023 12:35 PM

To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

Thanks for the heads up! Let's include Sam in the invite as well.

From: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Sent: Friday, February 10, 2023 11:47 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>

Cc: Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Sounds good. Looping in Paul for viz.

Paul, we'll be looking to find time to discuss with the Secretary the TMA decision and its implications for No Surprises next week. Let us know if you have questions. Thanks!

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Friday, February 10, 2023 11:45 AM

To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

My sense is that OGC should lead or at least co-lead

From: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Sent: Friday, February 10, 2023 11:42 AM

To: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Yep—to confirm, we should target after Tuesday and assume this should include OGC?

From: Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Sent: Friday, February 10, 2023 11:09 AM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Hi Rachel,

Confirming we'll need a standalone briefing outside the CMS weekly schedule. I would defer to mid-week. The team is circling with the Administrator on Monday afternoon and we should have more information about timing after that.

Also, I would envision an overview of the current litigation landscape and a more detailed conversation about (b)(5)

(b)(5) so OGC would need to be heavily involved.

Andres, are you going to initiate a scheduling request, or would you like me to?

All the best,
Kyla

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Friday, February 10, 2023 11:00 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>; Graf, Alex (HHS/ASL) <Alex.Graf@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

+ Alex!

Get Outlook for iOS

From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Friday, February 10, 2023 10:59:11 AM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Subject: RE: For Expedited Approval - TMA II Decision Materials

Yes, we will give the hill a heads up as normal course of business. We will not brief.

From: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Sent: Friday, February 10, 2023 10:57 AM

To: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>; Ellis (she/her), Kyla (CMS/OA) <Kyla.Ellis@cms.hhs.gov>

Subject: Re: For Expedited Approval - TMA II Decision Materials

Good here. (b)(5)

Also, Kyla- was planning f to catch you today on this and then lost voice....can we get Secretary briefing on this decision next week? I know we have staffing for cms weekly which also needs to stay on agenda- should we look to add a briefing?

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From: Montz, Ellen (CMS/CCIIO) <Ellen.Montz@cms.hhs.gov>

Sent: Friday, February 10, 2023 10:34 AM

To: Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>

Cc: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>

Subject: Fwd: For Expedited Approval - TMA II Decision Materials

Hi Andres,

I send this to Rachel yesterday for a quick look (she was expecting it). (b)(5)

(b)(5)

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From: Montz, Ellen (CMS/CCIIO)

Sent: Thursday, February 9, 2023 3:27:20 PM

To: Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Schubel, Jessica L. EOP/WHO

(b)(6)

Cc: Wilson, Lisa (CMS/CCIIO) <lisa.wilson@cms.hhs.gov>

Subject: For Expedited Approval - TMA II Decision Materials

Afternoon, Rachel and Jessica. Please find the documents we discussed related to TMA II decision. Let me know if you have any issues with the content and release plan, which we aim to get out tomorrow.

Ellen

Title: (b)(5)

(b)(5)

Summary: (b)(5)

(b)(5)

(b)(5)

Where will this be released? (b)(5)

Anticipated release date: (b)(5)

Is there an external event driving the release date? If so, when is the date? (b)(5)

(b)(5)

Are the materials you are submitting based on previously cleared materials? This is a new message

Lisa J. Wilson

lisa.wilson@cms.hhs.gov

(b)(6) (cell phone)

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Message

From: Yao, Kristiana (CMS/OA) (b)(6)
(b)(6)
Sent: 2/21/2023 5:24:16 PM
To: Sanders, Stacy (HHS/IOS) (b)(6); Harris, Will (CMS/OA) (b)(6)
(b)(6)
Richardson (she/her), Erin (CMS/OA) (b)(6)
(b)(6)
Subject: RE: RE: 15 Min w/ You

Thank you, Stacy.

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Sent: Tuesday, February 21, 2023 11:29 AM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: 15 Min w/ You

Thanks much. I caught an extra couple spaces and made a minor suggestion. It's not make or break, but something for you all to consider.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: (b)(6)

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Tuesday, February 21, 2023 10:35 AM
To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: RE: 15 Min w/ You

Absolutely, attached is the document ACBL reviewed.

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Sent: Tuesday, February 21, 2023 10:08 AM
To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>
Subject: FW: 15 Min w/ You

Just HHS/CMS. Can I get a Word version of the NCD letter? ACBL asked me to review it.

I won't disseminate, but it'd be helpful if I could have the Word version in case I have any suggestions in track.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: (b)(6)

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Sent: Tuesday, February 21, 2023 10:00 AM
To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha (b)(6)
Cc: Richardson (she/her), Erin (CMS/OA) <Erin.Richardson@cms.hhs.gov>; Harris, Will (CMS/OA)

<William.Harris@cms.hhs.gov>

Subject: RE: 15 Min w/ You

Hello,

Looping Erin and Will. Thanks for your patience - attached are draft reactive materials and, for reference, the response letter. Please let us know if you have any questions.

Best,

Kristiana

C: (b)(6)

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Tuesday, February 21, 2023 8:35 AM

To: Bhat, Nisha (b)(6) Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Subject: RE: 15 Min w/ You

Morning! Kristiana, any ETA on materials for the (b)(5)?

Both HHS and EOP need time to review.

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

From: Sanders, Stacy (HHS/IOS)

Sent: Friday, February 17, 2023 5:13 PM

To: Bhat, Nisha V. EOP/WHO (b)(6) Yao, Kristiana (CMS/OA) <kristiana.yao1@cms.hhs.gov>

Subject: RE: 15 Min w/ You

Shifted to Wednesday.

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

From: Bhat, Nisha V. EOP/WHO (b)(6)

Sent: Friday, February 17, 2023 4:53 PM

To: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>; Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Subject: RE: 15 Min w/ You

Still tracking for Tuesday?

From: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>

Sent: Thursday, February 16, 2023 3:14 PM

To: Bhat, Nisha V. EOP/WHO (b)(6) Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Subject: RE: 15 Min w/ You

Hello,

We huddled and are now aiming for Tuesday am so we have time to make sure everyone is on the same page. Leadership is reviewing materials now. Thanks!

Best,
Kristiana

From: Bhat, Nisha V. EOP/WHO [REDACTED] (b)(6)
Sent: Thursday, February 16, 2023 12:26 PM
To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Cc: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Subject: RE: 15 Min w/ You

OK so still tracking to go out tomorrow?

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Sent: Thursday, February 16, 2023 12:21 PM
To: Bhat, Nisha V. EOP/WHO [REDACTED] (b)(6)
Cc: Yao, Kristiana (CMS/OA) <Kristiana.Yao1@cms.hhs.gov>
Subject: RE: 15 Min w/ You

Hi, Nisha, + Kristiana who is tracking while Will is out.

CMS will have materials up to us today. Kristiana will get us the formal letter to review concurrently.

CMS is also plugging away on comms content (reactive, roll-out touches) to review.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: [REDACTED] (b)(6)

From: Bhat, Nisha V. EOP/WHO [REDACTED] (b)(6)
Sent: Thursday, February 16, 2023 8:44 AM
To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Subject: RE: 15 Min w/ You

Is this still tracking for tomorrow? Or is there an updated timing? Just want to make sure we're tracking on comms and policy side. Thanks!

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>
Sent: Friday, February 10, 2023 10:46 AM
To: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Bhat, Nisha V. EOP/WHO [REDACTED] (b)(6)
Subject: RE: 15 Min w/ You

Gotcha. And I'm on with ACBL at noon.

Will, I'll connect with Nisha and can circle up with you.

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: [REDACTED] (b)(6)

From: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>
Sent: Friday, February 10, 2023 10:44 AM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha

(b)(6)

Subject: RE: 15 Min w/ You

I have a 12:30-45 with Chiquita that I have to do – I'm so sorry.

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Friday, February 10, 2023 10:43 AM

To: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>; Bhat, Nisha

(b)(6)

Subject: RE: 15 Min w/ You

Gah! I meant 12:30. Hope that works.

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

From: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Sent: Friday, February 10, 2023 10:42 AM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>; Bhat, Nisha

(b)(6)

Subject: RE: 15 Min w/ You

Yeah, I can do that

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Friday, February 10, 2023 10:41 AM

To: Bhat, Nisha (b)(6)

Cc: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Subject: RE: 15 Min w/ You

I can do 12:45. Will, would that work for you?

Stacy Sanders (she/her)

Counselor to the Secretary

U.S. Department of Health and Human Services

Cell: (b)(6)

From: Bhat, Nisha V. EOP/WHO (b)(6)

Sent: Friday, February 10, 2023 10:40 AM

To: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Cc: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Subject: RE: 15 Min w/ You

I'm free until 1.

From: Sanders, Stacy (HHS/IOS) <Stacy.Sanders@hhs.gov>

Sent: Friday, February 10, 2023 10:28 AM

To: Bhat, Nisha V. EOP/WHO (b)(6)

Cc: Harris, Will (CMS/OA) <William.Harris@cms.hhs.gov>

Subject: 15 Min w/ You

Hi, Nisha, possible for Will and I to grab 15 minutes with you today before 3:00 PM?

We have an (b)(5) Let us know what works on your end!

Stacy Sanders (she/her)
Counselor to the Secretary
U.S. Department of Health and Human Services
Cell: (b)(6)

Message

From: Hebert, Krista (CMS/CMCS); (b)(6)
(b)(6)
Sent: 4/25/2023 8:31:39 PM
To: Costello, Anne Marie (CMS/CMCS); (b)(6)
(b)(6) Tsai, Daniel
(CMS/CMCS); (b)(6)
(b)(6) Briskin, Perrie
(CMS/CMCS); (b)(6)
(b)(6) Vitolo, Sara (CMS/CMCS)
(b)(6) Proctor, Kimberly
(CMS/CMCS); (b)(6)
(b)(6)
Subject: FW: FW: rollout of county level Medicaid data

FYI – see below!

From: Ciccone, Caroline (HHS/ASPA) <Caroline.Ciccone@hhs.gov>
Sent: Tuesday, April 25, 2023 4:30 PM
To: Tsai, Daniel (CMS/CMCS) <Daniel.Tsai@cms.hhs.gov>; Rodriguez, Paul (HHS/OGC) <PaulR.Rodriguez@hhs.gov>; Pryor, Rachel (HHS/OS/IOS) <Rachel.Pryor@hhs.gov>; Katch (she/her), Hannah (CMS/OA) <Hannah.Katch@cms.hhs.gov>; Langford, Kelly (HHS/ASPA) <Kelly.Langford@hhs.gov>; Peters, Christie (OS/ASPE) <Christie.Peters@hhs.gov>; Sommers, Benjamin (HHS/ASPE) <Benjamin.Sommers@hhs.gov>; Delew, Nancy (HHS/ASPE) <Nancy.Delew@hhs.gov>; Haffajee, Rebecca (HHS/ASPE) <Rebecca.Haffajee@hhs.gov>
Cc: Lonardo, Sara (CMS/OC) <sara.lonardo@cms.hhs.gov>; Egorin, Melanie (HHS/ASL) <Melanie.Egorin@hhs.gov>; Mellette, Kelsey (HHS/ASL) <Kelsey.Mellette@hhs.gov>; Cross-Call, Jesse (OS/IEA) <Jesse.Cross-call@hhs.gov>; Smith, Jessica (HHS/IEA) <Jessica.Smith@hhs.gov>; Arguello, Andres (OS/IOS) <Andres.Arguello@hhs.gov>; Hebert, Krista (CMS/CMCS) <krista.hebert@cms.hhs.gov>; Proctor, Kimberly (CMS/CMCS) <Kimberly.Proctor@cms.hhs.gov>
Subject: RE: rollout of county level Medicaid data

In addition to forwarding our release to the WH press list, the WH also sent this article out just now – a huge thank you to the team that literally burned the midnight oil to get this done over the weekend. Very proud to be a part of this team!

FOR IMMEDIATE RELEASE

April 25, 2023

ICYMI:

Vox: “White House warns 21 million Americans at risk of losing Medicaid under GOP proposal”

Today, Vox reported on [new analysis](#) from the Department of Health and Human Services that shows how Speaker McCarthy’s proposal would jeopardize health care for 21 million Americans who are enrolled in Medicaid.

The Speaker’s bill would take health care away from millions of Americans by adding bureaucratic work reporting requirements for older Americans. When this MAGA policy was implemented in Arkansas, nearly 1 in 4 people subject to it lost their health care, including working people and people unable to work due to health conditions, with no evidence of increased employment.

President Biden has expanded health care access—including through his Inflation Reduction Act, which saves nearly 15 million Americans an average of about \$800 a year on health insurance— and his Budget protects Medicaid while investing in the health and well-being of all Americans.

Read the full story below:

Vox: GOP’s debt-limit bill could lead to 21 million people losing Medicaid, Biden White House says [Dylan Scott, 4/25/23]

Democrats are preparing to fight House Republicans’ plan for Medicaid work requirements.

As many as 21 million Americans could be at risk of losing their Medicaid coverage under **the House GOP's work requirement proposal**, according to a new Biden administration analysis shared exclusively with Vox.

The projections are both a warning about the potential consequences of the strict reporting requirements Republicans are contemplating and ammunition for Democrats in the upcoming negotiations over **raising the federal debt limit**.

The House's work requirement proposal — dubbed a “community engagement” requirement in **the bill's text** — would mandate that many Medicaid recipients work, look for work, or participate in another kind of community service for at least 20 hours per week (though some conservatives want that number to be even higher).

According to **Punchbowl News**, these work requirements for social programs are, along with spending cuts and permitting reform, a top priority for the House GOP in talks over raising the federal debt ceiling.

Children under the age of 18, adults over 56, people on Medicaid with mental or physical disabilities, and parents of dependent children would largely be exempted. However, that exemption is not ironclad.

For one, states would have the ability to subject more people, such as parents, to the requirement, based on **the Georgetown Center for Children and Families's read of the bill's text**. Second, people with disabilities **could still be required to submit information to receive an exemption** — which raises the possibility that a snag in their paperwork could lead to them losing benefits.

In their new projections, the Biden administration estimated the number of Medicaid recipients who would be required to meet the work requirement or submit information to prove they should be exempted. Those are primarily people living in 40 states that have expanded Medicaid through the Affordable Care Act. Most of the expansion population is childless non-disabled adults, but some parents and some people with disabilities could also be subject to the reporting requirements depending on the state in which they live and their specific circumstances.

Several independent experts told me that they found the administration's figure to be “plausible.” A recent Center on Budget and Policy Priorities (CBPP) analysis had **estimated** that at least 10 million people on Medicaid would face a “significant” risk of losing coverage under the proposal. (The CBPP estimate cautions that it is likely an undercount and did not include parents nor several of the most recent states to expand Medicaid in coming up with its projection.)

Not everyone subjected to a work requirement would lose coverage. The Congressional Budget Office **estimated** last year that requiring non-disabled, non-elderly childless adults to work in order to receive Medicaid benefits would lead to more than 2 million Americans losing coverage annually for failing to meet a work requirement. That would lead to a \$135 billion cut in Medicaid spending over 10 years — the stated goal of House Republicans.

The available evidence suggests many of those people would lose coverage not because they are failing to work

but because of administrative problems in verifying their eligibility. **A new KFF analysis** found that more than half of adults on Medicaid are already working full or part time, and most of the rest are either caregivers, have a disability, or are in school.



When Arkansas briefly instituted Medicaid work requirements during the Trump administration, before being stopped by a federal court order, **about 17,000 Medicaid beneficiaries** lost their health coverage with **no discernible impact on employment**. Experts expect the same story would play out if work requirements were implemented nationally.

“The savings here would mostly come from the paperwork burden that a work requirement adds to Medicaid, with people falling through the cracks of the verification process,” Larry Levitt, executive vice president at the

nonprofit think tank KFF, told me.

So why are Republicans still pursuing Medicaid work requirements? Part of it is a genuine conservative belief that income-based eligibility discourages people from working, despite the evidence that most adult Medicaid recipients are either working or should be eligible for an exemption. Conservatives in the House want an ideological win in the debt-limit deal and work requirements would give them one they have long sought.

They also have limited options to find significant spending cuts. By taking Medicare and Social Security **off the table** — and presuming Republicans don't want to cut spending on the military and veterans — **roughly half of the federal budget** is off-limits. Medicaid is the biggest federal program they are comfortable proposing cuts for, in part because their base still (**narrowly**) views it as a welfare program.

Republicans also think they can sell Medicaid work requirements politically. Punchbowl News **reported** that internal House GOP polling showed that work requirements were popular among voters in the competitive districts that will determine future House control.

But public polling suggests it's a little more complicated than that. **As I wrote in 2018**, Americans are of two minds about work requirements. When asked if they support requiring work in order to receive certain government benefits, the public will generally say yes. But when those policies are framed differently, and particularly when they are portrayed as cuts, their popularity drops.

Most Americans **say** they approve of the Medicaid program, which has played a critical safety net role in the Great Recession and the Covid-19 pandemic, and has also expanded its rolls significantly since the ACA's passage. Most also **say** they oppose spending cuts to the program.

The Biden administration's new projections will help Democrats make their case if House Republicans continue to insist on Medicaid work requirements as part of any future debt-limit deal — and it is a signal that they are prepared to fight hard over one of the GOP's top priorities.

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