

UNITED NATIONS FOUNDATION, INC. GRANT AGREEMENT

Grantee: Wisconsin Department of Administration
Grant Name: [Wisconsin Climate Leadership Grant]
Grant Number: [UNF-20-1130]
Grant Amount: [\$160,000.00]
Date: [May 11, 2020]

1. This grant to Wisconsin Department of Administration (the “Grantee”) will support the specific purposes set forth in the written proposal, attached hereto as Exhibit A (the “Project”).

Payments received by the Grantee from the U.S. Climate Alliance, by and through the United Nations Foundation, Inc. (“UNF”), may be expended only for the purposes specified in the approved scope of work for the Project, subject to all conditions provided in this Agreement. No other uses of grant funds are authorized without the prior express written consent of UNF.

Consistent with the foregoing, all payments received by Grantee may be expended only for charitable, scientific, literary, or educational purposes within the meanings of Section 501(c)(3) and 170(c)(1) of the Internal Revenue Code of 1986, as amended (the “Code”).

2. This Grant Agreement (the “Agreement”) shall be effective [April 1, 2020] and will be completed no later than [April 1, 2022].
3. Grantee agrees that it may not use any portion of the funds to participate in or intervene in any political campaign on behalf of (or in opposition to) any candidate for public office. If the Project involves any lobbying activities, the Grantee represents that:
 - i) this grant is not earmarked for any lobbying activities, and
 - ii) the amount of this grant, together with any other grants from UNF for the same Project for the same year, does not exceed the amount budgeted (if any) for the year by the Grantee for non-lobbying activities. If this grant covers multiple years, the preceding sentence applies to each year of the grant with the amount of the grant measured by the amount to be disbursed by UNF in each such year.
4. The Grantee shall provide liability protection for its officers, employees and agents while acting within the scope of their employment. The Grantee further agrees to indemnify and hold harmless UNF, its directors, officers, agents and employees for any and all liability, including claims, demands, losses, costs, or damages to persons or property arising out of, or in connection with, or occurring in connection with, this Agreement where such liability is founded upon or grows out of acts or omissions of any of the Grantee’s officers, employees or agents while acting within the scope of

their employment, where protection is afforded by §§893.82 and 895.46(1), of the Wisconsin Statutes.

5. The Grantee shall cooperate with UNF in supplying any information or complying with any procedures that might be required by any governmental agency in order for UNF to establish the fact that it has observed all requirements of the law with respect to this grant.
6. The Grantee shall maintain insurance coverage sufficient to cover the activities and risks of the Project, and Grantee's acts and omissions in connection with performance of the Project, in accordance with generally-accepted industry standards and as required by law.
7. UNF may monitor and conduct formal evaluations of operations under this grant, which may include a visit from UNF personnel or other representatives, including representatives from The U.S. Climate Alliance, to observe Grantee's projects (including the Project) and programs and to review and/or audit financial and other records and materials connected with activities supported by this grant. Grantee agrees to timely cooperate and assist UNF with such monitoring and evaluation activities.
8. The Grantee agrees to keep accurate and complete books and records of receipts and expenditures using grant funds during the term of this Agreement and for at least four (4) years thereafter, or such longer time period as required by applicable law, and will make these books and records available to UNF and its representative for inspection as reasonably required.
9. Subject to the terms of this Section, each Party may publicly announce (both orally, on its website(s) and in printed/digital material(s)), its relationship with the other Party and/or the grant; and may distribute press information to media contacts. For the avoidance of any doubt, the aforementioned rights include the right for a Party to use the other Party's name and/or logo in any such announcement in accordance with any provided branding guidelines and applicable consents for use including review and approval by the other Party prior to release or use. In order to ensure that there is no misunderstanding by the general public regarding UNF's involvement with the Project, for any other communications, UNF reserves the right to, in advance, review, comment on, and otherwise approve any and all press releases, statements, announcements, or other public communications by the Grantee describing the grant and the related work in connection with the Project, including any announcement regarding receipt of this grant. UNF's approval of any such communications or materials shall be given in its sole discretion. Grantee may, however, make reference to The U.S. Climate Alliance's support of Grantee's work generally as Grantee executes the Project.
10. UNF reserves the right, prior to submission for publication, to review and comment upon any documents, manuscripts, papers, exhibits or other materials that reference this grant. Grantee agrees to duly consider comments, suggestions or issues that Grantor identifies as noteworthy or of significance for any such publications.

11. Interim and Final narrative and financial reporting is required in accordance with the following schedule:

Date Due	Report Type	Period Covered
January 1, 2021	Interim	April 1 – December 1, 2020
June 1, 2022	Final	April 1, 2020 – April 1, 2022

Please refer to the “Reporting Requirements” attached hereto as Exhibit B for reporting guidelines.

In addition to the reports set forth in the Reporting Requirements, Grantee is encouraged to submit intermittent updates of grant activities, providing a sense of what the organization is accomplishing with UNF’s grant.

12. Subject to the Grantee’s compliance with the terms of this Agreement, funding for this grant will be paid according to the following schedule:

Payment Date	Payment Amount	Period Covered
Upon Execution of the Grant Agreement	\$80,000	April 1 – December 1, 2020
Upon satisfactory progress as reported in the Interim Report	\$80,000	December 2, 2020 – April 1, 2022

It is anticipated that the grant will be paid in accordance with the disbursement schedule noted in this section. However, in the case of a multi-year grant or other grant payable in installments, the payment of each installment shall be additionally subject to a determination by UNF, in its sole and absolute discretion, that i) Grantee has provided all required reports and any other deliverables specified in this Agreement or otherwise requested by UNF in a timely manner; ii) payments received from UNF have been used solely for the purposes specified in this Agreement; iii) additional payments shall be used solely for the purposes specified in this Agreement; iv) Grantee has otherwise strictly complied with the terms and conditions of this Agreement; v) there have been no material changes in the Grantee’s operations, staffing or funding that would adversely affect the objectives for which the grant was authorized; and vi) the context in which the Project is to be executed has not been changed in such a manner that the objectives for which the funds were authorized are not likely to be adequately realized.

13. Grantee represents, warrants, and covenants: (i) acceptance of the grant funds and subsequent use of the same in conjunction with the Project will not violate any applicable state or federal law, rule, or regulation; (ii) if applicable, a state agency’s acceptance of grant funds from a private organization is statutorily authorized; and, (iii) all representations, warranties, and covenants contained in this Agreement shall

continue to be true throughout the term of this Agreement, and Grantee shall immediately notify UNF in writing if any representation, warranty, or covenant is no longer true.

14. The Grantee agrees that UNF's grant funds will be used in compliance with all applicable anti-terrorist financing and asset control laws, regulations, rules and executive orders, including, but not limited to, the USA Patriot Act of 2001, as amended, and the laws and regulations implemented by the U.S. Department of the Treasury Office of Foreign Assets Control ("OFAC"). In this regard, the Grantee agrees to take all necessary steps to ensure that no person or entity expected to receive funds in connection with this grant: a) is named on any list of suspected terrorists or blocked individuals maintained by the U.S. government, including but not limited to the Annex to Executive Order No. 13224 (2001) (Executive Order Blocking Property and Prohibiting Transactions with Persons Who Commit, Threaten to Commit, or Support Terrorism); b) is named on the List of Specially Designated Nationals (www.treasury.gov/sdn), is named on any other OFAC Sanctions List, or is an entity owned or controlled by such persons; or c) in or with countries or territories against which the U.S. maintains comprehensive sanctions (such as, Cuba, Iran, Syria, North Korea and the Crimea Region of the Ukraine). The Grantee shall perform all necessary due diligence to assure that use of the grant funds is in compliance with all applicable laws.
15. The Grantee acknowledges that none of the activities financed by the grant violates U.S. laws that prohibit corrupt payments, gifts or other items of value (directly or indirectly) to anyone in order to improperly influence any act or decision relating to UNF or the Project or for the purpose of obtaining or retaining business and that the Grantee has not authorized any activity that would constitute such payments. The Grantee will take all steps necessary to assure that grant funds are not used to make corrupt payments in violation of this section.
16. UNF may modify, suspend, or discontinue any payment, and/or may terminate this Agreement if: a) UNF is not reasonably satisfied with the Grantee's progress on the Project; b) there are changes in the Grantee's leadership or other organizational factors that UNF reasonably believes may threaten the Project's success; c) funding for this Project is suspended or terminated by a UNF or U.S. Climate Alliance funder; d) there is a change in the Grantee's tax status; or e) the Grantee fails to comply with any of the terms of this Agreement. If this Agreement is terminated, no further distribution of grant funds shall be made to the Grantee, and Grantee will immediately return all unexpended funds to UNF.
17. UNF and the Grantee are independent contractors. Nothing in this Agreement is intended or shall be deemed to create an association, partnership, joint venture, agency or employer and employee relationship between the parties, or to authorize either party to act as agent for the other or to enter into contracts on behalf of the other.

- 18. Neither the Grantee nor any individual employed or contracted by the Grantee shall engage in any personal, business or professional activity that conflicts or could conflict with any of their respective obligations in relation to this Project, or that creates an actual or apparent conflict of interest.
- 19. The parties acknowledge this grant is a subgrant by UNF and funded wholly by supporters of the U.S. Climate Alliance.
- 20. This Agreement (including all attachments hereto, all of which are incorporated herein by reference) constitutes the entire agreement between UNF and the Grantee with respect to the subject matter hereof, and supersedes all prior agreements and understandings, whether oral or written, with respect to such subject matter. This Agreement may not be amended or modified except in a writing signed by UNF and the Grantee that specifically references this Agreement. All provisions of this Agreement that by their terms or nature should survive the expiration or termination of this Agreement shall so survive. Neither this Agreement nor any provision hereof shall be construed against either party on the grounds that this Agreement or such provision was drafted by said party. The provisions of this Agreement are severable, and the unenforceability of any provision of this Agreement shall not affect the enforceability of the remainder of this Agreement. This Agreement shall be deemed to be made under, and in all respects, interpreted under and governed by the laws of the State of Wisconsin without reference to its conflicts of laws rules or principles. This Agreement may be executed in counterparts and in electronic (pdf or facsimile) form, each of which shall be deemed to be an original but all of which together shall constitute a single instrument.
- 21. The special stipulations contained in Exhibit C are hereby incorporated herein by reference.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their respective duly authorized representatives on the dates indicated below.

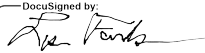
Agreed & Accepted:

For the United Nations Foundation, Inc.:

For the Wisconsin Department of Administration:

Date: 6/1/2020

Date: 5/28/2020

DocuSigned by:

3233A2B6C8CA0452

DocuSigned by:

6B728A775359A430

Lia Fordjour
 Chief Financial Officer
 United Nations Foundation

Chris Patton
 Deputy Secretary
 Wisconsin Department of Administration

Tax ID: [REDACTED]

EXHIBIT A

**UNITED STATES
CLIMATE ALLIANCE**

Application Form

Climate Leadership Grant Program

Please complete all below fields to the best of the applicant's ability. Please upload your complete application to your state-specific folder. All applications are due on January 24, 2020 by 5pm ET.

1. Application Information

Applying State Office	Wisconsin
Sponsoring USCA Alliance State Focal Point	Wenona Wolf
Name of Primary Contact	Kara Pennoyer
Title and Office of Primary Contact	Deputy Chief of Staff, Office of Governor Tony Evers
Primary Contact Email and Phone Number	Kara.pennoyer1@wisconsin.gov 608

2. Project Results

Please describe how you plan to use grant resources to achieve your climate goals. In your narrative, please provide measurable, time-bound results expected to be achieved during the grant period, and long-term outcomes this grant would support. Also explain the potential for achieving emission reductions and carbon sequestration at scale, or implementing substantial climate resilience programs.

Grant resources would be used toward hiring a climate fellow to serve under Governor Evers and Lieutenant Governor Barnes to assist with the development of a State Energy Plan, a Wisconsin Climate Action plan, and to support the work of Governor Evers' Task Force on Climate Change.

In his 2019-2021 budget, Governor Evers appropriated funding to create a new office in state government, the Office of Clean Energy and Sustainability (OCES), with the intentions that the office would oversee the state's work to become carbon-free by 2050. However, funding for this office and its work were struck down by the legislature. Since then, Governor Evers signed Executive Order #38 which created the office and sets a 2050 goal of being carbon-free. With no funding appropriated in the budget, the administration has limited capacity to do this work.

Per the executive order, over the next two years, the administration is charged with developing a clean energy plan to assist the state with adapting and mitigating the effects of climate change using clean energy technology and resources. Currently, Wisconsin is one of seven states in the country that does not have a state energy plan. In addition, the administration would like to develop a comprehensive climate action plan detailing the steps that Wisconsin can take to reduce its contributions to the climate crisis.

We anticipate it would take one to two years to develop both the state energy plan and the climate action plan. The process would include a robust engagement process with stakeholders and state agencies. Much of this work would be overseen by the OCES Director, but because of a lack of funding, she does not have a team to support this important work. In coordination with policy advisors in both the governor and lieutenant governor's office and the OCES Director, a climate fellow would provide the necessary support in developing these plans and assisting with work related to the Governor's Task Force on Climate Change. The fellow would be a senior-level advisor who has experience in developing climate related plans at either the municipal or state level.

Projects	Timeline	Outcome
State Energy Plan	2020 – 2021	A clean energy plan to assist the state with adapting and mitigating the effects of climate change using clean energy technology and resources.
State Climate Action Plan	2020 - 2022	A comprehensive climate action plan detailing the steps that Wisconsin can take to reduce its contributions to the climate crisis.
Task Force on Climate Change	November 2019 - August 2020	Building the public will in Wisconsin to support robust policies to combat climate change. A report detailing an immediate strategy to mitigate and adapt the effects of climate change.

These three projects will build the public and political will needed to achieve the carbon emission goals set forth by Governor Evers and the administration. In addition, the projects will develop stakeholder supported plans to achieve these goals and create a pathway for Wisconsin to lead the nation in transitioning to a clean energy economy and combatting the climate crisis. It is our goal that these plans include policies and programs that would support carbon sequestration, renewable energy, and the infrastructure needed to increase the resilience and sustainability of communities of color and low-income communities along with the infrastructure needed to address the wide-spread flooding concern throughout Wisconsin. This includes providing local planners with the data, tools, and resources needed to understand and address vulnerability. Both plans, along with the work of the task force, is greatly and urgently needed in our state to protect and improve the health, safety, and well-being of residents and the planet.

3. Project Activities

Please describe the project activities, providing a theory of change for how this set of activities will help achieve the goals described above. If grant resources will support additional staffing, please also provide:

The climate fellow will provide support to the governor's office, lieutenant governor's office, and the Office of Sustainability and Clean Energy in developing plans that will help Wisconsin mitigate and adapt the effects of climate change. The work and support of the climate fellow will allow Wisconsin to achieve its long-term goals of carbon reduction and ultimately make Wisconsin safer, healthier, and more productive for all communities. Developing and implementing plans, engaging stakeholders, government agencies, and the legislature, and defining benchmarks and criteria for evaluating policy will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin's contribution to the climate crisis.

The climate fellow will work under the direction of the lieutenant governor's office, which is the office charged with leading the work on climate issues in the administration. Currently, the lieutenant governor, with support from his staff and policy advisors in the governor's office, is overseeing the work of the new Office of Sustainability and Clean Energy and the Task Force on Climate Change. Funding for the fellow will be directly distributed to the governor's office, which will then provide compensation, benefits, an office, and resources to the fellow. The climate fellow will report to the lieutenant governor's chief of staff. The fellow will work on a team with the lieutenant governor's chief of staff, policy director, a policy advisor from the governor's office, the governor's deputy chiefs of staff, and the OSCE director.

4. Scaling-up Results

U.S. Climate Alliance members benefit by learning from each other, and given the scale of their shared market, adoption of substantially similar policies across states can have a transformational impact across the country. How would the results and learning from this be scaled up? As part of your narrative, please describe:

Wisconsin is eager and dedicated to increasing its engagement with and within the Alliance. After a busy first year, the administration has put in place the leadership needed to engage further and play a bigger role in the work of the U. S. Climate Alliance—not only to advance the work in Wisconsin, but to advance the collective work of the Alliance. This engagement includes sharing policy ideas, challenges, and success stories—especially among states with similar demographics and similar political climates. Further engagement on wind and solar, flooding mitigation, electric vehicle corridors, sustainable agriculture practices, carbon sequestration, environmental justice, and working with Indigenous populations are high priorities for Wisconsin. These are areas where we welcome collaboration, educating, learning, and replication.

Lieutenant Governor Barnes is serving as an excellent spokesperson for the work in Wisconsin and is eager to connect partners, states, and national organizations. He is also fit to tell the climate story of Wisconsin: a state rich of natural resources but also one that experiences alarming racial disparities and poverty among our farmers and rural citizens. Embracing a clean energy economy in a blue-collar, agriculturally abundant mid-west state is needed in order to grow our economy and ensure that all citizens and communities to thrive. Our work and leadership can provide a model for other states and communities.

5. Grant Administration

Sub-Grant Mechanism: Is the applying state/agency able to receive a sub-grant from a 501(c)(3) organization to support the proposed activities?

The Office of the Governor has the authority to accept grants and spend those proceeds to carry out the purpose for which they were received. Wis. Stat. § 14.06. The Governor's Office of Legal Counsel and the relevant state agency human resources staff are prepared to work closely with the U.S. Climate Alliance to work through the logistics and details of creating, filling, and funding position.

There are three ways to structure the position within the parameters of state law. The preferred method would be to hire two half-time limited term employees (LTE). This would provide the Office of the Governor maximum latitude to recruit and hire candidates. The second method would be to partner with the University of Wisconsin System. With a memorandum of understanding, the fellow would be employed by the University but would work in the Capitol and function as part of the executive office staff. The third option would be to use a project position within one of the cabinet agencies. Whether a project position is available for a fellow would have to be determined closer to the time the position would be filled.

6. USCA Support

Please describe whatever support, including communications and any other capacities, that would be expected from the U.S. Climate Alliance to support the grant program.

Support in providing recommendations and best practices related to stakeholder engagement, policy trends, and communication would be welcome.

7. Budget

Salary	\$ 75,000
Benefits	\$
Travel	\$ 5000
Total	\$ 80,000

This is an estimated budget—it will vary based on how we structure the position(s). If we hire two limited term employees, we will not provide fringe benefits. Currently, this structure is most appealing because we have a former director of a county office of sustainability and clean energy interested in this fellowship and he would like to only work 50% time. If we could hire him, we would bring on an additional fellow at 50% as well. If we choose another structure—we will work within the amount we budgeted above to cover salary, travel, and benefits. Regardless of the structure the fellow (s) will be part of the Governor, Lieutenant Governor, and Office of Sustainability and Clean Energy’s climate team and will be physically housed within the governor’s office or at the Department of Administration with the Office of Sustainability and Clean Energy.

8. Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and,
- c. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!

EXHIBIT B

REPORTING REQUIREMENTS

UNF requires for our records an interim and final report on the schedule specified in Section 11 of the Agreement. Each report must: i) describe in narrative fashion what was achieved with the grant funds; and ii) provide a full financial accounting of the grant funds.

I. Narrative Report

Each narrative report must, in five (5) pages or less, summarize how the grant funds were used and the results that were achieved. The report will be used by UNF staff to evaluate and provide an overview of your work to our Board of Directors. Please address the following topics in your report:

- a. Please describe any notable accomplishments (updates on major meetings, achieved benchmarks, major gifts, etc.). For each accomplishment, please describe any activities that contributed substantially to these successes.
- b. Address all challenges or obstacles that were experienced with respect to performance of the project during the reporting period. Were these challenges outlined in the original grant proposal? Describe how these challenges were addressed and if it is possible to prevent them from reoccurring.
- c. Please describe the tangible results of the project. What did the project produce (e.g. print publications, scholarship, conference costs)? If your grant was for operating support, please include how the accomplishments were supported with operating funds (e.g.: staff salary, meeting expenses, supplies, etc.). We would like to know the productive activities that are produced by supporting your operational infrastructure.
- d. Please submit copies of significant reports, books or media productions that stem from your efforts in connection with this grant.

II. Financial Report

Each financial report must be as detailed as possible and include the following:

- a. A line item comparison of budgeted versus actual expenses as they relate *specifically to this grant*.
- b. A statement certifying that all grant funds were expended for the purposes of the grant. If the entire grant funds have not been expended, please explain the proposed usage of the unexpended amount.
- c. An explanation of any variance from the project budget submitted with your organization's proposal.

EXHIBIT C

SPECIAL STIPULATIONS

Intentionally left blank

From: [Katie Thomas](#)
To: [Jamie Scripps](#); [Redmond, Maria - DOA](#)
Subject: RE: Staff Capacity Grant
Date: Tuesday, January 19, 2021 6:48:18 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.gif](#)

Got it – thank you, Maria!

From: Jamie Scripps <JScripps@usclimatealliance.org>
Sent: Tuesday, January 19, 2021 5:04 PM
To: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>; Katie Thomas <kthomas@usclimatealliance.org>
Subject: RE: Staff Capacity Grant

I see it – thank you, Maria!

Katie, if Sharepoint links are working for you again, the file is  [here](#).

Jamie Scripps
Senior Associate, Midwest Climate Policy
U.S. Climate Alliance
Pronouns: she, her, hers


From: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>
Sent: Tuesday, January 19, 2021 5:02 PM
To: Jamie Scripps <JScripps@usclimatealliance.org>; Katie Thomas <kthomas@usclimatealliance.org>
Subject: Staff Capacity Grant

Hi Jaime and Katie,

I uploaded the Climate leadership Grant – Staff Capacity proposal for Wisconsin in our state folder a few minutes ago. I am still routing this internally for review, but wanted to make sure I got it to you on time. Questions or concerns, please let me know.

Sincerely,



MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: 



UNITED NATIONS FOUNDATION, INC. GRANT AGREEMENT

Grantee: Wisconsin Department of Administration
Grant Name: Wisconsin OSCE Climate Leadership Grant
Grant Number: UNF-21-1262
Grant Amount: \$88,132.00
Date: May 13, 2021

1. This grant to Wisconsin Department of Administration (the “Grantee”) will support the specific purposes set forth in the written proposal, attached hereto as **Exhibit A** (the “Project”).

Payments received by the Grantee from the U.S. Climate Alliance, by and through the United Nations Foundation, Inc. (“UNF”), may be expended only for the purposes specified in the approved scope of work for the Project, subject to all conditions provided in this Agreement. No other uses of grant funds are authorized without the prior express written consent of UNF.

Consistent with the foregoing, all payments received by Grantee may be expended only for charitable, scientific, literary, or educational purposes within the meanings of Section 501(c)(3) and 170(c)(1) of the Internal Revenue Code of 1986, as amended (the “Code”).

2. This Grant Agreement (the “Agreement”) shall be effective June 1, 2021 and will be completed no later than September 30, 2023.
3. Grantee agrees that it may not use any portion of the funds to participate in or intervene in any political campaign on behalf of (or in opposition to) any candidate for public office. If the Project involves any lobbying activities, the Grantee represents that:
 - i) this grant is not earmarked for any lobbying activities, and
 - ii) the amount of this grant, together with any other grants from UNF for the same Project for the same year, does not exceed the amount budgeted (if any) for the year by the Grantee for non-lobbying activities. If this grant covers multiple years, the preceding sentence applies to each year of the grant with the amount of the grant measured by the amount to be disbursed by UNF in each such year.
4. The Grantee shall provide liability protection for its officers, employees and agents while acting within the scope of their employment. The Grantee further agrees to indemnify and hold harmless UNF, its directors, officers, agents and employees for any and all liability, including claims, demands, losses, costs, or damages to persons or property arising out of, or in connection with, or occurring in connection with, this Agreement where such liability is founded upon or grows out of acts or omissions of any of the Grantee’s officers, employees or agents while acting within the scope of

their employment, where protection is afforded by §§893.82 and 895.46(1), of the Wisconsin Statutes.

5. The Grantee shall cooperate with UNF in supplying any information or complying with any procedures that might be required by any governmental agency in order for UNF to establish the fact that it has observed all requirements of the law with respect to this grant.
6. The Grantee shall maintain insurance coverage sufficient to cover the activities and risks of the Project, and Grantee's acts and omissions in connection with performance of the Project, in accordance with generally-accepted industry standards and as required by law.
7. UNF may monitor and conduct formal evaluations of operations under this grant, which may include a visit from UNF personnel or other representatives, including representatives from The U.S. Climate Alliance, to observe Grantee's projects (including the Project) and programs and to review and/or audit financial and other records and materials connected with activities supported by this grant. Grantee agrees to timely cooperate and assist UNF with such monitoring and evaluation activities.
8. The Grantee agrees to keep accurate and complete books and records of receipts and expenditures using grant funds during the term of this Agreement and for at least four (4) years thereafter, or such longer time period as required by applicable law, and will make these books and records available to UNF and its representative for inspection as reasonably required.
9. Subject to the terms of this Section, each Party may publicly announce (both orally, on its website(s) and in printed/digital material(s)), its relationship with the other Party and/or the grant; and may distribute press information to media contacts. For the avoidance of any doubt, the aforementioned rights include the right for a Party to use the other Party's name and/or logo in any such announcement in accordance with any provided branding guidelines and applicable consents for use, including review and approval by the other Party prior to release or use. In order to ensure that there is no misunderstanding by the general public regarding UNF's involvement with the Project, the Grantee agrees to submit to UNF any public announcement relating to the Project for UNF's review and written consent prior to publishing. UNF's approval of any such communications or materials shall be given in its sole discretion. Grantee may, however, make reference to The U.S. Climate Alliance's support of Grantee's work generally as Grantee executes the Project.
10. UNF reserves the right, prior to submission for publication, to review and comment upon any documents, manuscripts, papers, exhibits or other materials that reference this grant. Grantee agrees to duly consider comments, suggestions or issues that Grantor identifies as noteworthy or of significance for any such publications.

11. Interim and Final narrative and financial reporting is required in accordance with the following schedule:

Date Due	Report Type	Period Covered
June 30, 2022	Interim	June 1, 2021 – May 30, 2022
October 31, 2023	Final	June 1, 2021 – September 30, 2023

Please refer to the “Reporting Requirements” attached hereto as Exhibit B for reporting guidelines.

In addition to the reports set forth in the Reporting Requirements, Grantee is encouraged to submit intermittent updates of grant activities, providing a sense of what the organization is accomplishing with UNF’s grant.

12. Subject to the Grantee’s compliance with the terms of this Agreement, funding for this grant will be paid according to the following schedule:

Payment Date	Payment Amount	Period Covered
Upon Execution of the Grant Agreement	\$88,132.00	May 1, 2021 – September 30, 2023

All payments shall be made in US Dollars. The Grantee shall be responsible for monitoring and managing any exchange rate fluctuations that may affect payments for Services under this Agreement. UNF shall not be responsible for any losses the Grantee may suffer from conversion of US Dollar amounts paid to Grantee to another currency or for any banking fees.

It is anticipated that the grant will be paid in accordance with the disbursement schedule noted in this section. However, in the case of a multi-year grant or other grant payable in installments, the payment of each installment shall be additionally subject to a determination by UNF, in its sole and absolute discretion, that i) Grantee has provided all required reports and any other deliverables specified in this Agreement or otherwise requested by UNF in a timely manner; ii) payments received from UNF have been used solely for the purposes specified in this Agreement; iii) additional payments shall be used solely for the purposes specified in this Agreement; iv) Grantee has otherwise strictly complied with the terms and conditions of this Agreement; v) there have been no material changes in the Grantee’s operations, staffing or funding that would adversely affect the objectives for which the grant was authorized; and vi) the context in which the Project is to be executed has not been changed in such a manner that the objectives for which the funds were authorized are not likely to be adequately realized.

13. Grantee represents, warrants, and covenants: (i) acceptance of the grant funds and subsequent use of the same in conjunction with the Project will not violate any applicable state or federal law, statute, rule, or regulation; (ii) it has the requisite

authority to accept grant funds from a private organization; and, (iii) all representations, warranties, and covenants contained in this Agreement shall continue to be true throughout the term of this Agreement, and Grantee shall immediately notify UNF in writing if any representation, warranty, or covenant is no longer true.

14. The Grantee agrees that UNF's grant funds will be used in compliance with all applicable anti-terrorist financing and asset control laws, regulations, rules and executive orders, including, but not limited to, the USA Patriot Act of 2001, as amended, and the laws and regulations implemented by the U.S. Department of the Treasury Office of Foreign Assets Control ("OFAC"). In this regard, the Grantee agrees to take all necessary steps to ensure that no person or entity expected to receive funds in connection with this grant: a) is named on any list of suspected terrorists or blocked individuals maintained by the U.S. government, including but not limited to the Annex to Executive Order No. 13224 (2001) (Executive Order Blocking Property and Prohibiting Transactions with Persons Who Commit, Threaten to Commit, or Support Terrorism); b) is named on the List of Specially Designated Nationals (www.treasury.gov/sdn), is named on any other OFAC Sanctions List, or is an entity owned or controlled by such persons; or c) in or with countries or territories against which the U.S. maintains comprehensive sanctions (such as, Cuba, Iran, Syria, North Korea and the Crimea Region of the Ukraine). The Grantee shall perform all necessary due diligence to assure that use of the grant funds is in compliance with all applicable laws.
15. The Grantee acknowledges that none of the activities financed by the grant violates U.S. laws that prohibit corrupt payments, gifts or other items of value (directly or indirectly) to anyone in order to improperly influence any act or decision relating to UNF or the Project or for the purpose of obtaining or retaining business and that the Grantee has not authorized any activity that would constitute such payments. The Grantee will take all steps necessary to assure that grant funds are not used to make corrupt payments in violation of this section.
16. UNF may modify, suspend, or discontinue any payment, and/or may terminate this Agreement if: a) UNF is not reasonably satisfied with the Grantee's progress on the Project; b) there are changes in the Grantee's leadership or other organizational factors that UNF reasonably believes may threaten the Project's success; c) funding for this Project is suspended or terminated by a UNF or U.S. Climate Alliance funder; d) there is a change in the Grantee's tax status; or e) the Grantee fails to comply with any of the terms of this Agreement. If this Agreement is terminated, no further distribution of grant funds shall be made to the Grantee, and Grantee will immediately return all unexpended funds to UNF.
17. UNF and the Grantee are independent contractors. Nothing in this Agreement is intended or shall be deemed to create an association, partnership, joint venture, agency or employer and employee relationship between the parties, or to authorize either party to act as agent for the other or to enter into contracts on behalf of the other.

- 18. Neither the Grantee nor any individual employed or contracted by the Grantee shall engage in any personal, business or professional activity that conflicts or could conflict with any of their respective obligations in relation to this Project, or that creates an actual or apparent conflict of interest.
- 19. The parties acknowledge this grant is a subgrant by UNF and funded wholly by supporters of the U.S. Climate Alliance.
- 20. This Agreement (including all attachments hereto, all of which are incorporated herein by reference) constitutes the entire agreement between UNF and the Grantee with respect to the subject matter hereof, and supersedes all prior agreements and understandings, whether oral or written, with respect to such subject matter. This Agreement may not be amended or modified except in a writing signed by UNF and the Grantee that specifically references this Agreement. All provisions of this Agreement that by their terms or nature should survive the expiration or termination of this Agreement shall so survive. Neither this Agreement nor any provision hereof shall be construed against either party on the grounds that this Agreement or such provision was drafted by said party. The provisions of this Agreement are severable, and the unenforceability of any provision of this Agreement shall not affect the enforceability of the remainder of this Agreement. This Agreement shall be deemed to be made under, and in all respects, interpreted under and governed by the laws of the State of Wisconsin without reference to its conflicts of laws rules or principles. This Agreement may be executed in counterparts and in electronic (pdf or facsimile) form, each of which shall be deemed to be an original but all of which together shall constitute a single instrument.
- 21. The special stipulations contained in Exhibit C are hereby incorporated herein by reference.

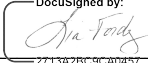
IN WITNESS WHEREOF, the Parties have caused this Agreement to be executed by their respective duly authorized representatives on the dates indicated below.

Agreed & Accepted:

For the United Nations Foundation, Inc.:

6/3/2021

Date: _____

DocuSigned by:

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Lia Fordjour
 Chief Financial Officer
 United Nations Foundation

For the Wisconsin Department of Administration

6/1/2021

Date: _____

DocuSigned by:

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Name: Chris Patton
 Title: Deputy Secretary
 Tax ID: [REDACTED]

EXHIBIT A

UNITED STATES
CLIMATE ALLIANCE

Staff Capacity Application Form
Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. All applications are due **January 19th, 2021 by 5pm ET**. Questions? Contact Katie Thomas 202-862-8583; kthomas@usclimatealliance.org

1. Application Information

Applying State Office	Wisconsin Office of Sustainability and Clean Energy, Department of Administration
Sponsoring USCA Alliance State Governor's Office Team Member	Wenona Wolf, Deputy Chief of Staff and Policy Director, Lt. Governor Barnes
Name of Primary Contact for Application	Maria Redmond
Title and Office of Primary Contact	Director, Wisconsin Office of Sustainability and Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713 [REDACTED]

1. Scope of Need

Describe the specific barriers your office faces with respect to the staff capacity needed for formulating, developing, and implementing climate policy. If applicable, please also explain how additional staff support would not displace current talent but add value to state climate efforts.

In his 2019-2021 budget, Governor Evers appropriated funding to create the Office of Sustainability and Clean Energy (OSCE). However, funding for this office and its work were struck down by the legislature. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work.

Grant resources would be used toward hiring a climate/clean energy staff person to assist OSCE with their *State as a Leader Initiative*. This staff person will serve as the project lead to support the implementation an internal tracking system that will help the state to track state agency data attributable to greenhouse gas (GHG) reduction goals and providing transparency on agency progress. The staff person would be a senior-level program and policy analyst who has experience in developing plans and some experience in supporting enterprise applications. In supporting both the internal tracking system and the online dashboard, the staff person will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other USCA states. By hiring additional staff, even part-time, the administration will have the ability to create momentum that will organize and define the steps State of Wisconsin Agencies needs to take to reduce its contributions to the climate crisis.

2. Project Key Results and Outcomes

Additional staff support should be used to advance your Governor's near-term climate change policy goals. Please describe:

- *measurable, time-bound key results expected to be achieved during the 2-year term of the new staff;*
- *long-term outcomes¹ that would be achieved after the 2-year term; and*
- *an estimate of emission reductions associated with the project or how this project will support meaningful emissions reductions in your state or across borders. Where the funding will support demonstration projects, please explain how that demonstration project could be scaled up to achieve emissions reductions at scale.*

The Governor's Task Force on Climate Change, through Executive order #52, developed and delivered climate solutions to the Governor to mitigate and adapt to the effects of climate change. The task force identified 55 climate solutions across nine sectors. State lead by example was one of the identified solutions in the energy sector (recommendation #11). The task force was also directed to work closely with the OSCE to identify new, cost-effective conservation,

¹ Outcomes are the long term impacts the project would have should it be funded.

sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning.

We anticipate it will take at least one-year to develop and launch the internal data tracking system and the user manual, staff training. The tool will require ongoing maintenance and progress updates. After the tracking system is developed, we hope to launch an online dashboard as well as conduct stakeholder outreach. The staff person would support the implementation of the tool, first by project managing a robust engagement process with state agencies and staff. In coordination with policy advisors in both the governor and lieutenant governor's office and the OSCE Director, the staff person would provide the necessary focus and support in implementing a framework and technical tool to plan, track and provide transparency on progress in meeting emission reductions over the long-term. The intention is to implement a sustainable tracking system that will be used over the next three decades, making use of efficient automation technology and wherever possible and appropriate. Long-term, the implemented tracking tool will help the state of Wisconsin Agencies:

- a. Set new goals based on the data gathered. Some goal setting may require exploring statutory/legislative changes or rulemaking.
- b. Empower agencies to lead by providing data, deploying clean energy and sustainable practices and tracking progress towards goals.
- c. Innovate by reconsidering business as usual policies and practices.
- d. Instigate internal competition to do better, faster.

The estimate of emission reductions associated with the project are unknown at this time. Emissions data available is generally at a statewide level and methodologies need to be established specific to state agencies and sectors. That is why implementing the tracking tool is so important, as it allows the state to create agency-specific baselines as a starting point. This gives the agencies, and eventually public and stakeholders a consolidated view across the organization. Having staff dedicated to this work will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level. These efforts could potentially enable further emissions reductions from those residents and local governments who follow our lead. We then can realize the full emissions reductions potential of the State Lead by Example Initiative. The work and support of the staff person will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin's contribution to the climate crisis.

3. Project Activities

Please describe the project activities and how this set of activities will help achieve the outcomes and key results described above. For example, what would be the roles and responsibilities of the new staff during their 2-year term? What specific projects/policy priorities would the staff support and what is the timeline for doing so during their 2-year term? How would this additional staff capacity help advance the Governor's near-term climate change policy goals?

With the directives via Governor Ever's Executive Orders and the recent recommendations by the Governor's Task Force on Climate Change related to State lead by example, the proposed work activities of the staff person would include:

- 2) Coordinate the work of the State Agency Technical Team – established to build consensus and ownership of work and commitment to project.
- 3) Identify, Organize and Analyze current data – work with agencies to understand what data is available, where it is located within state services and the format of the data – this would include environmental justice, fleet operations, buildings (new construction, upgrades maintenance and operations), water and energy use, land-use, procurement, waste management, and expenditures and GHG associated with the target areas, this could also include current statutes or governance specific to state agencies;
- 4) Develop a way to capture missing data for filling data gaps;
- 5) Support the work of a consultant that will help Implement an internal tool to collect data from agencies.
- 6) Organize Best Practices/Lessons learned - Provide a model for local governments (and maybe other organizations, tech colleges/businesses, with large footprints) to implement, look to local governments who are doing similar work and find opportunities for reciprocity.
- 7) Support Education and Outreach - Educate agencies/communities on the importance and impacts of shifting to a carbon free economy and how they can be involved.

In supporting both the internal tracking system, the staff person will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other USCA states.

4. Support Infrastructure

The new staff should be sufficiently integrated with and report to key decision-makers to effectively support state priority climate policies and programs. Please provide an overview of the agency/program receiving additional staff. Describe the infrastructure and resources in place to support the new staff in achieving the policy goals (e.g. in what office would the position be located, to whom would

the new staff report, what additional staff resources are available to the new staff).

OSCE receives direct support and leadership from the Governor's Office and Lt. Governor's Office. Wenona Wolf, Deputy Chief of Staff and Policy Director to Lt. Governor Mandela Barnes, serves as the Alliance's primary Governor's office contact as part and will provide support and direction for this initiative.

The Department of Administration, where OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services. Olivia Hwang, Deputy Assistant Secretary at the Department of Administration provides direct support and leadership to OSCE and will provide input on the development and progress of this effort.

Maria Redmond, the Director of OSCE will serve as the direct supervisor of this fellow. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than \$85 million dollars over the past 19 years. Redmond is accountable for planning, administration and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission and vision of the administration.

5. Scaling-up Results

USCA members benefit by learning from each other, and given the scale of their shared market, adoption of substantially similar policies across states can transform markets, leading to positive impacts across the country. How would the results be scaled up? Please describe:

- *state engagement within USCA, especially current or expected leadership roles in USCA or regionally, and areas of focus that help to advance both state priorities and USCA-wide priorities;*
- *replicability across USCA states (i.e., potential for other states or regions to adopt similar practices and replicate success); and*
- *consideration of regional, political, sectoral or other diversity that would help make a case for climate action across the United States.*

Wisconsin recognizes the value of peer-to-peer information exchange. Wisconsin leadership continues to engage further and play a bigger role in the work of the US Climate Alliance—not only to advance the work in Wisconsin, but to advance the collective work of the Alliance. This engagement includes sharing policy ideas, challenges, and success stories—especially among states with similar demographics and similar political climates.

In addition to other workgroups, Wisconsin plans to actively participate on the Alliance’s state as a leader workgroup, where USCA will connect member states with lead by example and sustainability teams to help states establish this type of program. We are excited to co-lead this effort with Massachusetts to share best practices on data collection, methodologies, and goal setting. Wisconsin also recognizes that states in the Midwest have either already established (MN) or are actively working on (MI) similar tools and would be willing to participating in peer learning with these states to get updates and progress, problem solve and help each other to reach successful deployment of our dashboards.

6. Grant Administration

Would the applying state/agency be the recipient of the grant?

If yes, please provide a description of the legal authority that would allow the applying state/agency to receive the sub-grant funding for the purposes contemplated by this application. Please also confirm that the applying state/agency would be able to create the position in accordance with state hiring laws and practices. Please also explain your expected timeframe for hiring, describe any potential delays and mitigation strategies to overcome hiring delays.

If no, please indicate the organization that would be the primary recipient of the grant, and would be hosting the staff working on the project activities identified in Question #4.

Wisconsin currently has an open grant with USCA and can accept funds from a 501c3. As with the other grant, the funds can be accepted through the authority of Wis. Stat 20.505(1)(j): (j) Gifts, grants, and bequests. The Department of Administration and the relevant state agency human resources staff are prepared to work closely with the USCA to work through the logistics and details of creating, filling, and funding position.

To fill this position, OSCE will explore programs that support diversity (for example the RAY Diversity Fellowship Program). Exploration of option can happen prior to an award. OSCE would aim to begin recruitment of this position

within a month of an award, after a sub-grant contract is established and USCA has an opportunity to review the position description.

There are three ways to structure the position within the parameters of state law. The preferred method would be to one half-time limited term employees (LTE). This would provide OSCE the maximum latitude to recruit and hire a candidate. The second method would be to partner with the University of Wisconsin System. With a memorandum of understanding, the staff person would be employed by the University but would work at the Department of Administration. OSCE could also explore the option for a project position, but whether this type of position is available for a staff person would have to be determined closer to the time the position would be filled.

7. USCA Support

Please describe whatever support, including communications and any other capacities, that would be expected from USCA to support the new staff.

We anticipate receiving the same level of support from the USCA. That support includes providing recommendations and best practices related to stakeholder engagement, policy trends, and communication.

8. Budget

Please provide an itemized project budget for the new position's salary and benefits. Any travel expenses incurred by the new staff can be reimbursed directly by USCA. Note, grant funds cannot be used to cover overhead or indirect expenses (e.g., office supplies, computer equipment, etc.).

Classification	Hourly Salary	Annualized LTE Hours	Annual Salary	Fringe
Program and Policy Analyst-Advanced	\$39.36	1040	\$40,934.40	\$3,131.48
			Two Year Total	\$88,132

The budget does not include overhead or indirect expenses.

Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law;

- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and,
- d. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!

EXHIBIT B

REPORTING REQUIREMENTS

UNF requires for our records an interim and final report on the schedule specified in Section 11 of the Agreement. Each report must: i) describe in narrative fashion what was achieved with the grant funds; and ii) provide a full financial accounting of the grant funds.

I. Narrative Report

Each narrative report must, in five (5) pages or less, summarize how the grant funds were used and the results that were achieved. The report will be used by UNF staff to evaluate and provide an overview of your work to our funders. Please address the following topics in your report:

- a. Please describe any notable accomplishments (updates on major meetings, achieved benchmarks, major gifts, etc.). For each accomplishment, please describe any activities that contributed substantially to these successes.
- b. Address all challenges or obstacles that were experienced with respect to performance of the project during the reporting period. Were these challenges outlined in the original grant proposal? Describe how these challenges were addressed and if it is possible to prevent them from reoccurring.
- c. Please describe the tangible results of the project. What did the project produce (e.g.: print publications, scholarship, conference costs)? If your grant was for operating support, please include how the accomplishments were supported with operating funds (e.g.: staff salary, meeting expenses, supplies, etc.). We would like to know the productive activities that are produced by supporting your operational infrastructure.
- d. Please submit copies of significant reports, books or media productions that stem from your efforts in connection with this grant.

II. Financial Report

Each financial report must be as detailed as possible and include the following:

- a. A line item comparison of budgeted versus actual expenses as they relate *specifically to this grant*.
- b. A statement certifying that all grant funds were expended for the purposes of the grant. If the entire grant funds have not been expended, please explain the proposed usage of the unexpended amount.
- c. An explanation of any variance from the project budget submitted with your organization's proposal.

EXHIBIT C

SPECIAL STIPULATIONS

None



Technical Assistance Application Form Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. Applications can be submitted on a rolling basis.

1. Application Information

Applying State Office	Wisconsin Office of Sustainability and Clean Energy, Department of Administration
Sponsoring USCA Alliance State Governor's Office (GO) Team member	Wenona Wolf, Deputy Chief of Staff and Policy Director, Lt. Governor Barnes
Name of Grant Application Primary Contact	Maria Redmond
Title and Office of Grant Application Primary Contact	Director, Wisconsin Office of Sustainability and Clean Energy
Grant Application Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713 [REDACTED]

2. Scope of Need

Describe your office's need for technical assistance related to climate policy formulation, development, and implementation.

With support from US Climate Alliance, we propose to develop an internal tracking system and comprehensive online dashboard to track state agency energy use, establish and track agency greenhouse gas (GHG) reduction goals and provide transparency on agency progress. The Department of Administration, through its Office of Sustainability and Clean

Energy (OSCE), established by Executive Order #38 relating to clean energy in Wisconsin, is responsible to:

- Develop a clean energy plan to assist the State of Wisconsin in adapting to and mitigating the harm from climate change by using clean energy resources and technology;
- Ensure the State of Wisconsin is fulfilling the carbon reduction goals of the 2015 Paris Climate Accord;
- Promote clean energy workforce training;
- Foster innovation, research, and business development within the renewable energy, energy efficiency and sustainability sectors
- Develop energy efficiency, sustainability and renewable energy standards for all new and existing state facilities, office buildings, and complexes;
- In partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050; and,
- Staff the Governor Task Force on Climate Change created by Executive Order #52, to advise and assist the Governor in developing a strategy to mitigate and adapt to the effects of climate change for the benefit of all Wisconsin Communities.

OSCE is launching an implementation initiative ***State Lead by Example***, to ensure that all State of Wisconsin agencies are collaboratively working toward achieving statewide emissions goals¹ by setting a baseline and then tracking energy use, GHG reductions and setting reduction goals. This effort is supported by the recently published Governor's Task Force report (Recommendation #11 - State Lead by Example). In addition to GHG reductions, this initiative will include, environmental justice, energy consumption reduction, sustainable procurement, transitioning the fleet to clean fuels and zero-emission vehicles, reducing solid waste, and reducing water consumption. The project will identify what state agency data is available, then organize and further analyze the data to help inform decision making and goal setting.

In launching this initiative, OSCE has begun developing an internal data tracking system that will feed into an online reporting tool showing state agency baselines, trend lines, identified goals, monitors improvement/challenges and measures progress. With support from the U.S. Climate Alliance's technical assistance project, OSCE proposes to develop a comprehensive tool/system (dashboard) to track results at the agency level

¹ Statewide goals include: Ensure the state is fulfilling the carbon reduction goals of the 2015 Paris Climate Accord (26-28% below 2005 by 2025). Develop energy efficiency, sustainability and renewable energy standards for all new and existing state facilities, office buildings and complexes. Accelerate new and existing policies to reduce carbon pollution and promote clean energy deployment at the state level.

and provide transparency on agency progress. In addition, OSCE will also create a user guide, implement a training plan for agency staff providing data, and develop an outreach plan to inform target audiences (legislature, state employees, and the public) and to keep them up-to-date goals and progress and share success stories.

Timeline: The proposed timeline for the project is one-year total, with the initial launch of the dashboard expected within 8-9 months; and delivery of the user manual, staff training, and stakeholder engagement expected in the latter 3-4 months.

3. Project Results and Outcomes

Please describe how you plan to use grant resources to achieve your Governor's identified near-term climate change policy priorities. Provide a description of how this additional support will help meet the identified policy priorities. Responses should include the following:

- *a description of the measurable, time-bound results expected to be achieved during the grant period;*
- *a description of any long-term outcomes that may be achieved after the grant term; and*
- *an estimate of emission reductions associated with the project or how this project will support meaningful emissions reductions in your state.*

Wisconsin's Climate Goals

State Lead by Example. On October 17, 2019 Gov. Tony Evers, along with Lt. Gov. Mandela Barnes signed Executive Order #52, establishing the Governor's Task Force on Climate Change. The Task Force on Climate Change developed and delivered climate solutions to the Governor to mitigate and adapt to the effects of climate change. The task force identified 55 climate solutions across nine sectors. State lead by example was one of the identified solutions in the energy sector. The task force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning.

OSCE is launching an implementation initiative for State lead by example climate solution. This will ensure that the State of Wisconsin agencies are collaboratively working toward achieving statewide greenhouse gas emission and electricity reduction goals. The task force final report also notes, "the policy should directly provide a small but not insignificant share of meeting the 2050 goal and should increase EV usage to help meet transportation goals. Also, if the State acts as a leader and shares the benefits of its actions with others, it can encourage and catalyze others' actions, resulting in greater emission reductions." While the state has long-term climate goals, the

organization and creation of an actionable plan now will lead to success in reaching these goals.

This technical support grant will help the state to establish a framework and develop technical tool to plan, track and provide transparency on progress in meeting emission reductions over the long-term. The intention is to establish a system that will be used over the next three decades.

The estimate of emission reductions associated with the project are unknown at this time. Emissions data available is generally at a statewide level and methodologies need to be established specific to state agencies and sectors. That is why creating the online reporting tool is so important, it allows the state to create agency specific baselines as a starting point. This gives the agencies, public and stakeholders a consolidated view across the organization. **This project will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level.**

Baseline metrics may include:

Target Area	Metrics
Fleet	expenditures, fuel consumption, vehicle miles traveled, infrastructure availability, vehicle count and technologies/fuel type, emissions
Water	expenditures, consumption, emissions
Environmental Justice	metrics need to be developed for this – examples: trainings for employees, program audiences/recipients, make-up of commissions/councils
Energy	expenditures, end-use and resource energy consumption, weather factors, energy use per gross square foot, infrastructure availability, technologies/fuel type, emissions, land-use
Buildings	Gross-square footage, source of energy, maintenance, operations, planned upgrades/new construction
Land	Acres, land-use
Procurement	cost-benefit identification for sustainable goods and services, calculated embedded carbon, understanding of long-term impacts of purchases
Waste	volume reductions, amount of recycling, upcycling, diversion
GHG	summary of overall emissions reductions
Other	elevating individual agency efforts – DNR Climate Team, DOA Green Team

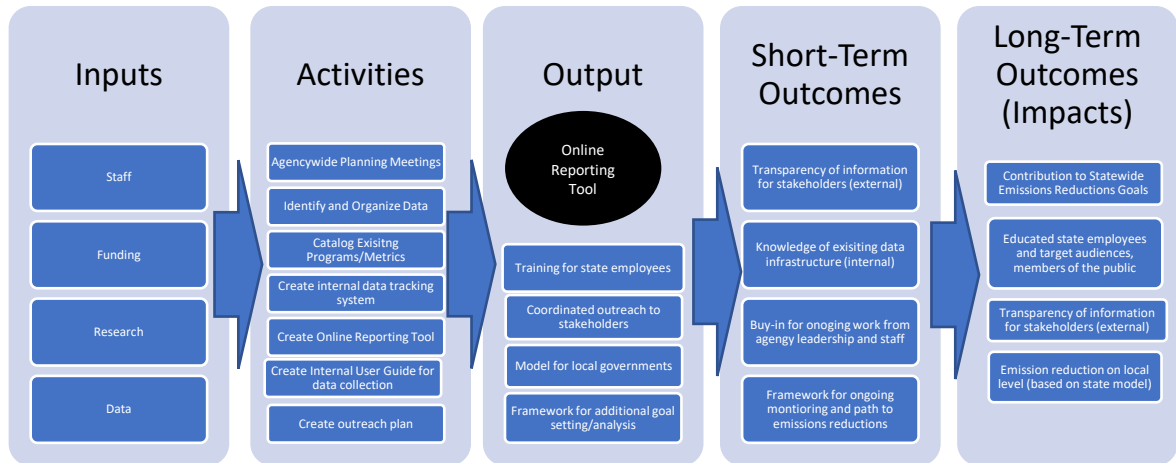
4. Project Activities

There should be a connection between project inputs and outputs and expected results or outcomes. Please describe the project activities, providing a theory of change for how this set of activities will help achieve the goals described above.

With the directives via Governor Ever’s Executive Orders and the recent recommendations by the Governor’s Task Force on Climate Change related to State lead by example, the following are steps to accomplish this effort:

- 1) Establish a State Agency Technical Team – identify who, from each agency, will be involved in this effort, define roles & responsibilities, and build consensus and ownership of work and commitment to project.
- 2) Identify, Organize and Analyze current data – work with agencies to understand what data is available, where it is located within state services and the format of the data – this would include environmental justice, fleet operations, buildings (new construction, upgrades maintenance and operations), water and energy use, land-use, procurement, waste management, and expenditures and GHG associated with the target areas, this could also include current statutes or governance specific to state agencies;
- 3) Develop a way to capture missing data for filling data gaps;
- 4) **(USCA Technical Support)** develop an internal tool to collect data from agencies, look for opportunities for efficiency and automation and transfer data into an online reporting system that displays as a “dashboard” for public viewing. It is important that OSCE secure support for in-depth technical expertise to successfully develop the tracking tools needed, share baselines and goals and monitor progress. We also want the tool to be elegant/simple. To clearly show the data and tell the story of progress to the public. Long-term the tool will help the state:
 - a. Set new goals based on the data gathered. Some goal setting may require exploring statutory/legislative changes or rulemaking.
 - b. Empower agencies to lead by providing data, deploying clean energy and sustainable practices and tracking progress towards goals.
 - c. Innovate by reconsidering business as usual policies and practices.
 - d. Instigate internal competition to do better, faster.
- 5) Best Practices/Lessons learned - Provide a model for local governments (and maybe other organizations, tech colleges/businesses, with large footprints) to implement, look to local governments who are doing similar work and find opportunities for reciprocity.
- 6) Educate agencies/communities on the importance and impacts of shifting to a carbon free economy and how they can be involved.

Logic Model – Theory of Change



5. Support Infrastructure

Please provide an overview of the agency/program that would be receiving the grant. Describe the infrastructure and resources in place to oversee the project, including who will manage the project, how the results will be shared, and with whom.

The Department of Administration, where OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services.

Maria Redmond, the Director of OSCE will serve as the manager of the project. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than \$85 million dollars over the past 19 years. Redmond is accountable for planning, administration and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission and vision of the administration. OSCE is also working with the University of Wisconsin and other agencies to secure interns and develop capstone projects to increase involvement and learning opportunities as part of this project.

Results of this project will be presented to the Governor, Lt. Governor, State Cabinet Members, and additional outreach will be targeted to audiences such as state employees, the Legislature, and the public.

6. Scaling-up Results

USCA members benefit by learning from each other, and given the scale of their shared market, adoption of substantially similar policies across states can transform markets, leading to positive impacts across the country. How would the results of this project be scaled up? Please describe:

- *state engagement within the Alliance, especially current or expected leadership roles in the Alliance or regionally, and areas of focus that help to advance both state priorities and Alliance-wide priorities;*
- *replicability across Alliance states; and*
- *consideration of regional, political, sectoral or other diversity that would help make a case for climate action across the United States.*

The project will be scaled up through direct support of and leadership by the Lt. Governor and Governor's Office. Wenona Wolf, Deputy Chief of Staff and Policy Director to Lt. Governor Mandela Barnes, will continue to serve as the Alliance's primary Governor's office contact as part of this project. Maria Redmond, Director of OSCE, will also continue to support engagement with the Alliance through active participation on sector-specific working groups.

The project will also be scaled-up through Agency Secretary's Offices. Each Secretary will name an interagency team of leaders to work with the Office of Sustainability and Clean Energy in building-out and scaling up the project.

Wisconsin recognizes the value of peer-to-peer information exchange. Wisconsin plans to actively participate on the Alliance's state as a leader workgroup, where USCA will connect member states with lead by example and sustainability teams to help states establish this type of program. We are excited to be a part of this effort to share best practices on data collection, methodologies, and goal setting. Wisconsin also recognizes that states in the Midwest have either already established (MN) or are actively working on (MI) similar tools and would be willing to participating in peer learning (therapy sessions) with these states to get updates and progress, problem solve and help each other to reach successful deployment of our dashboards.

7. Grant Administration

Funding can be provided through a sub-grant to the state or by USCA paying for services directly to the vendor pending state procurement requirements.

If the applicant would like to pursue the sub-grant mechanism, the applying state/agency must be able to receive a sub-grant from a 501(c)(3) organization to support the proposed activities. Please provide a description of the legal authority allowing the applying state/agency to receive the sub-grant funding for the purposes contemplated by this application.

Since Wisconsin is still planning this project, we have identified three potential options:

- Utilize internal resources and information technology contracts, state information technology/IS Business Automation expertise to help build out new system;
- Secure a consultant via a request for bids for this project; or,
- Utilize consultant secured by USCA that will work on behalf of multiple states to help each develop their dashboard.

We will continue to explore and determine the most-cost-effective and feasible option.

Wisconsin currently has an open grant with USCA and can accept funds from a 501c3. As with the other grant, the funds can be accepted through the authority of Wis. Stat 20.505(1)(j): (j) Gifts, grants, and bequests.

8. USCA Support

Please describe whatever support, including communications and any other capacities, that would be expected from USCA to support the grant program.

We anticipate receiving the same level of support from the USCA.

9. Budget

Please provide an itemized project budget, including any relevant items the grant would not cover. Grants are currently capped at \$100,000. Note, grant funds cannot be used to cover indirect expenses/overhead.

Below is an itemized budget based on estimated development costs. Final costs are dependent on many variables including user requirements and complexity. We propose creating an enterprise application with web/mobile functionality and a customer-facing application. Systems are pricier when they have more data driven application and multifaceted business logic. The hope to utilize internal expertise and contracts to build the system while keeping the costs down.

Proposed Budget	Total
Development of Internal Data Tracking System	\$40,000
Development of Online Reporting Tool (Dashboard)	\$50,000
Development of User Manual/Training Session for Ongoing Maintenance by State	\$5,000
Education/Outreach Materials for Stakeholders	\$5,000
	\$100,000

Grant will not cover indirect expenses.

Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law;
- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and,
- d. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!

From: [Jamie Scripps](#)
To: [Redmond, Maria - DOA](#)
Subject: RE: WI Grant App
Date: Wednesday, January 6, 2021 10:09:11 AM
Attachments: [image001.png](#)
[image002.gif](#)

Thank you, Maria! You're 100% correct – I hadn't actually shared the folder before. Sorry about that!

Would it be possible to schedule a quick check-in call for next week (or the week after)? I'd love to hear the latest from you – and update you on happenings here.

Jamie Scripps
Senior Associate, Midwest Climate Policy
U.S. Climate Alliance
Pronouns: she, her, hers

From: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>
Sent: Monday, January 4, 2021 6:18 PM
To: Jamie Scripps <JScripps@usclimatealliance.org>
Subject: RE: WI Grant App

Okay thank you for resending. For some reason I was only seeing one file at a time when you sent the previous link. I will keep this one handy for future reference!

Sincerely,



MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: [REDACTED]



From: Jamie Scripps <JScripps@usclimatealliance.org>
Sent: Monday, January 4, 2021 9:22 AM
To: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>
Subject: RE: WI Grant App

Hi Maria! Thanks for this – and happy new year!

I will forward this on to Katie Thomas to start the approval process – and I can upload it to your

Sharepoint folder. For future reference, it's the same folder where I shared the application -- the link is [here](#).

Excited to see this move forward! Will keep you posted if Katie has questions or needs revisions/clarifications.

Jamie Scripps

Senior Associate, Midwest Climate Policy

U.S. Climate Alliance

Pronouns: she, her, hers

From: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>

Sent: Monday, January 4, 2021 10:15 AM

To: Jamie Scripps <JScripps@usclimatealliance.org>

Subject: WI Grant App

Importance: High

Hi Jaime,

I'm not sure that I know how to add this file to our state folder, so I am emailing this to you. If there is a link where I can upload this can you send it my way and I can try and upload it?

Also, I have been routing this internally for approval and since everyone was out the past two weeks it is still processing. I don't anticipate any major issues being brought up on my end, but if there are I will let you know.

Sincerely,



MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: [REDACTED]



From: [Katie Thomas](#)
To: [Wolf, Wenona - GOV](#); [Reema Bzeih](#)
Cc: [Redmond, Maria - DOA](#); [Pankratz, Jacob - GOV](#)
Subject: RE: Wisconsin CLPG grant proposal
Date: Thursday, December 21, 2023 8:21:04 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)

**CAUTION: This email originated from outside the organization.
Do not click links or open attachments unless you recognize the sender and know the content is safe.**

Thank you, Wenona! We will be in touch in the new year if we have any follow-up questions.

From: Wolf, Wenona - GOV <wenona.wolf2@wisconsin.gov>
Sent: Wednesday, December 20, 2023 6:28 PM
To: Katie Thomas <kthomas@usclimatealliance.org>; Reema Bzeih <rbzeih@usclimatealliance.org>
Cc: maria.redmond@wisconsin.gov; jacob.pankratz@wisconsin.gov
Subject: Wisconsin CLPG grant proposal

Some people who received this message don't often get email from wenona.wolf2@wisconsin.gov. [Learn why this is important](#)

Attached is our CLGP application.

Thanks!

Wenona Wolf (*she/her/hers*)
Director of Political Engagement and Planning
Office of Governor Tony Evers
e. wenona.wolf2@wisconsin.gov
c. 608-279-3611





Staff Capacity Application Form Climate Leadership Grant Program

Please complete all below fields and send to [Katie Thomas](#) and [Reema Bzeih](#) no later than December 20, 2023.

1. Application Information

Applying State Office	Office of the Governor, State of Wisconsin
Sponsoring Alliance State Governor's Office Team Member	Wenona Wolf
Name of Primary Contact for Application	Wenona Wolf
Title and Office of Primary Contact	Director Political Engagement and Planning, Office of the Governor
Primary Contact Email and Phone Number	wenona.wolf2@wisconsin.gov 608-279-3611

1. Scope of Need

In 2022, via Executive Order #161, Governor Evers announced the creation of the Office of Environmental Justice (OEJ) and the creation of a Chief Resilience Officer (CRO) for the State of Wisconsin within this office.¹ Governor Evers had previously proposed the creation of this office and position in his state budget proposal, but the Republican-controlled legislature rejected both. Despite large support from stakeholders, the legislature has refused to fund such an office and position and frankly has been hostile toward any work related to environmental justice and climate change. Because this

¹ Governor Evers Executive Order #161 – Relating to the Creation of the Office of Environmental Justice (2022 Apr), Retrieved December 2023, <https://evers.wi.gov/Documents/EO/EO161-OEJ.pdf>

work is a high priority for the governor and stakeholders, we were able to identify positions across the administration to build the OEJ without the funding and approval of the legislature, however, through the last budget process, the legislature removed these positions as we had been working to stand up the office and hire a director. We are currently retooling what the OEJ will look like, but in the meantime, we would like to move forward with hiring a Chief Resilience Officer for the state of Wisconsin.

Through the Governor's Task Force on Climate Change, Governor Evers' Budget Listening Sessions, and many stakeholder conversations, it has been stressed to our administration that Wisconsin is in desperate need of a coordinated, strategic approach to helping the state, local governments, and Tribal Nations prepare for, recover from, and adapt to our changing climate. The role of CRO is especially crucial as the legislature has refused to support funding to local governments and has actually reduced the existing funding for local county conservation staff for these purposes despite Gov. Evers' attempts to increase this support.

As the state continues to implement the Infrastructure and Investment Jobs Act (IIJA) and Inflation Reduction Act (IRA) programs, a critical element is support for local governments in local action, especially in Wisconsin where the Republican-controlled state legislature lacks the political will to take meaningful action to meaningfully address climate change. Local governments and Tribal Nations are often able to go further faster, and the CRO will play a key role in supporting these governmental bodies in incorporating climate resilience in local comprehensive planning. The CRO will also help identify federal funding opportunities to advance these efforts. In addition, the CRO will help coordinate climate resilience-focused efforts at the state level including identifying federal funding opportunities to advance state-level actions, such as the National Oceanic and Atmospheric Association's (NOAA) Climate Resilience Regional Challenge. While the state has a staff person focused on cross-agency federal funding implementation, a specific, dedicated staff person focused on resilience will help advance these efforts and better support local efforts. With the limitations on staffing capacity for Wisconsin's executive offices and state agencies, meaning all staff working in this space are splitting time with other areas and priorities, the additional staff support for state and local climate resilience will be especially valuable for Wisconsin. Key partnerships and collaboration efforts for the CRO will include the Office of Sustainability and Clean Energy, state agencies, local units of government, Tribal Nations, industry partners, and community organizations.

2. Project Key Results and Outcomes

- Meet with key stakeholders, local government officials, and Tribal Nations to assess the work currently being done at the local level and what support is needed. (*Two-year goal*)
- Serve as the point of contact and figurehead for resilience work in the state. (*Two-year goal*)

- Pursue sources of funding to support the climate resilience work, including funding options that can be funneled to local conservation officials. (*Two-year goal*)
- Work with key agencies and local officials to ensure proper planning is in place for climate-related disasters and identify the economic and physical risks for the coming years. (*Two-year goal and long-term goal*)
- Bring stakeholders together to develop resilient strategies and a resilience plan to guide policy decisions for the state of Wisconsin (*Long-term goal*)

Anticipated Project Metrics for the CRO:

1. Number of Stakeholder Meetings
 - a. group or individual
 - b. broken down by sectors (if available)
 - c. resources shared
 - d. areas served (if available)
 - e. BIPOC, Tribal Nations, EJ communities
2. Amount of IJJA/IRA Funding secured for resilience efforts
3. Number of Task Force Resilience strategies implemented.
4. Number of local resilience plans implemented
5. Events attended, presentations given and number of participants.
6. Survey tool to track all the above metrics.

3. Project Activities

The CRO will provide support to the governor’s office to develop plans that will help Wisconsin mitigate and adapt to the effects of climate change. The work and support of the CRO will allow Wisconsin to address resilience issues and ultimately make Wisconsin safer, healthier, and more productive for all communities. Developing and implementing resilience plans, engaging stakeholders, government agencies, and the legislature, along with defining benchmarks and criteria, securing funding, and subsequently implementing resilience plans — will directly support communities affected by the climate crisis.

The CRO will work under the direction of the governor’s office. Funding for the CRO will be directly distributed to the Department of Administration, which will then provide compensation, benefits, an office, and resources to the fellow. The CRO will report to the Director of the Office of Sustainability and Clean Energy. The CRO will work on a team with the governor’s director of political engagement and policy advisors, the Office of Sustainability and Clean Energy director, and other agency staff.

With directives via Governor Ever’s Executive Orders and Task Force recommendations, the specific proposed work activities of the CRO include:

- 1) Resilience Planning - Work with local governments and Tribal Nations on resiliency efforts to take measures to address disaster preparedness aimed particularly at helping the most vulnerable communities.
- 2) Bipartisan Infrastructure Law, Inflation Reduction Act, State, Federal, Local and Private funding, and resources - serving as a central source for information on funding and incentives for climate resiliency efforts by stakeholders.

4. Support Infrastructure

The CRO will report to the Director of the Office of Sustainability and Clean Energy, who works directly with senior policy advisors and the political director within the governor's office. This position will also meet directly with the governor's office regularly and will be folded into agency-wide, senior-level working groups.

The OSCE receives direct support and leadership from the governor's office. Wenona Wolf, Director of Political Engagement and Planning to Governor Evers, serves as the Alliance's primary governor's office contact as part and will provide support and direction for this initiative.

The Department of Administration, where the OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services. The Assistant Deputy Secretary at the Department of Administration provides direct support and leadership to the OSCE and will provide input on the development and progress of this effort.

Maria Redmond, the Director of the OSCE, will serve as the direct supervisor of this fellow. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than 85 million dollars over the past 22 years. Redmond is accountable for planning, administration, and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission, and vision of the administration.

5. Scaling-up Results

Wisconsin recognizes the value of peer-to-peer information exchange. Wisconsin leadership continues to engage further and play a bigger role in the work of the US Climate Alliance—not only to advance the work in Wisconsin but to advance the collective work of the Alliance. This engagement includes sharing policy ideas,

challenges, and success stories—especially among states with similar demographics and similar political climates. Further engagement in climate resilience efforts is a high priority for Wisconsin. This is an area where we welcome collaboration, education, learning, and replication.

We need to continue to tell the climate story of Wisconsin: a state rich in natural resources but also one that experiences alarming racial disparities and poverty among our farmers and rural citizens. Embracing a more resilient, clean energy economy in a blue-collar, agriculturally abundant mid-west state is needed to grow our economy and ensure that all citizens and communities thrive. Our work and leadership can provide a model for other states and communities.

Additionally, Wisconsin staff will continue to engage in USCA workgroups. Wisconsin continues to actively participate in the Alliance's state as a leader, in industrial, natural working lands, and GO team discussions. In these workgroups, we share best practices on data collection, methodologies, and goal setting. To better coordinate and communicate across the workgroups in the Alliance, OSCE is convening agencies across the enterprise for quarterly meetings with all state staff engaged with the USCA. Since there are several workgroups as part of the USCA and not all can actively participate and attend every workgroup meeting, this will help with Wisconsin's internal coordination and collaboration, provide more transparency on the efforts coming from each workgroup and the Alliance's efforts on behalf of states, and improve our engagement with the Alliance. The CRO will participate in one to two of the workgroups, will be a part of that larger inter-agency group, and will report on activities in the relevant workgroups.

Wisconsin also recognizes that states in the Midwest (MI and MN) have actively working on the implementation of similar clean energy and climate plans, and we are willing to participate in peer learning with these states to get updates and progress, problem solve, and help each other to reach successful deployment of our strategies to address climate change. The CRO will communicate and coordinate with counterparts in the Midwest and across the Alliance.

6. Alliance Support

We anticipate receiving the same level of support from the USCA. That support includes providing recommendations and best practices related to stakeholder engagement, policy trends, and communication. The position would also benefit from participating in training opportunities, action labs, and working groups. In addition, the Alliance could support the position by connecting them to others working in this field.

7. Budget

Program and Policy Analyst-Advanced	Rate	LTE Hours	Year 1	Year2	Total
Salary	\$38.46	4160	\$79,996.80	\$79,996.80	\$159,993.60
Fringe Benefits	7.65%		\$6,119.76	\$6,119.76	\$12,239.51
Travel			\$5,000.00	\$5,000.00	\$10,000.00
Two Year Total					\$182,233.11

The budget does not include overhead or indirect expenses.

8. Grant Administration and Hiring Process

Wisconsin currently has an open grant with USCA and can accept funds from a 501c3. As with the other grant, the funds can be accepted through the authority of Wis. Stat 20.505(1)(j): (j) Gifts, grants, and bequests. The Department of Administration and the relevant state agency human resources staff are prepared to work closely with the USCA to work through the logistics and details of funding the position. It will take the Department of Administration approximately 2-3 months to complete the hiring process, once awarded. The current position is structured in accordance with the parameters of state law. Funding will support one limited-term employee (LTE) appointment over two years.

9. Representations

By submitting this application to the Alliance's Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law;
- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program;
- d. the budgeted amount for salary and benefits is reflective of the fair market rate for the state and type of position;
- e. the applying state/agency would be able to create the position in accordance with state hiring laws and practices and,
- f. any grant resources that may be provided will not be used to replace a current or existing source of funding.

From: [Katie Thomas](#)
To: [Redmond, Maria - DOA](#)
Cc: [Reema Bzeih](#)
Subject: RE: Grant Renewal
Date: Wednesday, April 19, 2023 1:20:37 PM
Attachments: [image001.png](#)

**CAUTION: This email originated from outside the organization.
Do not click links or open attachments unless you recognize the sender and know the content is safe.**

Hi Maria – Thanks for checking in. The revised application looks great and we are moving forward with it. There has been a bit of a hold up in determining whether we can proceed with a grant amendment or whether we need to do a whole new grant. We are waiting for confirmation from UNF and once we hear from them, we will circle back on next steps.

Thanks,
Katie

From: Redmond, Maria - DOA <maria.redmond@wisconsin.gov>
Sent: Wednesday, April 19, 2023 2:03 PM
To: Katie Thomas <ktthomas@usclimatealliance.org>
Cc: Reema Bzeih <rbzeih@usclimatealliance.org>
Subject: Grant Renewal

Hi Katie,

Just wanted to check in to see if you had an update on the grant extension/renewal and if you needed anything else from me?

Sincerely,



MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: [REDACTED]



UNITED NATIONS FOUNDATION
GRANT AGREEMENT – AMENDMENT NO. 2

Grantee: Wisconsin Department of Administration
Grant Name: Wisconsin Climate Leadership Grant
Grant Number: UNF-20-1130 / G-17321-2
Grant Amount: US \$298,000.00
Date: March 30, 2023

THIS AMENDMENT NO. 2 (the “Amendment”) is entered into between Wisconsin Department of Administration, 101 E Wilson St, Madison, WI 53703 (the “Grantee”) and the United Nations Foundation, Inc., 1750 Pennsylvania Avenue, N.W., Suite 300, Washington, D.C., 20006 (“UNF”), and serves to modify the Grant Agreement entered into by the Parties on June 1, 2020, and subsequently amended on November 24, 2020 (collectively, the “Agreement”).

The following terms and conditions of the Agreement are hereby amended, effective as of the date of this Amendment:

Exhibit A. The proposal attached to the original Agreement as Exhibit A shall be deleted in its entirety and replaced with the revised proposal, attached hereto as **Exhibit A – April 2023**. **Exhibit A- April 2023** shall be effective as of April 1, 2023.

Grant Period. The grant period shall be extended and shall continue through April 30, 2025. Section 2 of the Agreement shall be deleted in its entirety and replaced with the following:

2. This Agreement shall be effective April 1, 2020 and will be completed no later than April 30, 2025.

Grant Reporting. The Grant reporting shall be modified, and that Section 11 of the Agreement shall be deleted in its entirety and replaced with the following reporting requirements:

11. Interim and Final narrative and financial reporting is required in accordance with the following schedule:

Date Due	Report Type	Period Covered
June 1, 2021	Interim #1	August 1, 2020 – May 1, 2021 (<i>submitted</i>)
March 30, 2023	Interim #2	August 1, 2020 – February 28, 2023 (<i>submitted</i>)
March 30, 2024	Interim #3	March 1, 2023 – February 28, 2024
May 31, 2025	Final	March 1, 2024 – April 30, 2025

Please refer to the “Reporting Requirements” attached to the Agreement as **Exhibit B** for reporting guidelines.

In addition to the reports set forth in the Reporting Requirements, Grantee must submit intermittent updates of grant activities, providing a sense of what the organization is accomplishing with UNF's grant.

Grant Amount. The total amount of the award shall be increased to US \$298,000.00 and that Section 12 of the Agreement shall be deleted in its entirety and replaced with the following:

12. Subject to the Grantee's compliance with the terms of this Agreement, funding for this grant shall be in the amount of US \$298,000.00 and will be paid in four (4) disbursements, according to the following schedule:

- US \$80,000.00 upon execution of original Agreement (*Paid*);
- US \$80,000.00 upon satisfactory progress as reported in the Interim report #1 (*Paid*);
- US \$69,000.00 upon execution of this Amendment; and
- US \$69,000.00 upon satisfactory progress as reported in the Interim report #3.

All other terms and conditions of the Agreement not hereby amended are to remain in full force and effect.

IN WITNESS WHEREOF, the Parties have caused this Amendment to be executed by their respective duly authorized representatives on the dates indicated below.


Agreed & Accepted:

For the United Nations Foundation, Inc.:

For Wisconsin Department of Administration:

Date: 5/18/2023

Date: 5/17/2023

DocuSigned by:

 1807DAS17774414...
 Henry De Sio
 Chief Operating Officer

DocuSigned by:

 9A18DCC5BEAD42D...
 Name: Chris Patton
 Title: Deputy Secretary
 Tax ID: 39-6028867

Exhibit A – April 2023

Staff Capacity Renewal Application Form

Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. Questions? Contact Katie Thomas 202-862-8583; kthomas@usclimatealliance.org

1. Application Information

Applying State Office	Wisconsin
Sponsoring USCA Alliance State Governor's Office Team Member	Wenona Wolf
Name of Primary Contact for Application	Maria Redmond
Title and Office of Primary Contact	Director, WI Office of Sustainability & Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713

2. Status Update of Current CLGP Grant

Summary of Progress:

The Chair of the Governor's Task Force on Climate Change (Task Force), former Lieutenant Governor Barnes, kicked off the first meeting of the 32-member Task Force in December 2019. Task Force members met regularly in public meetings from December 2019 to October 2020. To thoroughly develop and discuss climate solutions, the Task Force formed three subcommittees: Healthy Communities and a Strong Economy; Land Use and Conservation; and Energy, Housing, Infrastructure, and Transportation. The Task Force published their final report on December 9, 2020. Subsequently, on February 16, 2021, the governor announced his 2021-2023 Executive Budget, which included a historical number of climate and clean energy proposals

covering: Securing Environmental Justice and Building Resilience, Clean Energy and Clean Economy, Innovative Conservation and Land Stewardship, Cleaner and Safer Streets. Unfortunately, most of the proposed programs and resources were denied by the legislature during the budget process.

The state was also able to move forward with the creation and release of the first-ever Clean Energy Plan (CEP) for Wisconsin. The Office of Sustainability and Clean Energy (OSCE) launched the process to develop the CEP in the fall of 2020 and released the CEP during Earth week, April of 2022. The CEP integrated many of the recommendations as outlined in the Task Force Final Report.

The OSCE staff, supported by this grant, provided support for the development of recommendations of the Task Force and development and implementation of programs and policies as outlined in the Wisconsin's CEP through the following:

- Stakeholder engagement: Plan and schedule meetings with various stakeholder groups, including but not limited to environmental advocacy groups, environmental justice groups, utilities, labor groups, and State agencies. Supported the meetings through administrative tasks, presentation and agenda creation, and follow-up communications.
- Research and analysis: Research various policies and programs related to clean energy technologies and their climate, economic, health, and social impacts. Integrated suggestions and recommendations from stakeholder groups into the CEP and research said recommendations for effectiveness and environmental justice impact. Prepared spreadsheets on funding opportunities and programs of interest and briefs on contentious or ambiguous topics for review by the governor's office.

Staff assigned to this grant:

- Keith Reopelle, Program and Policy Analyst – Advanced, began work in August 2020, employment end date August 2022.
- Fiona Montie, Program and Policy Analyst – Advanced, began work in January 2021, employment end date June 2021.
- Katelynn Samuelson - Program and Policy Analyst – Advanced, began work in October 2021, currently employed, and will be supported by this grant renewal, if approved. Katelynn's role is the Climate and Clean Energy Initiatives Coordinator, assisting with the implementation of the CEP strategies, and Task Force recommendations, as well as consulting with stakeholders to identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure Law, State programs and private funding)

Budgeted vs. Actual Expenditures

Below is the budgeted grant against the actual spending through March 24, 2023. Spending on this grant is expected to be complete by the end of May 2023.

Item	Budget	FY20	FY21	FY22	FY23	FY24 (current)	Total	Remaining Balance
Classified Limited Term Employ	150,000.00	0.00	44,504.02	59,304.61	32,853.52	2,234.45	138,896.60	8,557.23
Social Security		0.00	2,759.24	3,610.85	2,036.93	486.89	8,893.91	
Medicare Coverage - Government		0.00	645.30	925.95	476.38	32.40	2,080.03	
Other Retirement		0.00	0	0	1,187.98	172.05	1,360.03	
Pension Obligation Bond Payment		0.00	0	0	367.57	192.98	560.55	
Fringe Benefit Allocation/Tran		0.00	0	0	0	-348.35	-348.35	
Travel	10,000.00	0.00	0	0	0	0	0.00	
Total	160,000.00	0.00	47,908.56	63,841.41	36,922.38	2,770.42	151,442.77	

3. Scope of Need

In his 2019-2021 and 2021-2023 budgets, Governor Evers appropriated funding and position authority to create and staff the OSCE. However, funding and position authority for this office and its work were struck down by the legislature. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but the OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work. In his 2023-2025 budget, Governor Evers again appropriated funding to create the OSCE, as well as support for two grant programs and additional staff. This proposal has yet to be considered by the state legislature.

Grant resources from this award renewal would be used toward supporting the current climate and clean energy fellow to assist the OSCE with the implementation of both the Task Force recommendations and CEP strategies. This position, the Climate and Clean Energy Initiatives Coordinator, will also work in consultation with stakeholders to

identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure Law, State programs and private funding) This fellow will help to create an internal tracking system to develop and align policy with CEP strategies with funding resources. The fellow is a senior-level program and policy analyst who has experience in developing plans, with extensive experience outreach and organization. By supporting additional staff, even part-time, the administration will have the ability to create momentum that will organize and define the steps key stakeholders need to take to reduce emissions and environmental contributions to the climate crisis.

4. Project Key Results and Outcomes

The Task Force, through Executive order #52, developed and delivered climate solutions to the governor to mitigate and adapt to the effects of climate change. The Task Force identified 55 climate solutions across nine sectors. The Task Force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning. During the next year, this fellow will help to move the recommendations of the Task Force into policy and action.

The state's first ever CEP was released April 19, 2022, outlining over 70 strategies under four pathways to address climate change impacts and create action via multi-resource and multi-sector approach to transition to a clean energy economy, reduce emissions, prioritize environmental justice, and build out Wisconsin's clean energy workforce. During the next year, this position will help the Office of Sustainability implement these strategies with a focus on stakeholder engagement and collective action.

In April of 2022, Governor Evers issued Executive Order #161, creating the Office of Environmental Justice. Creation of this office came both from recommendations of the Task Force, as well as strategies in the CEP related to environmental justice and equitable economic development. The governor directs this new office to partner with the OSCE, state agencies, industry partners, and community organizations to ensure that the transition to clean energy includes the communities most impacted by climate change. During the next year, this fellow will engage with this office to ensure alignment and collaboration.

The fellow will continue to lead a robust engagement process with key stakeholders. In coordination with policy advisors in the governor's office, the OSCE, and the OEJ and this fellow will provide the necessary focus and support in establishing a framework and plan to track and provide transparency on progress in meeting emission reductions over the long-term.

The estimate of emission reductions associated with the project are unknown at this time. Emissions data available is generally at a statewide level and methodologies need

to be established specific to state agencies and sectors. Having staff dedicated to this work will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level. The work and support of the fellow will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin’s contribution to the climate crisis.

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- 1) Number of Stakeholder Meetings
 - a. group or individual
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 - c. resources shared
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 - e. BIPOC, Tribal Nations, EJ communities
- 2) Number of Task Force Recommendations implemented.
- 3) Number of Clean Energy Plan strategies implemented.
- 4) Events attended, presentations given and number of participants.
- 5) Resources Lists created – (i.e., industry, solar, residential, electric vehicle, etc.)
- 6) Survey tool to track all the above metrics.

5. Project Activities

The climate fellow will continue provide support to the governor’s office and the OSCE in developing plans that will help Wisconsin mitigate and adapt the effects of climate change. The work and support of the climate fellow will allow Wisconsin to achieve its long-term goals of carbon reduction and ultimately make Wisconsin safer, healthier, and more productive for all communities. Developing and implementing plans, engaging stakeholders, government agencies, and the legislature, and defining benchmarks and criteria for evaluating policy will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin’s contribution to the climate crisis.

The climate fellow will work under the direction of the governor’s office and the OSCE, which is the office charged with leading the work on climate and clean energy issues in the administration. Funding for the fellow will be directly distributed to the Department of Administration OSCE, which will then provide compensation, benefits, an office, and resources to the fellow. The climate fellow will report to the OSCE director. The fellow will work on a team with the governor’s deputy chief of staff, policy director, policy advisors, the OSCE director and other agency staff.

With the directives via Governor Ever’s Executive Orders the specific proposed work activities of the fellow include:

- 1) CEP Implementation and Further Planning Work

- a. Ensure program and policy development aligns with core values - justice, equity, and collective action.
 - b. Assist with coordinating stakeholder meetings and communications, including public meeting notices, compiling resources, and writing letters of intent and applications for upcoming federal funding opportunities.
 - c. Stakeholder information gathering, organization and analysis related to key strategies developed as part of the Clean Energy Plan.
 - d. Assist with updating the CEP document. (Alternatively: Assist with drafting and editing future versions of the CEP document)
 - e. Track the progress of the CEP strategy implementation.
 - f. Coordinate with agency and the OSCE staff to assist with the development of a work plan encompassing the strategies outlined in the Clean Energy Plan.
 - g. Engage with the OEJ to ensure alignment and collaboration.
- 2) Climate Change Program and Policy Implementation Work
- a. Consult with governor, agency, and the OSCE staff on data needs for publications and reports related to climate change policy.
 - b. Coordinate with agency and the OSCE staff to assist with the implementation of the CEP work plan containing the climate reduction strategies.
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 - d. Lead in preparation and presentation of program materials including policy-related presentations, memos, and other internal and external communications.
 - e. Serve on interagency committees and taskforces related to vehicle electrification, and other climate topic areas.
 - f. Participate on relevant US Climate Alliance Workgroups to build resources and support implementation work.
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We need to continue to tell the climate story of Wisconsin: a state rich of natural resources but also one that experiences alarming racial disparities and poverty among our farmers and rural citizens. Embracing a clean energy economy in a blue-collar,

agriculturally abundant mid-west state is needed to grow our economy and ensure that all citizens and communities to thrive. Our work and leadership can provide a model for other states and communities.

Additionally Wisconsin staff will continue to engage in USCA workgroups. Wisconsin continues to actively participate on the Alliance's state as a leader, industrial, natural working lands, and GO teams discussions. In these workgroups we share best practices on data collection, methodologies, and goal setting. To better coordinate and communicate across the workgroups in the Alliance, OSCE is convening agencies across the enterprise for quarterly meeting with all state staff engaged with the USCA. Since there are several workgroups as part of the USCA and not all can actively participate and attend every workgroup meeting, this will help with Wisconsin's internal coordination and collaboration, provide more transparency on the efforts coming from each workgroup's and the Alliance's efforts on behalf of states, and improve our engagement with the Alliance. The fellow participates in one to two of the workgroups, will be a part of that larger inter-agency group, and will report out on activities in the relevant workgroups.

Wisconsin also recognizes that states in the Midwest (MI and MN) have actively working on implementation of similar clean energy and climate plans, and we are willing to participate in peer learning with these states to get updates and progress, problem solve and help each other to reach successful deployment of our strategies to address climate change.

8. Grant Administration

Wisconsin currently has an open grant with USCA and can accept funds from a 501c3. As with the other grant, the funds can be accepted through the authority of Wis. Stat 20.505(1)(j): (j) Gifts, grants, and bequests. The Department of Administration and the relevant state agency human resources staff are prepared to work closely with the USCA to work through the logistics and details of funding the position.

Since this position is filled by an incumbent, the funding awarded with help support continuity in relevant work and support for the OSCE. The current position is structured in accordance with the parameters of state law. Funding will support one part-time limited term employee (LTE) appointment over two years.

9. USCA Support

We anticipate receiving the same level of support from the USCA. That support includes providing recommendations and best practices related to stakeholder engagement, policy trends, and communication.

10. Budget

Program and Policy Analyst-Advanced	Rate	LTE Hours	Total
Salary	\$30.82	3,941	\$121,500
Fringe	7.65%		\$9,300
Travel			\$7,200
		Two Year Total	\$138,000

The budget does not include overhead or indirect expenses.

11. Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law.
- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and
- d. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!

From: [Redmond, Maria - DOA](#)
To: [Katie Thomas](#); [Reema Bzeih](#)
Subject: APPLICATION - Staff Capacity Grant Renewal - Revise
Date: Monday, April 3, 2023 8:30:00 PM
Attachments: [APPLICATION - Staff Capacity Grant Renewal - Revise.docx](#)
[image001.png](#)
[image002.gif](#)

Hi Katie and Reema,

Attached is the revised document, per our discussion. Let me know if you need anything else. Thank you!!

Sincerely,



MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: [REDACTED]





Staff Capacity Renewal Application Form Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. Questions? Contact Katie Thomas 202-862-8583; kthomas@usclimatealliance.org

1. Application Information

Applying State Office	Wisconsin
Sponsoring USCA Alliance State Governor's Office Team Member	Wenona Wolf
Name of Primary Contact for Application	Maria Redmond
Title and Office of Primary Contact	Director, WI Office of Sustainability & Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713

2. Status Update of Current CLGP Grant

Summary of Progress:

The Chair of the Governor's Task Force on Climate Change (Task Force), former Lieutenant Governor Barnes, kicked off the first meeting of the 32-member Task Force in December 2019. Task Force members met regularly in public meetings from December 2019 to October 2020. To thoroughly develop and discuss climate solutions, the Task Force formed three subcommittees: Healthy Communities and a Strong Economy; Land Use and Conservation; and Energy, Housing, Infrastructure, and Transportation. The Task Force published their final report on December 9, 2020. Subsequently, on February 16, 2021, the governor announced his 2021-2023 Executive Budget, which included a historical number of climate and clean energy proposals covering: Securing Environmental Justice and Building Resilience, Clean Energy and

Clean Economy, Innovative Conservation and Land Stewardship, Cleaner and Safer Streets. Unfortunately, most of the proposed programs and resources were denied by the legislature during the budget process.

The state was also able to move forward with the creation and release of the first-ever Clean Energy Plan (CEP) for Wisconsin. The Office of Sustainability and Clean Energy (OSCE) launched the process to develop the CEP in the fall of 2020 and released the CEP during Earth week, April of 2022. The CEP integrated many of the recommendations as outlined in the Task Force Final Report.

The OSCE staff, supported by this grant, provided support for the development of recommendations of the Task Force and development and implementation of programs and policies as outlined in the Wisconsin's CEP through the following:

- Stakeholder engagement: Plan and schedule meetings with various stakeholder groups, including but not limited to environmental advocacy groups, environmental justice groups, utilities, labor groups, and State agencies. Supported the meetings through administrative tasks, presentation and agenda creation, and follow-up communications.
- Research and analysis: Research various policies and programs related to clean energy technologies and their climate, economic, health, and social impacts. Integrated suggestions and recommendations from stakeholder groups into the CEP and research said recommendations for effectiveness and environmental justice impact. Prepared spreadsheets on funding opportunities and programs of interest and briefs on contentious or ambiguous topics for review by the governor's office.

Staff assigned to this grant:

- Keith Reopelle, Program and Policy Analyst – Advanced, began work in August 2020, employment end date August 2022.
- Fiona Montie, Program and Policy Analyst – Advanced, began work in January 2021, employment end date June 2021.
- Katelynn Samuelson - Program and Policy Analyst – Advanced, began work in October 2021, currently employed, and will be supported by this grant renewal, if approved. Katelynn's role is the Climate and Clean Energy Initiatives Coordinator, assisting with the implementation of the CEP strategies, and Task Force recommendations, as well as consulting with stakeholders to identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure Law, State programs and private funding)

Budgeted vs. Actual Expenditures

Below is the budgeted grant against the actual spending through March 24, 2023. Spending on this grant is expected to be complete by the end of May 2023.

Item	Budget	FY20	FY21	FY22	FY23	FY24 (current)	Total	Remaining Balance
Classified Limited Term Employ	150,000.00	0.00	44,504.02	59,304.61	32,853.52	2,234.45	138,896.60	8,557.23
Social Security		0.00	2,759.24	3,610.85	2,036.93	486.89	8,893.91	
Medicare Coverage - Government		0.00	645.30	925.95	476.38	32.40	2,080.03	
Other Retirement		0.00	0	0	1,187.98	172.05	1,360.03	
Pension Obligation Bond Payment		0.00	0	0	367.57	192.98	560.55	
Fringe Benefit Allocation/Tran		0.00	0	0	0	-348.35	-348.35	
Travel	10,000.00	0.00	0	0	0	0	0.00	
Total	160,000.00	0.00	47,908.56	63,841.41	36,922.38	2,770.42	151,442.77	

3. Scope of Need

In his 2019-2021 and 2021-2023 budgets, Governor Evers appropriated funding and position authority to create and staff the OSCE. However, funding and position authority for this office and its work were struck down by the legislature. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but the OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work. In his 2023-2025 budget, Governor Evers again appropriated funding to create the OSCE, as well as support for two grant programs and additional staff. This proposal has yet to be considered by the state legislature.

Grant resources from this award renewal would be used toward supporting the current climate and clean energy fellow to assist the OSCE with the implementation of both the Task Force recommendations and CEP strategies. This position, the Climate and Clean Energy Initiatives Coordinator, will also work in consultation with stakeholders to identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure

Law, State programs and private funding) This fellow will help to create an internal tracking system to develop and align policy with CEP strategies with funding resources. The fellow is a senior-level program and policy analyst who has experience in developing plans, with extensive experience outreach and organization. By supporting additional staff, even part-time, the administration will have the ability to create momentum that will organize and define the steps key stakeholders need to take to reduce emissions and environmental contributions to the climate crisis.

4. Project Key Results and Outcomes

The Task Force, through Executive order #52, developed and delivered climate solutions to the governor to mitigate and adapt to the effects of climate change. The Task Force identified 55 climate solutions across nine sectors. The Task Force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning. During the next year, this fellow will help to move the recommendations of the Task Force into policy and action.

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Thank you for your application!



Staff Capacity Renewal Application Form Climate Leadership Grant Program

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Title and Office of Primary Contact	Director, WI Office of Sustainability & Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713

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- Katelynn Samuelson - Program and Policy Analyst – Advanced, began work in October 2021, currently employed, and will be supported by this grant renewal, if approved. Katelynn's role is the Climate and Clean Energy Initiatives Coordinator, assisting with the implementation of the CEP strategies, and Task Force recommendations, as well as consulting with stakeholders to identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure Law, State programs and private funding)

Budgeted vs. Actual Expenditures

Below is the budgeted grant against the actual spending through March 24, 2023. Spending on this grant is expected to be complete by the end of May 2023.

Item	Budget	FY20	FY21	FY22	FY23	FY24 (current)	Total	Remaining Balance
Classified Limited Term Employ	150,000.00	0.00	44,504.02	59,304.61	32,853.52	2,234.45	138,896.60	8,557.23
Social Security		0.00	2,759.24	3,610.85	2,036.93	486.89	8,893.91	
Medicare Coverage - Government		0.00	645.30	925.95	476.38	32.40	2,080.03	
Other Retirement		0.00	0	0	1,187.98	172.05	1,360.03	
Pension Obligation Bond Payment		0.00	0	0	367.57	192.98	560.55	
Fringe Benefit Allocation/Tran		0.00	0	0	0	-348.35	-348.35	
Travel	10,000.00	0.00	0	0	0	0	0.00	
Total	160,000.00	0.00	47,908.56	63,841.41	36,922.38	2,770.42	151,442.77	

3. Scope of Need

In his 2019-2021 and 2021-2023 budgets, Governor Evers appropriated funding and position authority to create and staff the OSCE. However, funding and position authority for this office and its work were struck down by the legislature. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but the OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work. In his 2023-2025 budget, Governor Evers again appropriated funding to create the OSCE, as well as support for two grant programs and additional staff. This proposal has yet to be considered by the state legislature.

Grant resources from this award renewal would be used toward supporting the current climate and clean energy fellow to assist the OSCE with the implementation of both the Task Force recommendations and CEP strategies. This position, the Climate and Clean Energy Initiatives Coordinator, will also work in consultation with stakeholders to identify and apply for resources (i.e., Inflation Reduction Act, Bipartisan Infrastructure

Law, State programs and private funding) This fellow will help to create an internal tracking system to develop and align policy with CEP strategies with funding resources. The fellow is a senior-level program and policy analyst who has experience in developing plans, with extensive experience outreach and organization. By supporting additional staff, even part-time, the administration will have the ability to create momentum that will organize and define the steps key stakeholders need to take to reduce emissions and environmental contributions to the climate crisis.

4. Project Key Results and Outcomes

The Task Force, through Executive order #52, developed and delivered climate solutions to the governor to mitigate and adapt to the effects of climate change. The Task Force identified 55 climate solutions across nine sectors. The Task Force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning. During the next year, this fellow will help to move the recommendations of the Task Force into policy and action.

The state's first ever CEP was released April 19, 2022, outlining over 70 strategies under four pathways to address climate change impacts and create action via multi-resource and multi-sector approach to transition to a clean energy economy, reduce emissions, prioritize environmental justice, and build out Wisconsin's clean energy workforce. During the next year, this position will help the Office of Sustainability implement these strategies with a focus on stakeholder engagement and collective action.

In April of 2022, Governor Evers issued Executive Order #161, creating the Office of Environmental Justice. Creation of this office came both from recommendations of the Task Force, as well as strategies in the CEP related to environmental justice and equitable economic development. The governor directs this new office to partner with the OSCE, state agencies, industry partners, and community organizations to ensure that the transition to clean energy includes the communities most impacted by climate change. During the next year, this fellow will engage with this office to ensure alignment and collaboration.

The fellow will continue to lead a robust engagement process with key stakeholders. In coordination with policy advisors in the governor's office, the OSCE, and the OEJ and this fellow will provide the necessary focus and support in establishing a framework and plan to track and provide transparency on progress in meeting emission reductions over the long-term.

The estimate of emission reductions associated with the project are unknown at this time. Emissions data available is generally at a statewide level and methodologies need to be established specific to state agencies and sectors. Having staff dedicated to this

work will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level. The work and support of the fellow will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin’s contribution to the climate crisis.

Anticipated end of Project Metrics for this fellow:

- 1) Number of Stakeholder Meetings
 - a. group or individual
 - b. broken down by sectors (if available)
 - c. resources shared
 - d. areas served (if available)
 - e. BIPOC, Tribal Nations, EJ communities
- 2) Number of Task Force Recommendations implemented.
- 3) Number of Clean Energy Plan strategies implemented.
- 4) Events attended, presentations given and number of participants.
- 5) Resources Lists created – (i.e., industry, solar, residential, electric vehicle, etc.)
- 6) Survey tool to track all the above metrics.

5. Project Activities

The climate fellow will continue provide support to the governor’s office and the OSCE in developing plans that will help Wisconsin mitigate and adapt the effects of climate change. The work and support of the climate fellow will allow Wisconsin to achieve its long-term goals of carbon reduction and ultimately make Wisconsin safer, healthier, and more productive for all communities. Developing and implementing plans, engaging stakeholders, government agencies, and the legislature, and defining benchmarks and criteria for evaluating policy will put Wisconsin on a path to being carbon free by 2050 and possibly sooner—minimizing Wisconsin’s contribution to the climate crisis.

The climate fellow will work under the direction of the governor’s office and the OSCE, which is the office charged with leading the work on climate and clean energy issues in the administration. Funding for the fellow will be directly distributed to the Department of Administration OSCE, which will then provide compensation, benefits, an office, and resources to the fellow. The climate fellow will report to the OSCE director. The fellow will work on a team with the governor’s deputy chief of staff, policy director, policy advisors, the OSCE director and other agency staff.

With the directives via Governor Ever’s Executive Orders the specific proposed work activities of the fellow include:

- 1) CEP Implementation and Further Planning Work

- a. Ensure program and policy development aligns with core values - justice, equity, and collective action.
 - b. Assist with coordinating stakeholder meetings and communications, including public meeting notices, compiling resources, and writing letters of intent and applications for upcoming federal funding opportunities.
 - c. Stakeholder information gathering, organization and analysis related to key strategies developed as part of the Clean Energy Plan.
 - d. Assist with updating the CEP document. (Alternatively: Assist with drafting and editing future versions of the CEP document)
 - e. Track the progress of the CEP strategy implementation.
 - f. Coordinate with agency and the OSCE staff to assist with the development of a work plan encompassing the strategies outlined in the Clean Energy Plan.
 - g. Engage with the OEJ to ensure alignment and collaboration.
- 2) Climate Change Program and Policy Implementation Work
- a. Consult with governor, agency, and the OSCE staff on data needs for publications and reports related to climate change policy.
 - b. Coordinate with agency and the OSCE staff to assist with the implementation of the CEP work plan containing the climate reduction strategies.
 - c. Coordinate resources and support (this will include the federal Bipartisan Infrastructure Law and Inflation Reduction Act funding) for implementation of policies.
 - d. Lead in preparation and presentation of program materials including policy-related presentations, memos, and other internal and external communications.
 - e. Serve on interagency committees and taskforces related to vehicle electrification, and other climate topic areas.
 - f. Participate on relevant US Climate Alliance Workgroups to build resources and support implementation work.
 - g. Engage with the OEJ to ensure alignment and collaboration.
- 3) Bipartisan Infrastructure Law, Inflation Reduction Act, State, Federal, Local and Private funding, and resources:
- a. OSCE is the Governor's designated agency for the EPA's Climate Pollution Reduction Grant, as well as other potential grants program. This fellow will serve as a bridge for work on this project until additional staff can be brought onto the team who will work directly on programs.
 - b. The OSCE is serving as a central source for information on funding and incentives for clean energy and sustainability efforts by stakeholders. While other organizations are hosting group sector meetings or webinars, we have established a unique approach as to provide one-on-one meetings with as many stakeholders as we can to give them the specific information they need pertaining to their projects. This fellow serves as a key contact and meets one-on-one with stakeholders to identify specific gaps and get them information, resources, or connections to other organizations to help them move their project forward.

6. Support Infrastructure

The OSCE receives direct support and leadership from the governor's office. Wenona Wolf, Director of Political Engagement and Planning to Governor Evers, serves as the Alliance's primary governor's office contact as part and will provide support and direction for this initiative.

The Department of Administration, where the OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services. Danielle Williams, Deputy Assistant Secretary at the Department of Administration provides direct support and leadership to the OSCE and will provide input on the development and progress of this effort.

Maria Redmond, the Director of the OSCE will serve as the direct supervisor of this fellow. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than \$85 million dollars over the past 22 years. Redmond is accountable for planning, administration and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission, and vision of the administration.

7. Scaling-up Results

Wisconsin recognizes the value of peer-to-peer information exchange. Wisconsin leadership continues to engage further and play a bigger role in the work of the US Climate Alliance—not only to advance the work in Wisconsin, but to advance the collective work of the Alliance. This engagement includes sharing policy ideas, challenges, and success stories—especially among states with similar demographics and similar political climates. Further engagement on wind and solar, flooding mitigation, electric vehicle corridors, sustainable agriculture practices, carbon sequestration, environmental justice, working with Indigenous populations, and building out our clean energy and climate workforce are high priorities for Wisconsin. These are areas where we welcome collaboration, educating, learning, and replication.

We need to continue to tell the climate story of Wisconsin: a state rich of natural resources but also one that experiences alarming racial disparities and poverty among our farmers and rural citizens. Embracing a clean energy economy in a blue-collar,

agriculturally abundant mid-west state is needed to grow our economy and ensure that all citizens and communities to thrive. Our work and leadership can provide a model for other states and communities.

Additionally Wisconsin staff will continue to engage in USCA workgroups. Wisconsin continues to actively participate on the Alliance's state as a leader, industrial, natural working lands, and GO teams discussions. In these workgroups we share best practices on data collection, methodologies, and goal setting. To better coordinate and communicate across the workgroups in the Alliance, OSCE is convening agencies across the enterprise for quarterly meeting with all state staff engaged with the USCA. Since there are several workgroups as part of the USCA and not all can actively participate and attend every workgroup meeting, this will help with Wisconsin's internal coordination and collaboration, provide more transparency on the efforts coming from each workgroup's and the Alliance's efforts on behalf of states, and improve our engagement with the Alliance. The fellow participates in one to two of the workgroups, will be a part of that larger inter-agency group, and will report out on activities in the relevant workgroups.

Wisconsin also recognizes that states in the Midwest (MI and MN) have actively working on implementation of similar clean energy and climate plans, and we are willing to participate in peer learning with these states to get updates and progress, problem solve and help each other to reach successful deployment of our strategies to address climate change.

8. Grant Administration

Wisconsin currently has an open grant with USCA and can accept funds from a 501c3. As with the other grant, the funds can be accepted through the authority of Wis. Stat 20.505(1)(j): (j) Gifts, grants, and bequests. The Department of Administration and the relevant state agency human resources staff are prepared to work closely with the USCA to work through the logistics and details of funding the position.

Since this position is filled by an incumbent, the funding awarded with help support continuity in relevant work and support for the OSCE. The current position is structured in accordance with the parameters of state law. Funding will support one part-time limited term employee (LTE) appointment over two years.

9. USCA Support

We anticipate receiving the same level of support from the USCA. That support includes providing recommendations and best practices related to stakeholder engagement, policy trends, and communication.

10. Budget

Program and Policy Analyst-Advanced	Rate	LTE Hours	Total
Salary	\$30.82	3,941	\$121,500
Fringe	7.65%		\$9,300
Travel			\$7,200
		Two Year Total	\$138,000

The budget does not include overhead or indirect expenses.

11. Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law.
- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and
- d. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!

From: [Redmond, Maria - DOA](#)
To: [Katie Thomas](#); [Reema Bzeih](#)
Cc: [Wolf, Wenona - GOV](#); [Pankratz, Jacob - GOV](#)
Subject: CLGP LBE position
Date: Tuesday, September 12, 2023 9:32:00 AM
Attachments: [APPLICATION - Staff Capacity Grant Renewal Wisconsin.pdf](#)
[image003.png](#)
[image005.gif](#)
[image002.png](#)

Hi Katie & Reema,

Please find attached WI's application for the renewal of our CLGP LBE position. Please let me know if you have any questions or need additional details.

Sincerely,

MARIA REDMOND | Director
Office of Sustainability and Clean Energy
maria.redmond@wisconsin.gov
Phone: (608) 267-2713
Mobile: [REDACTED]



[Click here to take a survey about our service to you!](#)



Staff Capacity Renewal Application Form Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. Questions? Contact Katie Thomas 202-862-8583; kthomas@usclimatealliance.org

1. Application Information

Applying State Office	Wisconsin
Sponsoring USCA Alliance State Governor's Office Team Member	Wenona Wolf
Name of Primary Contact for Application	Maria Redmond
Title and Office of Primary Contact	Director, WI Office of Sustainability and Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713

2. Status Update of Current CLGP Grant

In 2019, the Governor created the Office of Sustainability and Clean Energy to lead the state's transition to 100% carbon-free electricity consumed by 2050 and fulfill the carbon reduction goals of the 2015 Paris Climate Accord. State governments can be leaders in efforts to reduce emissions, conserve energy, and transition to new technologies. These efforts are often referred to as "Lead-by-Example", where government entities analyze and transition their facilities and fleets to realize substantial cost savings, reduce greenhouse gas emissions (GHG), improve energy supply, build resilience, and procure more sustainable products. Wisconsin's Lead-by-Example program was first defined in the Governor's Task Force on Climate Change (GTFCC) Report (Strategy #11) and restated in the Clean Energy Plan (pages 87-88). The GTFCC Report states the following strategies for State Lead-by-Example efforts:

- Wisconsin state agencies and decision-makers should set a strong example by taking steps to reduce GHG emissions within the State’s asset portfolio through energy and water conservation, waste management, energy production, building efficiency, transportation use, procurement policies, and guidance for local governmental units.
- Direct the Wisconsin Department of Administration (DOA) to work with other state agencies to set and take steps each year to meet energy- and carbon-reduction goals consistent with the most stringent Wisconsin public utility plan. Seek funding from Focus on Energy®, utility incentives, on-bill financing, and/or other available low-cost financing methods (to the extent that they are available) to reduce costs and pay for projects out of energy savings.

In November of 2021, Caity Carmody was hired by the Office of Sustainability and Clean Energy (OSCE) to fulfill the role as a fellow with the title, Lead-by-Example (LBE) Research Analyst. Caity joined the team with over 10 years of government service in natural resources, transportation, and infrastructure and a Bachelor of Science in Natural Resource Management from the University of Wisconsin (UW) – Stevens Point (UWSP). Caity also has a bachelor’s degree in computer information systems – Application Development and Support from the UWSP. Her background in natural resource management, data analytics, and computer information systems has been invaluable in aiding the OSCE in the implementation of technology to track and report on the State’s path to net zero.

In April 2022, the OSCE released its first-ever Clean Energy Plan, where the state LBE work was further defined. The fellow spent late 2021 and early 2022 collaborating with state agency subject matter experts to map out the section of the Clean Energy Plan that addresses the internal State efforts, as outlined below:

Through state government Lead-by-Example work, state agency leadership aims to:

- Contribute to the fulfillment of carbon reduction goals of the new U.S. nationally determined contribution (NDC) as part of the Paris Agreement (50-52 percent economywide net GHG emissions reductions below 2005 levels by 2030).
- Develop energy efficiency, sustainability, and renewable energy standards for all new and existing state facilities, office buildings, and complexes.
- Accelerating new and existing policies to reduce carbon pollution and promote clean energy deployment at the state level; and
- Focus on priority areas and practices, such as environmental justice, energy consumption reduction, sustainable procurement, transitioning the fleet to clean fuels and zero-emission vehicles, reducing solid waste, and reducing water consumption. (GTFCC Rec #11)

Specific strategies include:

1. Identify state agency data available, then organize and further analyze the data to help inform decision-making and goal-setting.
2. Increase federal collaboration and technical assistance.
3. Work to transition the State's vehicle fleet to clean fuels and zero-emission.
4. Reduce energy consumption and GHG emissions.
5. Prioritize environmental justice.
6. Reduce water consumption.
7. Expand green/clean procurement and reduce embodied carbon for goods and services.
8. Support clean energy and energy efficiency projects via State Agency Performance Contracting and other financing options.

The fellow spent the latter part of 2022 meeting with technology providers in hopes of building a dashboard to support the sharing of goals and data with stakeholders and partners. The development of this dashboard has been hindered by a lack of funding to support the full build-out, so OSCE has been seeking free to low-fee platforms that many work in the interim. After discussions with agency partners OSCE has determined that using Energy Star Portfolio Manager is the best option. Since this tool only tracks facility energy and water data, the fellow will continue to seek out funding and dashboard tools to support sharing the other dimensions of the LBE effort. Because of the delayed launch of this project, in October 2022, OSCE brought on an LBE intern, a recent graduate from UW-Madison, to support the scheduling, work planning, program tracking, and communications and outreach with state agencies and stakeholders related to this project.

In early 2023, the fellow and intern began to organize and create action for our LBE efforts and developed a *State Agency Technical Team* comprised of 60 subject matter experts (SMEs) from 22 agencies (this includes the University and Technical College Systems). These SMEs will help the OSCE to address sustainability measures for a multitude of categories including procurement, fleet, energy use, waste, water use, environmental justice, and state agency GHG emissions. The LBE State Agency Technical Team meets monthly with other enrichment webinars in between to promote information sharing and equip representatives with the tools they need to ensure their agency is truly LBE in reducing emissions and advancing sustainability. Prior to each meeting, the team is surveyed to ensure the content meets the needs of the participants.

The first LBE State Agency Technical Team kickoff meeting was on May 30, 2023, where 18 out of 22 agencies participated with over 43 attendees. The Governor provided a video to encourage the SMEs. The fellow provided context and an overview of the Tech Team and outlined a schedule over the next year, discussing how state agencies can LBE and help Wisconsin reach its 2050 goal of 100% clean energy through seven dimensions of sustainability. OSCE also heard from participants about the foreseeable challenges for implementing sustainability measures, points of curiosity and interest, as well as defining our role in the interagency collaboration. Over the months of June and July, the LBE State Agency Technical Team reviewed transportation and fleet vehicles. The

participants heard from an array of agencies and local experts who work in the realm of the fleet, from procurement fleet vehicle purchasing to the US Department of Energy’s Wisconsin Clean Cities, and were briefed on the status of direct pay provisions from the new Inflation Reduction Act tax incentives. In addition, they presented two case studies from the WI Department of Natural Resources and the City of Madison of their successful steps to a cleaner fleet. In August, the Technical Team received an introduction to climate change and GHG emissions, with a high level of active participation from the SMEs. The remaining 2023-2024 timeline includes covering procurement, building energy use, waste, water use, and environmental justice.

Staff assigned to this grant:

- Caity Carmody, Program and Policy Analyst – Advanced, began work on November 15, 2021. LBE leads the program and is currently employed as a limited-term employee, working nearly full-time.
- May Jagodzinski, Operations Associate, began work on October 10, 2022. Support staff for LBE efforts and completed her work on August 24, 2023.

Budgeted vs. Actual Expenditures

Below is the budgeted grant against the actual spending through July 31, 2023. Spending on this grant is expected to be complete by the grant end date of September 30, 2023.

Item	Budget	FY22	FY23	FY24 (current)	Total	Remaining Balance
Classified Limited Term Employee	\$81,869	\$10,102.51	\$51,889.13	\$3,026.94	\$65,018.58	\$16,850.42
Fringe Benefit Allocation	\$6,263	\$772.84	\$6,938.86	\$525.73	\$8,237.43	-\$1,974.43
Travel	\$0.00	\$241.76	\$761.71	\$0	\$1,003.47	-\$1,003.47
Total	\$88,132.00	\$11,117.11	\$59,589.70	\$3552.67	74,259.48	\$13,872.52

3. Scope of Need

In his 2019-2021, 2021-2023, and 2023-2025 budgets, Governor Evers appropriated funding and position authority to create staff and provide funding for programs in the OSCE. However, funding and position authority for this office and its work were struck down by the legislature during these three budget cycles. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work.

Grant resources from this award renewal will be used toward supporting the current state lead-by-example fellow to assist the OSCE with the *State as a Leader Initiative*, with a concentrated focus on securing and leveraging Bipartisan Infrastructure (BIL) and Inflation Reduction Act (IRA) funding to support the implementation of the LBE strategies. This staff person serves as the project lead to support the implementation of an internal tracking system that will help the state track state agency data attributable to GHG reduction goals and provide transparency on agency progress. The fellow is a senior-level research analyst who has experience in developing plans and some experience in supporting enterprise applications. In supporting both the internal tracking system and sharing info with stakeholders (eventually with the publicly available dashboard) the fellow will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other U.S. Climate Alliance (USCA) states. The lack of resources to support this position means that this state agency-focused climate work will severely slow down due to a lack of capacity. By maintaining this position, even part-time, the administration will have the ability to continue its positive momentum transitioning state agencies to energy efficiency, clean energy, and addressing environmental justice. More importantly, the fellow will concentrate on working with agencies to secure additional funding through BIL and IRA, while meeting the needs of state agencies, and helping Wisconsin agencies needs to take to reduce their contributions to the climate crisis.

4. Project Key Results and Outcomes

The Task Force, through Executive Order #52, developed and delivered climate solutions to the governor to mitigate and adapt to the effects of climate change. The Task Force identified 55 climate solutions across nine sectors. The Task Force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning. During the two years, this fellow will help to move the state LBE recommendations of the Task Force into policy and action.

The state's first-ever CEP was released on April 19, 2022, outlining over 70 strategies under four pathways to address climate change impacts and create action via multi-resource and multi-sector approach to transition to a clean energy economy, reduce emissions, prioritize environmental justice, and build out Wisconsin's clean energy workforce. During the next two years, this fellow will help the Office of Sustainability implement these strategies with a focus on state LBE strategies.

The fellow will continue to lead a robust engagement process with agencies and local government partners. In coordination with policy advisors in the governor's office, the OSCE, this fellow will provide the necessary focus and support in establishing a framework and plan to track and provide transparency on progress in meeting emission reductions over the long term.

The estimate of emission reductions associated with the project is unknown at this time. Emissions data available is generally at a statewide level and methodologies need to be established specific to state agencies and sectors. Having staff dedicated to this work will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level. The work and support of the fellow will help to deploy projects within state agencies and put Wisconsin on a path to being carbon-free by 2050 and possibly sooner.

Anticipated end of end-of-project metrics for this fellow:

- 1) Number of LBE Meetings
 - a. group or individual
 - b. broken down by dimensions (if available)
 - c. resources shared,
 - d. geographic areas served (if available)
 - e. BIPOC, Tribal Nations, EJ communities – impact of work in communities
- 2) Established internal resources/tools to assist agencies in applying for BIL/IRA incentives.
- 3) Number of BIL/IRA applications submitted.
- 4) Amount of BIL/IRA competitive dollars and direct pay tax incentives secured for LBE efforts.
- 5) Number of Task Force LBE Recommendations implemented.
- 6) Number of CEP LBE strategies implemented.
- 7) Events attended, presentations given, and number of participants.
- 8) Tools and resources created.
- 9) Survey tool to track all the above metrics.

Anticipated long-term benefits:

- 1) Realized emissions reductions through implementation of energy efficiency, deployment of renewable energy, and other sustainability measures.
- 2) Shared climate mitigation practices and procurements with local governments.
- 3) Reciprocal positive workforce and economic impacts by creating a market demand for projects.
- 4) Positive health impacts in communities where clean energy projects are deployed.

5. Project Activities

The climate fellow will work under the direction of the governor's office and the OSCE, which is the office charged with leading the implementation of strategies of LBE in the administration. Funding for the fellow will be directly distributed to the Department of Administration OSCE, which will then provide compensation, benefits, an office, and

resources to the fellow. The climate fellow will report to the OSCE director. The fellow will work on a team with the governor's deputy chief of staff, policy director, policy advisors, the OSCE director, and other agency staff across the enterprise.

With the directives via Governor Ever's Executive Orders, recommendations by the GFTCC, and identified CEP strategies, the proposed LBE work activities of the fellow include:

1) Organization and Collaboration:

- a. Coordinate the work of the State Agency Technical Team – established to build consensus and ownership of work and commitment to the project.
- b. Identify, Organize, and Analyze current data – work with agencies to understand what data is available, where it is located within state services and the format of the data – this would include environmental justice, fleet operations, buildings (new construction, upgrades maintenance, and operations), water and energy use, land-use, procurement, waste management, and expenditures and GHG associated with the target areas, this could also include current statutes or governance specific to state agencies.
- c. Develop a way to capture missing data for filling data gaps.
- d. Support the work of a consultant who will help Implement an internal tool to collect data from agencies (if able to secure funding)
- e. Organize Best Practices/Lessons Learned - Provide a model for local governments (and maybe other organizations, tech colleges/businesses, with large footprints) to implement, look to local governments who are doing similar work, and find opportunities for reciprocity.
- f. Support Education and Outreach - Educate agencies/communities on the importance and impacts of shifting to a carbon-free economy and how they can be involved.

2) Funding and Implementation:

- a. OSCE is the Governor's designated agency for the EPA's Climate Pollution Reduction Grant, as well as other potential grant programs. This fellow will align planning and implementation work related to public facilities and operations and share and support related work with governmental bodies and Tribal nations.
- b. Identify BIL/IRA Inflation, State, Federal, Local, and Private funding, and resources.
- c. Established internal resources/tools to assist agencies in applying for BIL/IRA incentives.
- d. Help agencies to apply for funding and direct pay incentives, where applicable. Ensure federal and state tax credits can be stacked through applicable state laws and regulations.

In supporting the work above, the fellow will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other USCA states.

6. Support Infrastructure

The OSCE receives direct support and leadership from the governor's office. Wenona Wolf, Director of Political Engagement and Planning to Governor Evers serves as the Alliance's primary governor's office contact as part and will provide support and direction for this initiative.

The Department of Administration, where the OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services. Danielle Williams, Deputy Assistant Secretary at the Department of Administration provides direct support and leadership to the OSCE and will provide input on the development and progress of this effort.

Maria Redmond, the Director of the OSCE will serve as the direct supervisor of this fellow. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than \$85 million dollars over the past 22 years. Redmond is accountable for planning, administration, and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission, and vision of the administration.

7. Scaling-up Results

This LBE effort directly addresses Wisconsin's contribution to the USCA's top ten policy priorities, specifically GHG targets and governance. Wisconsin recognizes the value of peer-to-peer information exchange. Wisconsin leadership continues to engage further and play a bigger role in the work of the USCA —not only to advance the work in Wisconsin but to advance the collective work of the Alliance. This engagement includes sharing policy ideas, challenges, and success stories—especially among states with similar demographics and similar political climates. Further engagement in setting ambitious climate targets, developing, and implementing governmental (state, local, and Tribal) focused LBE strategies, and securing federal BIL and IRA funding are keys to the success of the work in Wisconsin and across the alliance.

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Wisconsin also recognizes that states in the Midwest (MI and MN) have actively working on the implementation of similar clean energy and climate plans, and participate in peer learning, best practice, lessons learned sharing with these states to get updates and progress, problem solve, and help each other to reach successful deployment of our strategies to address climate change.

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We anticipate receiving the same level of support from the USCA. That support includes providing recommendations and best practices related to stakeholder engagement, policy trends, and communication.

9. Budget

Research Analyst	Rate	LTE Hours	Total
Salary	\$32.00	3,640	\$116,480
Fringe	7.65%		\$8,911
Travel			\$5,000
		Two Year Total	\$130,391
The budget does not include overhead or indirect expenses.			

Representations

By submitting this application to the USCA Climate Leadership Grant Program, applicant agrees:

- a. disbursement of any funds is expressly contingent upon the prior execution of a formal grant agreement;
- b. all necessary approvals were obtained in accordance with applicable law;
- c. no portion of this grant will be used for any lobbying activities, as defined by the Internal Revenue Code, and the amount of the requested grant does not exceed the amount budgeted (if any) for non-lobbying activities related to the Climate Leadership Grant Program; and
- d. any grant resources that may be provided will not be used to replace a current or existing source of funding.

Thank you for your application!



Staff Capacity Renewal Application Form Climate Leadership Grant Program

Please complete all below fields and upload your completed application to your state-specific folder. Questions? Contact Katie Thomas 202-862-8583; kthomas@usclimatealliance.org

1. Application Information

Applying State Office	Wisconsin
Sponsoring USCA Alliance State Governor's Office Team Member	Wenona Wolf
Name of Primary Contact for Application	Maria Redmond
Title and Office of Primary Contact	Director, WI Office of Sustainability and Clean Energy
Primary Contact Email and Phone Number	maria.redmond@wisconsin.gov 608-267-2713

2. Status Update of Current CLGP Grant

In 2019, the Governor created the Office of Sustainability and Clean Energy to lead the state's transition to 100% carbon-free electricity consumed by 2050 and fulfill the carbon reduction goals of the 2015 Paris Climate Accord. State governments can be leaders in efforts to reduce emissions, conserve energy, and transition to new technologies. These efforts are often referred to as "Lead-by-Example", where government entities analyze and transition their facilities and fleets to realize substantial cost savings, reduce greenhouse gas emissions (GHG), improve energy supply, build resilience, and procure more sustainable products. Wisconsin's Lead-by-Example program was first defined in the Governor's Task Force on Climate Change (GTFCC) Report (Strategy #11) and restated in the Clean Energy Plan (pages 87-88). The GTFCC Report states the following strategies for State Lead-by-Example efforts:

- Wisconsin state agencies and decision-makers should set a strong example by taking steps to reduce GHG emissions within the State’s asset portfolio through energy and water conservation, waste management, energy production, building efficiency, transportation use, procurement policies, and guidance for local governmental units.
- Direct the Wisconsin Department of Administration (DOA) to work with other state agencies to set and take steps each year to meet energy- and carbon-reduction goals consistent with the most stringent Wisconsin public utility plan. Seek funding from Focus on Energy®, utility incentives, on-bill financing, and/or other available low-cost financing methods (to the extent that they are available) to reduce costs and pay for projects out of energy savings.

In November of 2021, Caity Carmody was hired by the Office of Sustainability and Clean Energy (OSCE) to fulfill the role as a fellow with the title, Lead-by-Example (LBE) Research Analyst. Caity joined the team with over 10 years of government service in natural resources, transportation, and infrastructure and a Bachelor of Science in Natural Resource Management from the University of Wisconsin (UW) – Stevens Point (UWSP). Caity also has a bachelor’s degree in computer information systems – Application Development and Support from the UWSP. Her background in natural resource management, data analytics, and computer information systems has been invaluable in aiding the OSCE in the implementation of technology to track and report on the State’s path to net zero.

In April 2022, the OSCE released its first-ever Clean Energy Plan, where the state LBE work was further defined. The fellow spent late 2021 and early 2022 collaborating with state agency subject matter experts to map out the section of the Clean Energy Plan that addresses the internal State efforts, as outlined below:

Through state government Lead-by-Example work, state agency leadership aims to:

- Contribute to the fulfillment of carbon reduction goals of the new U.S. nationally determined contribution (NDC) as part of the Paris Agreement (50-52 percent economywide net GHG emissions reductions below 2005 levels by 2030).
- Develop energy efficiency, sustainability, and renewable energy standards for all new and existing state facilities, office buildings, and complexes.
- Accelerating new and existing policies to reduce carbon pollution and promote clean energy deployment at the state level; and
- Focus on priority areas and practices, such as environmental justice, energy consumption reduction, sustainable procurement, transitioning the fleet to clean fuels and zero-emission vehicles, reducing solid waste, and reducing water consumption. (GTFCC Rec #11)

Specific strategies include:

1. Identify state agency data available, then organize and further analyze the data to help inform decision-making and goal-setting.
2. Increase federal collaboration and technical assistance.
3. Work to transition the State's vehicle fleet to clean fuels and zero-emission.
4. Reduce energy consumption and GHG emissions.
5. Prioritize environmental justice.
6. Reduce water consumption.
7. Expand green/clean procurement and reduce embodied carbon for goods and services.
8. Support clean energy and energy efficiency projects via State Agency Performance Contracting and other financing options.

The fellow spent the latter part of 2022 meeting with technology providers in hopes of building a dashboard to support the sharing of goals and data with stakeholders and partners. The development of this dashboard has been hindered by a lack of funding to support the full build-out, so OSCE has been seeking free to low-fee platforms that many work in the interim. After discussions with agency partners OSCE has determined that using Energy Star Portfolio Manager is the best option. Since this tool only tracks facility energy and water data, the fellow will continue to seek out funding and dashboard tools to support sharing the other dimensions of the LBE effort. Because of the delayed launch of this project, in October 2022, OSCE brought on an LBE intern, a recent graduate from UW-Madison, to support the scheduling, work planning, program tracking, and communications and outreach with state agencies and stakeholders related to this project.

In early 2023, the fellow and intern began to organize and create action for our LBE efforts and developed a *State Agency Technical Team* comprised of 60 subject matter experts (SMEs) from 22 agencies (this includes the University and Technical College Systems). These SMEs will help the OSCE to address sustainability measures for a multitude of categories including procurement, fleet, energy use, waste, water use, environmental justice, and state agency GHG emissions. The LBE State Agency Technical Team meets monthly with other enrichment webinars in between to promote information sharing and equip representatives with the tools they need to ensure their agency is truly LBE in reducing emissions and advancing sustainability. Prior to each meeting, the team is surveyed to ensure the content meets the needs of the participants.

The first LBE State Agency Technical Team kickoff meeting was on May 30, 2023, where 18 out of 22 agencies participated with over 43 attendees. The Governor provided a video to encourage the SMEs. The fellow provided context and an overview of the Tech Team and outlined a schedule over the next year, discussing how state agencies can LBE and help Wisconsin reach its 2050 goal of 100% clean energy through seven dimensions of sustainability. OSCE also heard from participants about the foreseeable challenges for implementing sustainability measures, points of curiosity and interest, as well as defining our role in the interagency collaboration. Over the months of June and July, the LBE State Agency Technical Team reviewed transportation and fleet vehicles. The

participants heard from an array of agencies and local experts who work in the realm of the fleet, from procurement fleet vehicle purchasing to the US Department of Energy’s Wisconsin Clean Cities, and were briefed on the status of direct pay provisions from the new Inflation Reduction Act tax incentives. In addition, they presented two case studies from the WI Department of Natural Resources and the City of Madison of their successful steps to a cleaner fleet. In August, the Technical Team received an introduction to climate change and GHG emissions, with a high level of active participation from the SMEs. The remaining 2023-2024 timeline includes covering procurement, building energy use, waste, water use, and environmental justice.

Staff assigned to this grant:

- Caity Carmody, Program and Policy Analyst – Advanced, began work on November 15, 2021. LBE leads the program and is currently employed as a limited-term employee, working nearly full-time.
- May Jagodzinski, Operations Associate, began work on October 10, 2022. Support staff for LBE efforts and completed her work on August 24, 2023.

Budgeted vs. Actual Expenditures

Below is the budgeted grant against the actual spending through July 31, 2023. Spending on this grant is expected to be complete by the grant end date of September 30, 2023.

Item	Budget	FY22	FY23	FY24 (current)	Total	Remaining Balance
Classified Limited Term Employee	\$81,869	\$10,102.51	\$51,889.13	\$3,026.94	\$65,018.58	\$16,850.42
Fringe Benefit Allocation	\$6,263	\$772.84	\$6,938.86	\$525.73	\$8,237.43	-\$1,974.43
Travel	\$0.00	\$241.76	\$761.71	\$0	\$1,003.47	-\$1,003.47
Total	\$88,132.00	\$11,117.11	\$59,589.70	\$3552.67	74,259.48	\$13,872.52

3. Scope of Need

In his 2019-2021, 2021-2023, and 2023-2025 budgets, Governor Evers appropriated funding and position authority to create staff and provide funding for programs in the OSCE. However, funding and position authority for this office and its work were struck down by the legislature during these three budget cycles. In 2019, Governor Evers signed Executive Order #38 which created the office and directs the office to, in partnership with other state agencies and with state utilities, achieve a goal of ensuring all electricity consumed within the State of Wisconsin is 100 percent carbon-free by 2050. The administration was able to hire a director in early 2020, but OSCE continues to struggle with no funding appropriated in the budget or financial resources to sustain additional full-time staff to support this work.

Grant resources from this award renewal will be used toward supporting the current state lead-by-example fellow to assist the OSCE with the *State as a Leader Initiative*, with a concentrated focus on securing and leveraging Bipartisan Infrastructure (BIL) and Inflation Reduction Act (IRA) funding to support the implementation of the LBE strategies. This staff person serves as the project lead to support the implementation of an internal tracking system that will help the state track state agency data attributable to GHG reduction goals and provide transparency on agency progress. The fellow is a senior-level research analyst who has experience in developing plans and some experience in supporting enterprise applications. In supporting both the internal tracking system and sharing info with stakeholders (eventually with the publicly available dashboard) the fellow will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other U.S. Climate Alliance (USCA) states. The lack of resources to support this position means that this state agency-focused climate work will severely slow down due to a lack of capacity. By maintaining this position, even part-time, the administration will have the ability to continue its positive momentum transitioning state agencies to energy efficiency, clean energy, and addressing environmental justice. More importantly, the fellow will concentrate on working with agencies to secure additional funding through BIL and IRA, while meeting the needs of state agencies, and helping Wisconsin agencies needs to take to reduce their contributions to the climate crisis.

4. Project Key Results and Outcomes

The Task Force, through Executive Order #52, developed and delivered climate solutions to the governor to mitigate and adapt to the effects of climate change. The Task Force identified 55 climate solutions across nine sectors. The Task Force was also directed to work closely with the OSCE to identify new, cost-effective conservation, sustainability, and efficiency strategies for the state and prepare Wisconsin for climate change by incorporating climate adaptation strategies into existing planning. During the two years, this fellow will help to move the state LBE recommendations of the Task Force into policy and action.

The state's first-ever CEP was released on April 19, 2022, outlining over 70 strategies under four pathways to address climate change impacts and create action via multi-resource and multi-sector approach to transition to a clean energy economy, reduce emissions, prioritize environmental justice, and build out Wisconsin's clean energy workforce. During the next two years, this fellow will help the Office of Sustainability implement these strategies with a focus on state LBE strategies.

The fellow will continue to lead a robust engagement process with agencies and local government partners. In coordination with policy advisors in the governor's office, the OSCE, this fellow will provide the necessary focus and support in establishing a framework and plan to track and provide transparency on progress in meeting emission reductions over the long term.

The estimate of emission reductions associated with the project is unknown at this time. Emissions data available is generally at a statewide level and methodologies need to be established specific to state agencies and sectors. Having staff dedicated to this work will support meaningful emissions reductions in Wisconsin by creating actionable insight for other entities, such as local governments who are pursuing similar emissions goals on the local level. The work and support of the fellow will help to deploy projects within state agencies and put Wisconsin on a path to being carbon-free by 2050 and possibly sooner.

Anticipated end of end-of-project metrics for this fellow:

- 1) Number of LBE Meetings
 - a. group or individual
 - b. broken down by dimensions (if available)
 - c. resources shared,
 - d. geographic areas served (if available)
 - e. BIPOC, Tribal Nations, EJ communities – impact of work in communities
- 2) Established internal resources/tools to assist agencies in applying for BIL/IRA incentives.
- 3) Number of BIL/IRA applications submitted.
- 4) Amount of BIL/IRA competitive dollars and direct pay tax incentives secured for LBE efforts.
- 5) Number of Task Force LBE Recommendations implemented.
- 6) Number of CEP LBE strategies implemented.
- 7) Events attended, presentations given, and number of participants.
- 8) Tools and resources created.
- 9) Survey tool to track all the above metrics.

Anticipated long-term benefits:

- 1) Realized emissions reductions through implementation of energy efficiency, deployment of renewable energy, and other sustainability measures.
- 2) Shared climate mitigation practices and procurements with local governments.
- 3) Reciprocal positive workforce and economic impacts by creating a market demand for projects.
- 4) Positive health impacts in communities where clean energy projects are deployed.

5. Project Activities

The climate fellow will work under the direction of the governor's office and the OSCE, which is the office charged with leading the implementation of strategies of LBE in the administration. Funding for the fellow will be directly distributed to the Department of Administration OSCE, which will then provide compensation, benefits, an office, and

resources to the fellow. The climate fellow will report to the OSCE director. The fellow will work on a team with the governor's deputy chief of staff, policy director, policy advisors, the OSCE director, and other agency staff across the enterprise.

With the directives via Governor Ever's Executive Orders, recommendations by the GFTCC, and identified CEP strategies, the proposed LBE work activities of the fellow include:

1) Organization and Collaboration:

- a. Coordinate the work of the State Agency Technical Team – established to build consensus and ownership of work and commitment to the project.
- b. Identify, Organize, and Analyze current data – work with agencies to understand what data is available, where it is located within state services and the format of the data – this would include environmental justice, fleet operations, buildings (new construction, upgrades maintenance, and operations), water and energy use, land-use, procurement, waste management, and expenditures and GHG associated with the target areas, this could also include current statutes or governance specific to state agencies.
- c. Develop a way to capture missing data for filling data gaps.
- d. Support the work of a consultant who will help Implement an internal tool to collect data from agencies (if able to secure funding)
- e. Organize Best Practices/Lessons Learned - Provide a model for local governments (and maybe other organizations, tech colleges/businesses, with large footprints) to implement, look to local governments who are doing similar work, and find opportunities for reciprocity.
- f. Support Education and Outreach - Educate agencies/communities on the importance and impacts of shifting to a carbon-free economy and how they can be involved.

2) Funding and Implementation:

- a. OSCE is the Governor's designated agency for the EPA's Climate Pollution Reduction Grant, as well as other potential grant programs. This fellow will align planning and implementation work related to public facilities and operations and share and support related work with governmental bodies and Tribal nations.
- b. Identify BIL/IRA Inflation, State, Federal, Local, and Private funding, and resources.
- c. Established internal resources/tools to assist agencies in applying for BIL/IRA incentives.
- d. Help agencies to apply for funding and direct pay incentives, where applicable. Ensure federal and state tax credits can be stacked through applicable state laws and regulations.

In supporting the work above, the fellow will make efficient use of resources and toolkits already available, particularly best practices and lessons learned by other USCA states.

6. Support Infrastructure

The OSCE receives direct support and leadership from the governor's office. Wenona Wolf, Director of Political Engagement and Planning to Governor Evers serves as the Alliance's primary governor's office contact as part and will provide support and direction for this initiative.

The Department of Administration, where the OSCE is located, manages many services and programs on behalf of state agencies, including, but not limited to, providing budget, management, technology, and administrative services; providing broad administrative support and a variety of program services; and managing all state office buildings. The Department also coordinates land management programs; develops housing policy; offers a broad range of program assistance and funds to address homelessness and support affordable housing, public infrastructure, and economic development opportunities; and administers weatherization and low-income home energy assistance benefits and services. Danielle Williams, Deputy Assistant Secretary at the Department of Administration provides direct support and leadership to the OSCE and will provide input on the development and progress of this effort.

Maria Redmond, the Director of the OSCE will serve as the direct supervisor of this fellow. Ms. Redmond is a proven manager and leader, having overseen major grant and loan programs totaling more than \$85 million dollars over the past 22 years. Redmond is accountable for planning, administration, and oversight of statewide energy programs and regulatory policies assuring alignment with the values, mission, and vision of the administration.

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Thank you for your application!

From: [Katie Thomas](#)
To: [Pankratz, Jacob - GOV](#); [Reema Bzeih](#)
Cc: [Wolf, Wenona - GOV](#); [Redmond, Maria - DOA](#)
Subject: RE: Wisconsin TA grant proposal
Date: Wednesday, December 20, 2023 4:17:09 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)

**CAUTION: This email originated from outside the organization.
Do not click links or open attachments unless you recognize the sender and know the content is safe.**

Thanks, Jacob! Confirming receipt of this and look forward to receiving the second application from Wenona (or chatting about it tomorrow).

From: Pankratz, Jacob - GOV <jacob.pankratz@wisconsin.gov>
Sent: Wednesday, December 20, 2023 4:16 PM
To: Katie Thomas <kthomas@usclimatealliance.org>; Reema Bzeih <rbzeih@usclimatealliance.org>
Cc: Wolf, Wenona - GOV <wenona.wolf2@wisconsin.gov>; maria.redmond@wisconsin.gov
Subject: Wisconsin TA grant proposal

Some people who received this message don't often get email from jacob.pankratz@wisconsin.gov. [Learn why this is important](#)

Hi Katie and Reema – see attached a TA grant proposal submission from team Wisconsin. Thanks and happy holidays!

All the Best,

Jacob Pankratz (*he/him/his*)
Senior Policy Advisor
Office of Governor Tony Evers
p. [REDACTED]
e. jacob.pankratz@wisconsin.gov



US Climate Alliance Technical Assistance -- Wisconsin

Project Focus: Bipartisan Infrastructure Law (BIL) and Inflation Reduction Act (IRA) implementation planning and coordination and increasing local engagement and success.

Intended Policy Outcomes:

Governor Ever's Task Force (Task Force) on Climate Change published their final report on December 9, 2020. In two subsequent state biennial budget processes, 2021-2023 and 2023-2025, the Governor pushed forward a historical number of recommendations from the Task Force through climate and clean energy funding proposals. The proposals included programs and staffing for environmental justice and building resilience; a clean energy economy; innovative conservation and land stewardship; cleaner and safer streets; and in response to the historic funding opportunities from the Biden Administration's legislative wins, **centralizing and supporting local government technical assistance to secure funding for local projects.**

Due to the legislative climate, most of the climate and clean energy budget proposals did not pass the Joint Committee on Finance approval in the budget process. As a result, the Governor's Office and partner agencies looked for ways to move recommendations forward via agency, executive, and local action. Much of this was built into the state's first-ever Clean Energy Plan (CEP), published in April 2022, which serves as a blueprint for creating engagement and executive, agency, and local action on addressing climate change in the state. The CEP also elevated the need for local coordination and technical assistance to help communities secure federal dollars.

We recognize that federal investment and broad federal action are necessary for the state to advance climate and clean energy initiatives. To optimize the unprecedented federal funding and incentives that are now available to Wisconsin and its residents, as part of the Bipartisan Infrastructure Law (BIL) and Inflation Reduction Act (IRA), partnerships and coalitions must be fostered between the local, state, and federal and Tribal governments and others. This is crucial to create local action to address climate change, advance clean energy, build resilient infrastructure, and develop the necessary workforce to support this transition.

According to one analysis by the Brookings Institute, Wisconsin is falling behind in securing competitive federal BIL and IRA funding.¹ Feedback from federal partners indicates the state should focus on encouraging coalition applications rather than having multiple applications for the same competitive grant opportunity from multiple entities within the state. Rather than encourage local governments to reduce the number of funding proposals they pursue, we propose this project to better support the formation of coalitions and better connect resource-strapped local governments with other organizations with the resources to support them. **Implementation of this proposal will result in more successful competitive grant applications and increased investment in Wisconsin communities.**

Additionally, implementation of this proposal will help support the Wisconsin Climate Action Navigators, recently launched as part of the state's Climate Pollution Reduction Grant implementation, aimed at aligning work to optimize the information collected from and shared with communities and leverage a

¹ At its Two-Year Anniversary the Bipartisan Infrastructure Law Continues to Rebuild All of America, (2023 Nov) Retrieved December 19, 2023, from <https://www.brookings.edu/articles/at-its-two-year-anniversary-the-bipartisan-infrastructure-law-continues-to-rebuild-all-of-america/>

trusted network to better enable local community members access to funding, green job opportunities, and effective channels for participation in decision-making.

Project Description:

Thanks to the Biden Administration, there are substantial funding opportunities to move Wisconsin to a clean energy economy and tackle the climate crisis through BIL and IRA. The new federal funding is a game-changer for Wisconsin communities if we can successfully compete and secure funding to help catalyze the clean energy and climate work that so many Tribal Nations, local governments, and community groups in Wisconsin are doing already. Many programs and funding streams are or will be available over the next 10 years. We aim to empower local governments, Tribal Nations, schools, and nonprofits to access funding successfully.

This application proposes the creation and building of an interactive online connector tool for use by local governments, non-governmental organizations, Tribal Nations, and others to help facilitate the coordination of competitive grant federal grant applications. The tool will include a simple funding opportunities tracker like other tools currently available, but take it a step further to serve as a publicly available connector tool, developed with a central customer-centric design, to support stakeholders in finding grant-specific partners and resources. For example, a local government interested in pursuing a specific federal funding opportunity would use this tool to find the funding opportunity, indicate their interest, and provide a short public summary of their proposal, which could help other local governments or support organizations find partnerships and form coalition proposals. It will also be useful for state agencies to have increased awareness of interest in specific projects and funding announcements from local governments to be able to provide the necessary technical assistance and state support (letter of support, match (if available), centralized applications, etc.) based on how a user approaches their project. Lastly, the intention is to create a tool that would be supported throughout the entire availability of BIL and IRA funds, up to 10 years.

Timeline: Spring 2024 through the end of 2024, with the tool remaining in use for multiple years.

Suggested Deployment: Third-party Vendor, TBD via state procurement through WI Department of Administration.

Key Stakeholder Partners: Wisconsin Local Government Climate Coalition, League of Wisconsin Municipalities, Wisconsin Counties Association, Wisconsin Towns Association, Great Lakes Inter-Tribal Council, Wisconsin Climate Action Navigators, Wisconsin state agencies.

Estimated Budget: \$100,000

Note: the WI OSCE has allocated funding from their Climate Pollution Reduction Grant planning grant to support the maintenance/updates to the tool once it is launched. However, additional funding is needed to design and launch the tool, as the CPRG funding is defined for “operation, maintenance, and data updates” to the Wisconsin tool.

Contact:

Jacob Pankratz

Senior Policy Advisor and State Infrastructure Coordinator



jacob.pankratz@wisconsin.gov