

From: Keigo O'Haru <koharu@jbrpt.org>
Sent: Tuesday, January 5, 2021 8:34 AM
To: Carlson, Ann <carlson@law.ucla.edu>
Cc: tshah@jbrpt.org <tshah@jbrpt.org>; sshulman@jbrpt.org <sshulman@jbrpt.org>; imarootian@jbrpt.org <imarootian@jbrpt.org>; process@jbrpt.org <process@jbrpt.org>; apanther@jbrpt.org <apanther@jbrpt.org>
Subject: Ann Carlson, Welcome to the Team!



Dear Ann Carlson,

Congratulations! On behalf of the Biden-Harris Transition team, I am pleased to conditionally offer you the position of Chief Counsel, serving at the Department of Transportation (DOT), National Highway Traffic Safety Administration in Washington DC beginning on or shortly after January 20, 2021.

Your formal job offer, with additional details regarding salary and benefits, will be issued by the DOT, and is conditional on the completion of a number of forms required by your agency — that may include ethics, conflicts of interest, financial disclosures, and security clearance paperwork — in a timely fashion. We reserve the right to rescind this conditional offer if an issue arises during this process. I am connecting you here with Allison Panther, your Liaison, to help answer your questions and guide you through the process.

As we noted during the interview phase, our personnel process is confidential. Until you have received and accepted the formal offer we respectfully request that you keep this news confidential and do not share it widely, including on social media. Should an issue emerge during your paperwork or clearance process that prevents you from serving, your discretion will also protect your privacy. Finally, we recommend that you do not quit your current job without first having a conversation with Allison.

Please respond to this email no later than Friday, 1/8/2021 with your decision.

Our nation is grappling with a pandemic, an economic crisis, urgent calls for racial justice, and the existential threat of climate change. But, for all the hardship we are experiencing, there is nothing Americans cannot accomplish if we do it together.

We look forward to hearing from you. Congratulations again!

Sincerely,
The Biden-Harris Transition Team

>
> -----Original Message-----

> From: Carlson, Ann <carlson@law.ucla.edu>

> Sent: Monday, January 18, 2021 4:06 PM

> To: Warren, James <WARRENJ@law.ucla.edu>

> Cc: Parr, Tracey <PARR@law.ucla.edu>

> Subject: Me

>

> So, you are probably aware that my life has taken a mysterious turn and I'm ready to update you on it and get the appropriate paperwork in motion. I have been appointed by the Biden administration to serve as the chief counsel for the National Highway Traffic Safety Administration. The agency is in charge of climate standards for cars and trucks, which is why they have recruited me for the position. The job starts Wednesday, believe it or not. I was just offered a job yesterday although this has been in the works for a few weeks.

>

> So, I will be taking a leave from UCLA and need to get the appropriate paperwork in motion. I will also need to carry my UCLA health insurance through the end of January since I won't get onto federal benefits until then. Thank you! Let me know what else I need to do.

>

> I will begin to send emails to people tomorrow and Wednesday letting them know about my new position so if you could keep this somewhat under wraps I would appreciate it.

UCLA SABBATICAL & LEAVE OF ABSENCE FORM

APM 740

| | | |
|--|---|-----------------------------------|
| NAME (Last, First, Middle Initial) Carlson, Ann E. | EMPLOYEE ID NO 101003101 | DATE PREPARED 1/19/2021 |
| TITLE Professor of Law | DEPARTMENT UCLA School of Law | |

| SABBATICAL - COMPLETE A, C, D | LEAVE OF ABSENCE CODES - COMPLETE SECTIONS A & B | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| PAY PERIOD | BEGIN DATE | | | RETURN DATE | | | ACADEMIC YEAR SERVICE | SUM | FALL | WTR | SPR |
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| OF LEAVE | 01 | 20 | 21 | 07 | 01 | 21 | QUARTERS AFFECTED | | | | X |

| | |
|--|---|
| A LEAVE SUMMARY | THE REASON FOR OR SPECIFIC PURPOSE OR PROPOSED LEAVE (SABBATICAL INCLUDE LOCATION WHILE ON PROPOSED LEAVE) |
| | Appointed by the Biden administration to serve as the Chief Counsel for the National Highway Traffic Safety Administration. |
| | OTHER SOURCES OF INCOME AND AMOUNT WHILE ON LEAVE: |
| | The position with NHTSA will pay \$150,000 annually. |
| ARE YOU A PRINCIPAL INVESTIGATOR? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | HAS SPONSORING AGENCY APPROVED SUBSTITUTE? |
| Name of Substitute: | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |

| | |
|---|---|
| B LEAVE OF ABSENCE | DISPOSITION OF WORK WHILE ON LEAVE: |
| | The agency is in charge of climate standards for cars and trucks; I will be serving as Chief Counsel. |
| | U.C. COMPENSATION WHILE ON LEAVE: |
| <input checked="" type="checkbox"/> No Salary <input type="checkbox"/> Full Salary <input type="checkbox"/> Other _____ | IS THIS AN EXTENSION OF A PREVIOUS LEAVE? |
| | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |

From: Christopher Espinosa <cespinosa@jbrpt.org>
Sent: Friday, December 18, 2020 7:47 AM PST
To: Christopher Espinosa <cespinosa@jbrpt.org>
CC: Ty Matsdorf <tmatsdorf@jbrpt.org>; Kendra Barkoff Lamy <kbarkofflamy@jbrpt.org>
Subject: VALIDATOR INFO: Transition Team Climate Nominees
Attachment(s): "Digital Toolkit_ Climate.pdf"

Hello,

As you may already know, President-Elect Biden has [named key members to his climate team](#). This tested team of bold thinkers will take on the urgent, existential threat of climate change. They will be ready on day one to advance the President-elect's agenda and lead the world to confront the climate crisis — creating good-paying union jobs, building resilient communities, and making historic investments in environmental justice to advance public health and economic opportunity for all Americans.

We are reaching out because our nominees have identified you as potential "validators" that can share their tremendous qualities and talent with the media.

Attached please find helpful talking points, digital assets and social media guidance, and other resources to help amplify the President-Elect's nominees.

There will also be a broad climate stakeholders call this afternoon that you are welcomed to join. The information on the call is below.

Call Details

Friday, December 18

12:45 PM Eastern

Participants must register in advance for this webinar at the following

link: <https://jbrpt.zoom.us/webinar/register> [REDACTED]

After registering, you will receive a confirmation email containing information about joining the webinar.



From: Phil Barnett [REDACTED]
Sent: Friday, November 13, 2020 2:49 PM PST
To: Carlson, Ann <carlson@law.ucla.edu>
Subject: Re: How a Biden Administration Could Fight Climate Change Without the Senate

Hi Ann — That's great news! You would be absolutely terrific. I am trying to follow these developments closely and keep looking for opportunities to be helpful.

Phil

On Fri, Nov 13, 2020 at 5:38 PM Carlson, Ann <carlson@law.ucla.edu> wrote:

Hi Phil,

Just wanted to let you know that I decided to respond favorably to the transition team email asking about my interest in an appointment in the administration. I'm especially interested in the AA for Air position and really appreciate that you recommended me.

Not sure what else, if anything, I should do at this point. Mary is aware of my interest as is Molly McUsic, who is on the Interior policy transition team (I think she submitted my name earlier as well, though not sure if for any particular position). If you have ideas, would love to chat.

Thanks again! Hope you're hanging in. January 20 can't come fast enough!

Ann Carlson
 Shirley Shapiro Professor of Environmental Law
 Faculty Co-Director, Emmett Institute on Climate Change and the Environment
 UCLA School of Law
 (310) 206-9496

From: Phil Barnett [REDACTED]
Sent: Saturday, October 31, 2020 10:06 AM
To: Carlson, Ann <carlson@law.ucla.edu>
Subject: Re: How a Biden Administration Could Fight Climate Change Without the Senate

Congrats on the book! That's terrific news.

Fyi ... Some weeks ago, I was asked to make recommendations for AA for Air. You were on my very short list.

Phil

On Sat, Oct 31, 2020 at 12:55 PM Carlson, Ann <carlson@law.ucla.edu> wrote:

I thought of you when I saw that he quoted me on Section 115!

Please let Tuesday go well □□□□□□□□□□

On a nice note, UC Press bought my book for their trade division and gave me a nice advance (by UC Press standards). One more chapter to write!

Hope you're hanging in. And that we can check in later in the week.

On Oct 31, 2020, at 9:47 AM, Phil Barnett [REDACTED] wrote:

Hi Ann — I saw your nice quotes. If Tuesday goes well, we should find a time to talk so I can give you an update on some recent positive developments.

I hope you are staying safe and sane.

Phil

How a Biden Administration Could Fight Climate Change Without the Senate
<https://www.gizmodo.com.au/2020/10/how-a-biden-administration-could-fight-climate-change-without-the-senate/>
 (via [Instapaper](#))

Somewhere between a dream and nightmare is this scenario for Jan. 20, 2021: Joe Biden becomes president, while the Senate remains in Republican control.

From: carlson@law.ucla.edu <carlson@law.ucla.edu>
Sent: Tuesday, January 26, 2021 11:09 AM PST
To: Barb Edmonds <Barb@edmondsllp.com>
Subject: Re: New job, exemptions

I will move and commute back and forth once the world opens back up.

Thanks!

> On Jan 26, 2021, at 11:06 AM, Barb Edmonds <Barb@edmondsllp.com> wrote:

>
> Hi Ann
> Congratulations-that does sound like an exciting change for you! The W-4 is a different type of form now, really all you need to do is check that you are married, and don't use any of the supplemental worksheets. Are you moving to DC?

>
> Barbara L. Edmonds, CPA
> Edmonds & Edmonds LLP
> Phone: 949-220-9424

> [Click Here to send Me Files Securely](#)

> -----Original Message-----

> From: Carlson, Ann <carlson@law.ucla.edu>
> Sent: Tuesday, January 26, 2021 6:46 AM
> To: Barb Edmonds <Barb@edmondsllp.com>
> Cc: Carl Moor [REDACTED]
> Subject: New job, exemptions

> Hi Barb,
> I have temporarily taken a leave to serve in the Biden administration as chief counsel of the national highway traffic safety administration. The job will be fun but it comes with a big pay cut and I am filling out the forms for how many withholdings I should claim. I will be paid \$150,000 a year. Can you tell me how many I should claim?

>
> Thank you!



From: Kathleen Smalley [REDACTED]

Sent: Tuesday, January 19, 2021 11:23 AM PST

To: Carlson, Ann <carlson@law.ucla.edu>

CC: Zolt, Eric <zolt@law.ucla.edu>

Subject: RE: sharing some news

Yay! Good people taking over already!

We will miss having you right here in the neighborhood but glad to know you're off working for all of us!

Kathleen Smalley
[REDACTED]

From: Carlson, Ann <carlson@law.ucla.edu>

Sent: Tuesday, January 19, 2021 11:22 AM

To: Zolt, Eric <zolt@law.ucla.edu>; Varat, Jonathan <varat@law.ucla.edu>; Yeazell, Steve <yeazell@law.ucla.edu>; Kathleen Smalley [REDACTED]

Subject: sharing some news

Hey friends,

sharing some news -- which I'm mostly keeping under wraps until tomorrow afternoon -- about me. I've been appointed by the Biden-Harris team to serve as Chief Counsel of the National Highway Traffic Safety Administration. NHTSA has authority over fuel economy for cars and trucks and has been at the center of the standards to reduce GHGs from the transport sector. I'm being appointed along with the deputy administrator as the first NHTSA appointees ever with serious climate expertise. I'll be sworn in tomorrow as part of a large group of "first day" appointees. I'll let larger groups of people know tomorrow so please keep under wraps until then.

I'll be working remotely until told I need to move east, then commuting back here when I can where Carl will be holding down the fort.

Wanted to share the news with you! I'm very excited.

xo

Ann

Ann Carlson

Shirley Shapiro Professor of Environmental Law

Faculty Co-Director, Emmett Institute on Climate Change and the Environment

UCLA School of Law

(310) 206-9496



From: Carlson, Ann on behalf of Carlson, Ann <carlson@law.ucla.edu>

Sent: Thursday, January 21, 2021 9:13 PM PST

To: Jordan Kaplan <jkaplan@douglasemmett.com>

Subject: Re: sharing some personal news with you

Thanks, Jordan. I'll work remotely until they tell me I have to come to D.C, and then move there and commute back and forth to see Carl. I'll be back! And I'll check in when I come up for air :)

Ann Carlson

Shirley Shapiro Professor of Environmental Law

Faculty Co-Director, Emmett Institute on Climate Change and the Environment

UCLA School of Law

(310) 206-9496

From: Jordan Kaplan <jkaplan@douglasemmett.com>

Sent: Thursday, January 21, 2021 2:14 PM

To: Carlson, Ann <carlson@law.ucla.edu>

Subject: RE: sharing some personal news with you

Congratulations Ann; you will be missed at UCLA and certainly by Dan and me. Are you moving to Washington?

Jordan Kaplan

President and CEO

Douglas Emmett (DEI:NYSE)

1299 Ocean Avenue, Suite 1000

Santa Monica, CA 90401-1889

(310) 255-7711

JKaplan@DouglasEmmett.com

www.DouglasEmmett.com

CA DRE License No. 00801760

The best index to a person's character is:

(a) How they treat people who can't do him any good, and

(b) How they treat people that can't fight back.

From: Carlson, Ann [mailto:carlson@law.ucla.edu]

Sent: Thursday, January 21, 2021 10:02 AM

To: Horowitz, Cara <HOROWITZ@law.ucla.edu>; Adriano Martinez <amartinez@earthjustice.org>; Andrew Sabin

[REDACTED]; Carmen Garcia <cgarcia@douglasemmett.com>; Daniel Emmett [REDACTED]; Daniel Emmett

<daniel@nextenergytech.com>; Dan Emmett <demmett@douglasemmett.com>; Diane Keaton [REDACTED]; Frances

J. Pavley [REDACTED]; Frank D. Boren [REDACTED]; Henry Waxman <henry@waxmanstrategies.com>;

Hope Kramer <asff@andrewsabinfamilyfoundation.org>; Jamie Durrell <JDurrell@angelides.com>; Jared Diamond

<jdiamond@geog.ucla.edu>; Jordan Kaplan <jkaplan@douglasemmett.com>; Kassie Siegel <ksiegel@biologicaldiversity.org>; Mary

Nichols <mnichols@arb.ca.gov>; Michael B Gerrard <michael.gerrard@law.columbia.edu>; Nicholette Fuhrman

<nfuhrman@douglasemmett.com>; Phil Angelides <phil@riverviewci.com>; Rae Emmett [REDACTED]; Shirley Shapiro

[REDACTED]; Ted Lieu <Joey.Apodaca@mail.house.gov>; Terry Tamminen [REDACTED]; Tina

Quinn [REDACTED]; Miguel Koenig [REDACTED]; Evan Graham [REDACTED]

Cc: Hecht, Sean <hecht@law.ucla.edu>; Parson, Edward <PARSON@law.ucla.edu>

Subject: sharing some personal news with you

Dear Board Members,



From: carlson@law.ucla.edu <carlson@law.ucla.edu>

Sent: Wednesday, January 27, 2021 1:10 PM PST

To: Samantha Eley [REDACTED]

Subject: Re: DC

Hi Sam - I've been telling your parents for months that I have done a lot of work with UCS, including with Ken Kimmel, who is a graduate of UCLA law school. Such a great organization!

When I get to DC, let's definitely get together. I don't know yet when that will happen. I have a feeling it won't be for several months until the pandemic is under much better control. For now I'm working remotely. Ian is in DC working for a progressive communications firm, also doing a lot of work on environmental issues, especially transportation ones.

Great to hear from you!

> On Jan 27, 2021, at 12:49 PM, Samantha Eley [REDACTED] wrote:

>

>

> Hi Ann,

>

> I hope you're well! It was great to see all the Moors the other night! It was such a great way to honor MorMor and Lynn given our current restrictions. I wanted to congratulate you on your new job as NHTSA Chief Counsel! I had heard that Biden was putting people with environmental chops into key positions along with spreading climate change policy over all fed departments, so it's nice to see it's true.

>

> I'd love to grab a (socially distant) coffee with you once you're settled! Also, is Ian in DC? I thought I heard him say something about the inauguration over zoom. I've been in DC since 2017 and at my current job since late 2018. I'm at the Union of Concerned Scientists, a climate and energy NGO, doing legislative research, mostly around the food and agriculture space. I'm thinking about my next move and was hoping to get some advice from you.

>

> Thank you, and congrats again!

>

> Sam



From: Carlson, Ann on behalf of Carlson, Ann <carlson@law.ucla.edu>
Sent: Monday, November 16, 2020 3:57 PM PST
To: Ben Geman <ben@axios.com>
Subject: Re: question about state/city cases against big oil

Hi Ben,

Even though the U.S. isn't a party in the state and municipal cases against the oil companies, it can be an important voice on legal questions in the cases. The most current and best example is on a question that the U.S. Supreme Court has granted cert on, which has to do with the circumstances under which cases can be removed to federal court and the timing of appeals of court orders denying removal petitions. The Trump Justice Department has sided with the oil companies on these technical but highly important legal questions; a Biden Justice Department might choose either to weigh in differently or not weigh in at all.

The Trump DOJ also argued in *City of Oakland v. BP et al* that the plaintiffs' claims are governed by federal common law and are issues of national importance. This is an argument the oil companies are making not only to get the cases heard in federal court but also to eventually get them dismissed, either as preempted by the federal Clean Air Act or under some other theory like separation of powers or foreign affairs. The Biden Administration could, again, choose not to take this position, either by affirmatively disagreeing with it or choosing not to weigh in..

Put a different way, the Trump Administration was actively supporting the oil company arguments in court. A Biden DOJ could (and in my view likely would) back away from these arguments and could even support the municipal and state plaintiffs.

Hope that helps. As you may know, I do some pro bono consulting for a number of the plaintiffs in the nuisance cases.
Thanks!

Ann Carlson
Shirley Shapiro Professor of Environmental Law
Faculty Co-Director, Emmett Institute on Climate Change and the Environment
UCLA School of Law
(310) 206-9496

From: Ben Geman <ben@axios.com>
Sent: Monday, November 16, 2020 7:41 AM
To: Carlson, Ann <carlson@law.ucla.edu>
Subject: question about state/city cases against big oil

Hi professor,

Thanks again for speaking with me about ACB the other week.

I have a question about the various city and state cases against oil companies, and forgive my ignorance (evergreen statement): do DOJ and or the Biden administration have a role here? And has the Trump administration weighed in?

I'm wondering if the Trump administration has been trying to thwart the cases and if a Biden administration might change course, and if so, how.

Thanks!



From: Carlson, Ann
Sent: Tuesday, January 19, 2021 5:42 PM PST
To: Freeman, Jody <freeman@law.harvard.edu>
Subject: my crazy news

Hey there,

Hope you are hanging in during the craziness. Just wanted to let you know my news. I've been appointed by the Biden-Harris team to serve as NHTSA's Chief Counsel. The deputy is also a climate person. I get sworn in tomorrow. Sure to be a wild ride! I've obviously told the UCLA powers that be, in part because they had to find someone to teach Property for me, but haven't let the whole faculty know yet. That will come tomorrow after the swearing in ceremony.

I'm really excited. It will be a strange and huge change but I think it'll be fascinating. I understand NHTSA was not the partner it could have been in the Obama era -- our appointments are meant to change that.

Anyway, thought you'd find it all interesting....

xo

Ann Carlson
Shirley Shapiro Professor of Environmental Law
Faculty Co-Director, Emmett Institute on Climate Change and the Environment
UCLA School of Law
(310) 206-9496



120 / 619



92.5%



From: Carlson, Ann
Sent: Saturday, February 06, 2021 6:21 PM PST
To: Carlson, Ann (NHTSA) <ann.carlson@dot.gov>
Subject: ports section
Attachment(s): "The Ports.docx"

Ann Carlson
Shirley Shapiro Professor of Environmental Law
Faculty Co-Director, Emmett Institute on Climate Change and the Environment
UCLA School of Law
(310) 206-9496

From: Carlson, Ann
Sent: Thursday, February 04, 2021 7:56 PM PST
To: shen lin [REDACTED]
Subject: Re: Invitation - 2021 online course teaching opportunity

Thank you for the invite but I am on leave from UCLA, serving as a lawyer in the Biden administration. So I'm afraid I can't commit to do this. Thank you!

On Feb 4, 2021, at 7:43 PM, shen lin [REDACTED] wrote:

Dear Prof. Carlson,

My name is Lin with the Communication & Outreach Department of Harbour Education. I am writing this email to invite you to be a guest lecturer during the **Summer of 2021** for an online teaching course.

1. A Brief Introduction to Our Company: Harbour Education was founded in 2015 and now is working with Communication University of China (CUC). With the aim of providing an immersive learning environment & platform for Chinese elite students, we have successful experience in the past 5 years to partner with professors from Ivy League universities as well as top scholars from different areas across the globe for our students to connect the world and also widen their international horizons. Based on your strong profile, we believe that you are the perfect educator for our program and this could be a great opportunity for our students to get inspired. Ultimately, we believe your efforts could help them achieve their goals of exposing to international related courses and pursuing further study in the near future.

2. Online Program in Summer: At present, we are in the process of working in a creative teaching system for Chinese students with a combination of professor tutorial and TA class, which aims at providing professional and advanced educational resources for our students. Our students are from top Chinese universities and high schools who are well-educated. Thus, almost all of them have a good command of English and are eager to learn.

Here is the detailed schedule of our program:

| Duration | July to August (Summer) |
|-----------------------|--|
| Online Teaching Hours | Summer term 1: 12 hours in total, 7.10(warm up), 7.14(lecture 1), 7.18(lecture 2), 7.22(lecture 3), 7.26(lecture 4), 7.30(lecture 5), 8.8(final Presentation) Summer term 2: 12 hours in total, 7.28(warm up), 8.1(lecture 1), 8.5(lecture 2), 8.9(lecture 3), 8.13(lecture 4), 8.17(lecture 5), 8.24(final Presentation) |
| Class Honorarium | 300 USD per hour, 500 USD bonus when student number exceeds 6. Each course will have up to 15 students which means you can get 300x12+(15-6) x 500=8100 USD maximally |
| TA | Provide basic guidance on research paper writing, and preview and review before/after the class online. |

It would be a great honor for us to work with you, and the students will be thrilled to get the opportunity to learn from scholars like you. Hope you could consider this opportunity to explore what it is like to teach intercultural



From: Melling, Daniel <melling@law.ucla.edu>
Sent: Tuesday, January 19, 2021 11:57 AM PST
To: Horowitz, Cara <HOROWITZ@law.ucla.edu>; Hecht, Sean <hecht@law.ucla.edu>; Parson, Edward <PARSON@law.ucla.edu>; Carlson, Ann <carlson@law.ucla.edu>; Emmett Institute Faculty & Staff <EmmettInstituteFaculty&Staff@law.ucla.edu>
Subject: RE: sharing some news

Ann, I will be assembling a task force of faculty to take up all the media requests that you've previously handled!

We will miss you tremendously but it's both exciting and reassuring to know that you will be helping NHTSA move towards a more climate-friendly agenda alongside Mayor Pete and many others.

Look forward to keeping in touch and congratulations again on this appointment, I'll be tuning in tomorrow. Daniel

PS – DOT/NHTSA is right by Nats Park, so expecting updates on Dodgers away performance if/when you move to the district.

Daniel Melling
Communications Manager

UCLA School of Law | Emmett Institute on Climate Change and the Environment

Office (310) 206-7974
Mobile (310) 408-9417

From: Horowitz, Cara <HOROWITZ@law.ucla.edu>
Sent: Tuesday, January 19, 2021 11:34 AM
To: Hecht, Sean <hecht@law.ucla.edu>; Parson, Edward <PARSON@law.ucla.edu>; Carlson, Ann <carlson@law.ucla.edu>; Emmett Institute Faculty & Staff <EmmettInstituteFaculty&Staff@law.ucla.edu>
Subject: Re: sharing some news

Ditto to all of this, with one friendly amendment: I refuse to think of this as Ann's "departure." "Leave of absence" is a much friendlier phrase. Ann, the country is lucky to have you working directly on its behalf, and I know you'll find new and high-leverage ways to make the world a better place from within the Biden camp.

(And this is a minor request in the grand scheme of things, but: please collect some fun gossip for us, too.)

Cara Horowitz
Andrew Sabin Family Foundation Co-Executive Director
Emmett Institute on Climate Change and the Environment
UCLA School of Law

From: Hecht, Sean <hecht@law.ucla.edu>
Sent: Tuesday, January 19, 2021 11:27 AM
To: Parson, Edward <PARSON@law.ucla.edu>; Carlson, Ann <carlson@law.ucla.edu>; Emmett Institute Faculty & Staff <EmmettInstituteFaculty&Staff@law.ucla.edu>
Subject: Re: sharing some news

Thanks, Ted. I echo everything you say here.

Ann: The Emmett Institute owes its existence to you and your leadership. I can't express enough how grateful I am to you for your role in what we've built here. Your departure will leave a big gap, but at the same time, we now have built something enduring. With the leadership of Ted along with the rest of our amazing faculty, I'm confident that our team will continue to grow and contribute, in a new environment where the possibilities are greater.



From: carlson@law.ucla.edu <carlson@law.ucla.edu>
Sent: Tuesday, January 26, 2021 9:42 PM PST
To: Daniel Emmett <daniel@nextenergytech.com>
Subject: Re: sharing some personal news with you

Thank you, Daniel! It will be a wild ride for sure.

Xoxo

On Jan 26, 2021, at 11:52 AM, Daniel Emmett <daniel@nextenergytech.com> wrote:

Ann!!

Huge congratulations! It gives me such comfort to know you will be in there fighting the big fight on our behalf! They are so lucky to have you. I'm thrilled you get to work with Mayor Pete! He was my guy in the primary and Henri and I are huge fans and supporters. Good luck and keep us posted!!

Big hugs,
Daniel

Daniel Emmett, CEO
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On Jan 21, 2021, at 10:02 AM, Carlson, Ann <carlson@law.ucla.edu> wrote:

Dear Board Members,

I am writing to share some news with you about next steps for me. Yesterday, I was sworn in to serve as Chief Counsel of the National Highway Traffic Safety Administration and will be taking a leave from UCLA for the near future. NHTSA, as you may know, has joint responsibility for greenhouse gas and fuel economy standards for the transportation sector. I view my appointment (and a number of others) as evidence that the Biden Administration is truly committed to a "whole of government" approach to addressing climate change.

I'm very excited about my new role and simultaneously very sad to be taking a leave from UCLA and especially from the Emmett Institute. The establishment and growth of the Emmett Institute is my

From: carlson@law.ucla.edu <carlson@law.ucla.edu>
Sent: Wednesday, January 27, 2021 2:27 PM PST
To: Mark Gold [REDACTED]
Subject: Re: Finally some hope.

I'll see what I can do about Alex but I've heard Gina's shop is full up. Does Alex have a resume I can send? Maybe EPA too.

The process of hiring was very strange. I've heard that once one agency got interested you were off-limits to others. NHTSA moved first and I had no way to see if EPA would've been interested. Super fast turn around too.

I think it's important that NHTSA has climate people - they never have before. And so far it's fascinating. And a wild ride

On Jan 27, 2021, at 1:57 PM, Mark Gold [REDACTED] wrote:

He hates sports!!
But is also a smart ass.

Thanks for serving during this critical time. We need you there. Frankly, I'd rather you were the AA on air at USEPA, but good to have you on transportation.

As an fyi - Alex Hall would like to do the same thing as a climate need minion working for Gina McCarthy. He is willing to take a leave as well.

If you have any ideas on making that happen, let me know. I did get a good friend to forward a package to Gina directly.

Good luck. Great climate announcements today. **EOs are the new legislation!!**

Mark

From: Carlson, Ann

Sent: Thursday, January 21, 2021 10:16 AM PST

To: Burtraw, Dallas <Burtraw@rff.org>; Danny Cullenward <dcullenward-iemac@ghgpolicy.org>; Meredith Fowlie <fowlie@berkeley.edu>; Jennifer Kropke <jkropke@ibew11.org>

CC: Sanchez, Lauren@EPA <Lauren.Sanchez@calepa.ca.gov>; Hickerson, Heather@EPA <Heather.Hickerson@calepa.ca.gov>

Subject: My news

Hi all,

I'm writing to let you know that I was sworn in yesterday to serve as Chief Counsel of NHTSA. I'm really excited about my new role and the chance to work on transportation and climate change. But my appointment also means that I have resigned from IEMAC. Serving with all of you has been a wonderful experience and I'm sorry that I won't be able to continue to do so. I'm confident, though, that our paths will continue to cross as we all work to address the greatest existential environmental threat the planet has ever faced.

Thank you all and all best,

Ann

Ann Carlson
Shirley Shapiro Professor of Environmental Law
Faculty Co-Director, Emmett Institute on Climate Change and the Environment
UCLA School of Law
(310) 206-9496



From: Carlson, Ann
Sent: Friday, January 22, 2021 5:56 PM PST
To: Reynolds, Joel <jreynolds@nrdc.org>
CC: LA Office <LAOffice@nrdc.org>
Subject: Re: Great news!

Thanks, Joel. It will be a wild ride for sure!

On Jan 22, 2021, at 9:45 AM, Reynolds, Joel <jreynolds@nrdc.org> wrote:

Hi Ann – I am so pleased to learn that you will join the Biden Admin as General Counsel at NHTSA. This is great for you and great for the country (not to mention the entire planet). If at any point NRDC can help you succeed in making the most out of this opportunity, please don't hesitate to reach out. I wld be happy to connect you with the best experts NRDC has to offer.

Thanks for taking this on!

Warm regards,

Joel

Joel Reynolds
Western Director
Senior Attorney
Natural Resources Defense Council
NRDC Action Fund
1314 Second Street
Santa Monica, CA 90401
(310) 434-2300
(310) 434-2399 (fax)

From: Carlson, Ann
Sent: Thursday, January 21, 2021 3:38 PM PST
To: Revesz, Richard <Revesz@exchange.law.nyu.edu>
Subject: Re: A huge congratulations

Thanks so much, Ricky. It's definitely gonna be a wild ride. But I'm up for a new challenge and really want to be a part of the Biden team.

I will definitely reach out for your wisdom and knowledge. The battles will undoubtedly be fierce!

All the best,

Ann

On Jan 21, 2021, at 2:35 PM, Revesz, Richard <Revesz@exchange.law.nyu.edu> wrote:

Dear Ann:

Congratulations on taking a position in the Biden Administration. And it's so wonderful that you'll be the Chief Counsel at NHTSA. I know that you'll be able to do a lot to change the historical perspective of the agency.

I'm very happy for you, because it will be such an amazing experience, and for our country, because I know that you will make an enormous positive difference on the issues we care about.

I'll be delighted, of course, to help you in any way I can. Please reach out anytime.

Warm regards,

Ricky



On Wed, Sep 23, 2020 at 2:42 PM Carlson, Ann <carlson@law.ucla.edu> wrote:

Hi Keith,

Off the top of my head, the ban on engines would be on very strong footing if the state gets a waiver from EPA, something I would guess it would seek if Biden is elected. The ban would help California achieve the National Ambient Air Quality Standard for ozone

pollution, something very difficult to achieve as long as conventional vehicles remain on the road. And it would help the state achieve its climate goals. Legally, the air pollution connection should make the granting of a waiver very easy to defend. The

question of whether the state can proceed without a waiver is I think a novel one: does an engine ban "relate to the control of emissions," which is preempted by the Clean Air Act without a waiver? There would certainly be a huge legal battle if the state

proceeded without a waiver.

-----Original Message-----

From: Horowitz, Cara <HOROWITZ@law.ucla.edu>

Sent: Tuesday, March 31, 2020 8:10 AM

To: Carlson, Ann <carlson@law.ucla.edu>

Cc: Stein, Julia <steinj@law.ucla.edu>; Hecht, Sean <hecht@law.ucla.edu>

Subject: Re: Timing of lawsuit

I think fast. (How did you guys understand Megan's answer about seeking a stay? I understood her to mean that although the world is upside down right now, states would still seek a stay because it's still useful to pause the effect of the rule (but honestly I wasn't sure how to read her comment). If stay is sought, then definitely lawsuit will be filed early.)

And I don't see the cra playing much of a role. Ann, what am I missing? Has coronavirus taken out enough senators to make cra use possible this term? But they still couldn't override a veto. (does 60 legislative days get us out to the next term? No, right? Or even if it's uncertain whether 60 days gets us to the next term, that uncertainty wouldn't hold up litigation.)

> On Mar 31, 2020, at 7:41 AM, Carlson, Ann <carlson@law.ucla.edu> wrote:

>

> Do you have a sense for how long it will take for a lawsuit challenging the rollback to be filed? And does the Congressional Review Act process affect timing?



From: carlson@law.ucla.edu <carlson@law.ucla.edu>

Sent: Tuesday, January 26, 2021 10:05 AM PST

To: Thole, Margo <thole@law.ucla.edu>

Subject: Re: UCLA Law Alum Jon Yarowsky at Wilmer Hale - you may meet him in your NHTSA work

Great. Thanks!

On Jan 26, 2021, at 9:50 AM, Thole, Margo <thole@law.ucla.edu> wrote:

Hi Ann, Congratulations on your appointment to NHTSA! One of our high capacity and engaged alums, **Jon Yarowsky of Wilmer Hale DC**, saw your appointment and thinks he may meet you in the course of your work in DC. Just wanted to flag his name for you.

Best of luck in the transition!

Margo

Margo Thole, Esq.

Executive Director, External Affairs

UCLA School of Law

Box 951476 | Los Angeles, CA 90095

310-206-1061

Thole@law.ucla.edu

From: Yarowsky, Jonathan R. [mailto:Jonathan.Yarowsky@wilmerhale.com]

Sent: Tuesday, January 26, 2021 8:08 AM

To: Thole, Margo <thole@law.ucla.edu>

Subject: Re: Thank you

Thank you, Margo! I knew she was appointed (and welcomed by so many Biden folks)...but I wasn't aware of her leadership position at UCLA Law. Bravo! And so much appreciated that you connected the dots for me. I will intersect; so this is essential connectivity. And glad we all are connected as well. Take good care. Jon

Sent from my iPhone

On Jan 26, 2021, at 10:55 AM, Thole, Margo <thole@law.ucla.edu> wrote:

EXTERNAL SENDER

Jon, you may not have seen the news – UCLA Law Prof. Ann Carlson, Faculty Director of the Emmett Institute on Climate Change and the Environment, was appointed to head NHTSA. Her background specifically addresses car and truck emissions and environmental justice. We couldn't be happier for her! Perhaps you'll have occasion to intersect with her work. <https://www.law.ucla.edu/news/carlson-joins-nhtsa-chief-counsel>

Margo Thole, Esq.
Executive Director, External Affairs
Tel: 310.206.1061

<image001.jpg>

From: Yarowsky, Jonathan R. <Jonathan.Yarowsky@wilmerhale.com>

Sent: Monday, January 25, 2021 6:11 PM

To: Thole, Margo <thole@law.ucla.edu>

Subject: Re: Thank you

Hello there Margo,

And I like your \$.02! News again...simple, indispensable joys almost forgotten.

You, as usual, capture the moment—elements of revitalization set against lingering absurdity. Let's reinforce the former and fade out the latter.

I am very involved with the new Admin—with DOJ, antitrust, judges, immigration. Watch the theme of "environmental justice"—it will subsume much policy orientation going forward.

Hope you, the Dean, and all the good people you introduced me to in my second chapter with UCLA Law are doing well in this New Year. Fight On, Be Well, and Long Live the Republic! It's coming back into focus....

All the Best, Jon

Sent from my iPhone

On Jan 25, 2021, at 6:28 PM, Thole, Margo <thole@law.ucla.edu> wrote:

EXTERNAL SENDER

Dear Jonathan,

Thank you so much for your generous year-end gift to UCLA Law. It is greatly appreciated.

I hope you're doing well in DC and working on some interesting projects borne of the presidential transition and impeachment proceedings. What a year it's been! I'm just so pleased that the MSM has resisted reports on what Melania is wearing at Mar-a-Lago and Trump's golf score. IMHO they created this beast four years ago by not being able to resist the ratings, so it's nice to see that this week the media is staying with news that matters and Biden's activities. Just my \$.02.

Please stay in touch and let us know what you are working on. Your expertise intersects in so many ways to current events, we may call on you again soon to present on a panel.

Warm regards,
Margo

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<image001.jpg>

From: Alexander, Kurtis <KAlexander@sfchronicle.com>
Sent: Monday, November 16, 2020 11:42 AM PST
To: Carlson, Ann <carlson@law.ucla.edu>
Subject: S.F. Chronicle question

Hi Ann. It's Kurtis at the Chronicle. I'm writing to see if you have a couple minutes to talk (again) about the spate of climate litigation being advanced by cities and counties. I'm looking to do a piece on what the Biden administration could mean for the cases. As I'm sure you know, Biden's climate plans call for supporting the plaintiffs, though it's unclear exactly what that means. I'm hoping you can help me figure out what he might and could do, and how that might, or might not, help the cities and counties.

Thanks,
Kurtis
Mobile: 415-846-7284

Kurtis Alexander
Staff Writer
kalexander@sfchronicle.com
twitter: @kurtisalexander
San Francisco Chronicle | SFGATE

From: Carlson, Ann on behalf of Carlson, Ann <carlson@law.ucla.edu>

Sent: Thursday, January 21, 2021 9:17 AM PST

To: Benjamin F. Wilson <BWilson@bdlaw.com>; C. Scott Fulton <fulton@eli.org>; Margaret Spring

<mspring@mbayaq.org>; Brenda Mallory <bmallory@selcdc.org>; Brenda com>

CC: amurgier@beccarvarela.com <amurgier@beccarvarela.com>; beth.deane@firstsolar.com

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vpatton@edf.org <vpatton@edf.org>; Wang, Alex <alex.wang@law.ucla.edu>; kevin.wei@bayeco.cn

<kevin.wei@bayeco.cn>; Jay Pendergrass <pendergrass@eli.org>; Loretta Reinersmann <reinersmann@eli.org>; Melodie

DeMulling <demulling@eli.org>

Subject: Some news about me, thank you to all of you

Dear colleagues,

I am writing to let you know that I am taking on a new role and, as a result, will have to resign from the ELI Board.

Yesterday, I was sworn in as Chief Counsel of NHTSA. As you of course know, NHTSA plays a key role in reducing carbon emissions from the transportation sector and my appointment is, I think, an indication that President Biden is serious about a "whole government" approach to climate change.

I'm incredibly excited about my new role but very sad that I will no longer be able to serve on the ELI board. Serving with all of you has been a remarkably enriching experience and seeing ELI's influence and effectiveness grow under Scott's leadership has been so rewarding. I will miss all of you, though can perhaps see more of some of you once I move east when the pandemic recedes and the Department of Transportation brings more of its workforce back into the building. For now I'll remain in L.A. working remotely.

Thank you all for your friendship, environmental commitment and work for ELI. Let's remain in touch.

All best,

Ann

Ann Carlson
Shirley Shapiro Professor of Environmental Law
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